

Township of Southgate Special Council Meeting Agenda

March 5, 2025 1 PM Holstein Council Chambers

Pages

- Call to Order
- 2. Confirmation of Agenda

Be it resolved that Council confirm the agenda as presented.

- 3. Declaration of Pecuniary Interest
- 4. Committee of the Whole
 - 4.1 Resolve into Committee of the Whole

Be it resolved that Council recess the Special Council meeting at [TIME] and move into the Committee of the Whole meeting to allow for fuller discussion regarding the 2025 Draft Budget and the Recreation Plans for the Township of Southgate.

4.2 Appointment of Chair

Be it resolved that the Committee appoint _____ as Chair of the Committee of the Whole meeting on March 5, 2025.

- 5. Reports of Municipal Officers
 - 5.1 Treasurer Taylor McMann
 - 5.1.1 FIN2025-008 2025 Budget Draft 2

Be it resolved that the Committee receive Staff Report FIN2025-008 for information; and That Committee recommend that Council receive Staff Report FIN2025-008 for information; and That the Committee recommend that Council direct staff to proceed with all necessary administrative actions.

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5.2.1 REC2025-002 Presentation of Recreation Plan

Be it resolved that the Committee of the Whole receive Staff Report REC2025-002 for information; and **That** the Committee of the Whole recommend that Council receive Staff Report REC2025-002 for information.

6. Resolve back to Council

Be it resolved that the Committee resolve back to the Special Council meeting at [TIME].

7. Motions Resulting from Committee of the Whole

7.1 FIN2025-008 - 2025 Budget - Draft 2

Be it resolved that Council receive Staff Report FIN2025-008 for information; and

That Council direct staff to proceed with all necessary administrative actions.

7.2 REC2025-002 Presentation of Recreation Plans

Be it resolved that Council receive Staff Report REC2025-002 for information.

8. Closed Meeting

None.

9. Confirming By-law

Be it resolved that by-law number 2025-026 being a by-law to confirm the proceedings of the Council of the Corporation of the Township of Southgate at its special meeting held on March 5, 2025 be read a first, second and third time, finally passed, signed by the Mayor and the Clerk, sealed with the seal of the Corporation and entered into the by-law book.

10. Adjournment

Be it resolved that Council adjourn the meeting at [TIME].

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Report Presented To:	Township of Southgate Council Meeting
Meeting Date:	2025-03-05
Report Number	FIN2025-008
Title:	2025 Budget – Draft 2
Open/Closed	Open Session
Session:	
Approved By:	Taylor McMann
	Treasurer
Approved By:	Jim Ellis
	Interim Chief Administrative Officer

Executive Summary:

This report presents the first draft of the Operating and Capital Budgets for 2025 for the Township of Southgate. The purpose of this report is to provide an overview of the proposed budget allocations, priorities and anticipated financial impact on the Township's operations and capital projects.

Recommendation:

Be it resolved that Staff Report FIN2025-008 be received for information; and **That** Council direct staff to proceed with all necessary administrative actions

Background:

Municipal Act, 2001 s. 290(1) requires a municipality shall:

"prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality, including,

(a) amounts sufficient to pay all debts of the municipality falling due within the year".

On January 15, 2025, Council passed the following resolution:

Be it resolved that Staff Report FIN2025-003 be received for information; and **That** the proposed 2025 budget timeline be approved as presented.

Wednesda January 15, 20	1:00 PM	Regular Council	Approve Budget Timeline
Wednesda February 19, 20	9:00 AM	Special Committee of the Whole	Present first draft of consolidated budget for discussion

Staff Report FIN2025-008 - 2025 Budget - Draft 2

DATE: March 5, 2025

Wednesday March 5, 2025	1:00 PM	Special Committee of the Whole	Present second draft of consolidated budget with changes from first meeting
Wednesday, March 19, 2025	6:00 PM	Special Committee of the Whole	Public Open Forum followed by presentation and discussion of final draft of budget
Wednesday April 2, 2025	9:00 AM	Regular Council	Passage of the 2025 budget

Analysis

The following are changes based on the direction of Council from Draft 1 from report FIN2025-006. See below for updated changes to the budget from Draft 1. The draft 2025 Budget is provided in Attachment 1.

Township of Southgate							
2025 Budget							
Levy Summary:							
		<u>2024</u>		<u>2025</u>		<u>Variance \$</u>	<u>%</u>
Operating Budget	\$	8,276,472	\$	9,704,031	\$	1,427,560	17.2%
Capital Budget		3,210,022		4,106,236		896,214	27.9%
Total to Raise from General Taxation	\$	11,486,494	\$	13,810,267	\$	2,323,773	20.2%
Supplementaries	\$	406,000	\$	293,000	-\$	113,000	-27.8%
Write-offs		-		(10,000)		(10,000)	
Growth	\$	406,000	\$	283,000	-\$	123,000	-30.3%
Budgeted Taxation	\$	11,892,494	\$	14,093,267	\$	2,200,773	18.5%
Taxation based on Ending Assessments	\$	12,215,434	\$	13,810,267	\$	1,594,834	13.1%
Non-Budgeted Growth	\$	322,940					
Budgeted Growth	\$	406,000					
Total Growth	\$	728,940			\$	728,940	5.4%
					\$	2,323,773	20.2%
<u>Estimated Blended Residential Tax Rate Increase:</u>							
				2025			
	Est. I	Revenue Neutral		<u>Proposed</u>		% Increase	
Southgate		0.978762%		1.097074%		12.1%	
County of Grey		0.404219%		0.417679%		3.3%	
Education		0.153000%		0.153000%		0.0%	
Total		1.535981%		1.667753%		8.58%	
			Esti	mated Blended Resid	lentia	al Tax Rate Increase	

Internal Policy and Legislated Requirements:

Municipal Act, 2001, Section 290(1)

Financial and Resource Implications:

The draft 2025 Budget has a requirement from taxation of \$13,810,267, an increase of \$2,323,773 from the 2024 level. Staff has an estimate of a 1% increase in the blended tax rate of \$192,299 (2024 - \$167,422), including the approved 3.30% increase in the County tax rate

Staff Report FIN2025-008 - 2025 Budget - Draft 2

DATE: March 5, 2025

and a no change in the Education Tax Rate. The increase of \$2,323,773 would result in approximately a 8.58% increase in the 2025 blended tax rate. Staff requested Council consider for approval the 2025 Budget on March 18, 2025.

Earlier adoption of the 2025 Budget would allow staff to tender any projects sooner. Past experience has shown better pricing from suppliers/vendors is generally obtained from earlier tender releases.

Strategic Priorities:

Priority: Operational Excellence

Attachments:

Attachment 1 - 2025 Draft 1 Budget Summary

Attachment 2 – 2025 Draft 1 Budget Presentation

Staff Report FIN2025-008 - 2025 Budget - Draft 2

DATE: March 5, 2025

Staff Report FIN2025-008 2025 Budget

Attachment 1

Township of Southgate 2025 Budget

Levy Summary:								
Operating Budget	\$	<u>2024</u> 8,276,472	\$	<u>2025</u> 9,704,031	\$	<u>Variance \$</u> 1,427,560	<u>%</u>	17.2%
Capital Budget		3,210,022		4,106,236		896,214		27.9%
Total to Raise from General Taxation	\$	11,486,494	\$	13,810,267	\$	2,323,773		20.2%
Supplementaries	\$	406,000	\$	293,000	-\$	113,000		-27.8%
Write-offs		-		(10,000)		(10,000)		
Growth	\$	406,000	\$	283,000	-\$	123,000		-30.3%
Budgeted Taxation	\$	11,892,494	\$	14,093,267	\$	2,200,773		18.5%
Taxation based on Ending Assessments	\$	12,215,434	\$	13,810,267	\$	1,594,834		13.1%
Non-Budgeted Growth	\$	322,940						
Budgeted Growth	\$	406,000						
Total Growth	\$	728,940			\$	728,940		5.4%
	-		-		\$	2,323,773		20.2%

Estimated Blended Residential Tax Rate Increase:			
		2025	
	Est. Revenue Neutral	<u>Proposed</u>	% Increase
Southgate	0.978762%	1.097074%	12.1%
County of Grey	0.404219%	0.417679%	3.3%
Education	0.153000%	0.153000%	0.0%
Total	1.535981%	1.667753%	8.58%
		Estimated Blended Resid	dential Tax Rate Increase

		<u>202</u>	4	Budget to Pr	ojected Variance	2025	Budget to I	Budget Variance
Account	Description	Budget	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Fund 1: Ge	neral Fund							
General Ta		(11 100 100 70)	(11 116 017 10)			(10.010.057.00)		/2 2 2 2 2 2 2 2 2 2
	01-400 Subtotal - Taxation 01-400 Subtotal - Other	(11,486,493.79)	(11,446,047.19)	99.6%	40,446.60 (324,676.30)	(13,810,267.28)	120.2% 72.2%	113,000.00
01-0400	01-400 Subtotal - Other	(11,892,493.79)	(12,215,433.76)	102.7%	(322,939.97)	(14,103,267.28)	118.6%	(2,210,773.49
		(==,===,===,	(==,===, :==::=,		(022,000.0.7)	(=1,=00,=011=0,		(=,===,::=
General Go	overnment	-	-		-	-		-
Revenues 01-0300		_	-		-	-		
01 0000		-	-		-	-		-
01-0401	Licences/permits/fees/grants	1,642,538.00	1,719,852.24	104.7%	77,314.24	1,771,106.35	107.8%	128,568.35
01-0500	County Taxation	4,790,000.00	5,047,578.31	105.4%	257,578.31	5,217,000.00	108.9%	427,000.00
01-0600	English Public Taxation	2,062,200.00	2,165,660.93	105.0%	103,460.93	2,174,200.00	105.4%	112,000.00
01-0700 01-0800	French Public Taxation English Separate Taxation	5,800.00 181,200.00	5,998.28 175,903.56	103.4% 97.1%	198.28 (5,296.44)	6,100.00 178,200.00	105.2% 98.3%	300.00
01-0900	French Separate Taxation	8,300.00	7,890.90	95.1%	(409.10)	8,000.00	96.4%	(300.00
01-1000	General Government	152,500.00	189,102.42	124.0%	36,602.42	152,500.00	100.0%	
		8,842,538.00	9,311,986.64	105.3%	469,448.64	9,507,106.35	107.5%	664,568.35
	01-400 Subtotal - Other	406,000.00	730,676.30	180.0%	324,676.30	293,000.00	72.2%	(113,000.00
Evnoncoc	Revenues	9,248,538.00	10,042,662.94	108.6%	794,124.94	9,800,106.35	106.0%	551,568.35
Expenses 01-0300					-			
		-	-		-	-		
01-0401	Licences/permits/fees/grants	274,032.00	277,665.57	101.3%	3,633.57	285,450.00	104.2%	11,418.00
01-0500	County Taxation	4,790,000.00	5,047,578.31	105.4%	257,578.31	5,217,000.00	108.9%	427,000.00
01-0600	English Public Taxation	2,062,200.00	2,165,660.93	105.0%	103,460.93	2,174,200.00	105.4%	112,000.00
01-0700	French Public Taxation English Separate Taxation	5,800.00	5,998.28	103.4%	198.28	6,100.00	105.2%	300.00
01-0800 01-0900	French Separate Taxation French Separate Taxation	181,200.00 8,300.00	175,903.56 7,890.90	97.1% 95.1%	(5,296.44) (409.10)	178,200.00 8,000.00	98.3% 96.4%	(3,000.00
01-0900	General Government	124,000.00	124,000.00	100.0%	(+03.10)	124,000.00	100.0%	,500.00
		7,445,532.00	7,804,697.55	104.8%	359,165.55	7,992,950.00	107.4%	547,418.00
	01-400 Subtotal - Other				-			-
	Expenses	7,445,532.00	7,804,697.55	104.8%	359,165.55	7,992,950.00	107.4%	547,418.00
Net 01-0300		_	_		-			-
01-0300	-	-	-	-	-	-		
01-0401	Licences/permits/fees/grants	(1,368,506.00)	(1,442,186.67)	105.4%	(73,680.67)	(1,485,656.35)	108.6%	(117,150.35)
01-1000	General Government	(28,500.00)	(65,102.42)	228.4%	(36,602.42)	(28,500.00)	100.0%	-
		(1,397,006.00)	(1,507,289.09)	107.9%	(110,283.09)	(1,514,156.35)	108.4%	(117,150.35)
	01-400 Subtotal - Other	(406,000.00)	(730,676.30)	180.0%	(324,676.30)	(293,000.00)	72.2%	113,000.00
General Rever	nues	(1,803,006.00)	(2,237,965.39)	124.1%	(434,959.39)	(1,807,156.35)	100.2%	(4,150.35)
Revenues					-			
01-1020	Finance	167,000.00	66,426.67	39.8%	(100,573.33)	126,000.00	75.4%	(41,000.00
01-1021	Officiant Services	7,500.00	4,100.00	54.7%	(3,400.00)	4,000.00	53.3%	(3,500.00
01-1022	Clerks	7,500.00	2,388.23	31.8%	(5,111.77)	-	0.0%	(7,500.00
01-1023	Administration	25,000.00	-	0.0%	(25,000.00)	63,600.00	254.4%	38,600.00
01-1030 01-5040	Municipal Property Agricultural & Reforestation	885,000.00 127,635.00	82,004.51	0.0% 64.2%	(885,000.00) (45,630.49)	129,135.00	0.0% 101.2%	(885,000.00 1,500.00
01-5721	Tile Drain Loans	127,033.00	50,000.00	04.276	50,000.00	50,000.00	101.270	50,000.00
	Revenues	1,219,635.00	204,919.41	16.8%	(1,014,715.59)	372,735.00	30.6%	(846,900.00
Expenses					-			-
01-1020	Finance	1,075,225.00	1,151,162.28	107.1%	75,937.28	952,851.64	88.6%	(122,373.36
01-1021	Officiant Services	7,000.00	1,245.13	17.8%	(5,754.87)	1,440.00	20.6%	(5,560.00
01-1022	Clerks	313,239.00	312,543.60	99.8%	(695.40)	364,790.90	116.5%	51,551.90
01-1023 01-1030	Administration Municipal Property	662,788.00 894,900.00	619,176.39 9,529.80	93.4% 1.1%	(43,611.61) (885,370.20)	1,094,788.24 13,500.00	165.2% 1.5%	432,000.24 (881,400.00
01-5040	Agricultural & Reforestation	135,135.00	76,276.52	56.4%	(58,858.48)	129,135.00	95.6%	(6,000.00
01-5721	Tile Drain Loans	-	50,000.00		50,000.00	50,000.00		50,000.00
	Expenses	3,088,287.00	2,219,933.72	71.9%	(868,353.28)	2,606,505.78	84.4%	(481,781.22)
Net	Einanca	000 225 00	1.004.725.64	110 10/	170 510 01	020 054 05	04.007	(04 272 22
01-1020 01-1021	Finance Officiant Services	908,225.00 (500.00)	1,084,735.61 (2,854.87)	119.4% 571.0%	176,510.61 (2,354.87)	826,851.64 (2,560.00)	91.0% 512.0%	(81,373.36
01-1021	Clerks	305,739.00	310,155.37	101.4%	4,416.37	364,790.90	119.3%	59,051.90
01-1023	Administration	637,788.00	619,176.39	97.1%	(18,611.61)	1,031,188.24	161.7%	393,400.24
01-1030	Municipal Property	9,900.00	9,529.80	96.3%	(370.20)	13,500.00	136.4%	3,600.00
01-5040	Agricultural & Reforestation	7,500.00	(5,727.99)	-76.4%	(13,227.99)	2 222 772 75	0.0%	(7,500.00)
Administration	n, Finance, and Clerks	1,868,652.00	2,015,014.31	107.8%	146,362.31	2,233,770.78	119.5%	365,118.78
Revenues					-			-
	Revenues	-	-		-	-		-
Expenses					-			
01-1010	Council	266,550.00	248,388.95	93.2%	(18,161.05)	284,095.62	106.6%	17,545.62
01-1015	Election	11,900.00	1,933.44	16.2%	(9,966.56)	16,933.44	142.3%	5,033.44
01-1018	Community Fund Management Committee	1,800.00 280,250.00	250 222 20	0.0%	(1,800.00)	301,029.06	0.0%	(1,800.00)
	Expenses	280,250.00	250,322.39	89.3%	(29,927.61)	501,029.06	107.4%	20,779.06
Net	0	266,550.00	248,388.95	93.2%	(18,161.05)	284,095.62	106.6%	17,545.62
	Council		1,933.44	16.2%	(9,966.56)	16,933.44	142.3%	5,033.44
01-1010	Council Election	11,900.00		-				
01-1010 01-1015		11,900.00 1,800.00		0.0%	(1,800.00)	-	0.0%	(1,800.00
01-1010 01-1015 01-1018	Election Community Fund Management Committee		250,322.39	0.0% 89.3%	(1,800.00) (29,927.61)	301,029.06	0.0% 107.4%	
01-1010 01-1015 01-1018 Council & Com	Election Community Fund Management Committee	1,800.00	-		(29,927.61)	301,029.06		
Net 01-1010 01-1015 01-1018 Council & Com Revenues	Election Community Fund Management Committee nmittees	1,800.00 280,250.00	250,322.39	89.3%	(29,927.61)		107.4%	(1,800.00 20,779.06 -
01-1010 01-1015 01-1018 Council & Com	Election Community Fund Management Committee	1,800.00	-		(29,927.61)	301,029.06 150,000.00 150,000.00		

Account	Description		2024 Budget	Projected Projected		jected Variance	2025 Budget		udget Variand
	Description		Budget	Projected	<u>%</u>	<u>\$</u>	Budget	<u>%</u>	<u>\$</u>
01-1050	Regional Transit		177,155.00	52,127.05	29.4%	(125,027.95)	179,735.00	101.5%	2,580.0
		Expenses	177,155.00	52,127.05	29.4%	(125,027.95)	179,735.00	101.5%	2,580.0
Net			27.455.00	(400, 472, 05)	200 40/	- (425.227.05)	20 725 00	100.50/	2.500.0
Transit	1	_	27,155.00 373,051.00	(80,801.64)	-398.4% -21.7%	(135,327.95) (453,852.64)	29,735.00 757,378.49	109.5% 203.0%	2,580.0 384,327.4
Protection			373,031.00	(60,001.04)	21.770	(455,652.04)	757,576.45	203.070	304,327.4
Revenues						-			
01-2010	Southgate Fire Dept Operations		203,004.21	203,836.14	100.4%	831.93	180,631.30	89.0%	(22,372.9
		Revenues	203,004.21	203,836.14	100.4%	831.93	180,631.30	89.0%	(22,372.9
<u>Expenses</u>						-			
01-2005	Other Fire Services		104,181.00	105,845.49	101.6%	1,664.49	106,264.62	102.0%	2,083.6
01-2010 01-2011	Southgate Fire Dept Operations Tanker 712		979,378.00 5,778.00	980,667.59 8,396.55	100.1% 145.3%	1,289.59 2,618.55	1,007,913.45 5,778.00	102.9% 100.0%	28,535.4
01-2011	RTV Polaris Ranger Side by Side		5,778.00	6,496.06	112.4%	718.06	5,778.00	100.0%	
01-2013	Truck 700		5,778.00	159.59	2.8%	(5,618.41)	5,778.00	100.0%	
01-2014	Truck 701		5,778.00	2,794.52	48.4%	(2,983.48)	5,778.00	100.0%	
01-2015	Squad 710		5,778.00	4,948.87	85.7%	(829.13)	5,778.00	100.0%	
01-2016	Engine 715		5,778.00	2,818.86	48.8%	(2,959.14)	5,778.00	100.0%	
01-2017	Tanker 709		5,778.00	5,430.40	94.0%	(347.60)	5,778.00	100.0%	
01-2018	Rescue 708		5,778.00	539.99	9.3%	(5,238.01)	5,778.00	100.0%	
01-2019	Rehab Trailer		5,778.00	94.70	1.6%	(5,683.30)	5,778.00	100.0%	
01-2055	Emergency Management		2,300.00	1,950.85	84.8%	(349.15)	2,300.00	100.0%	
		Expenses	1,137,861.00	1,120,143.47	98.4%	(17,717.53)	1,168,480.07	102.7%	30,619.0
Net Eiro			024.056.70	016 207 22	00.00/	(10 540 46)	007.040.77	105 70/	E2 004 (
Fire		_	934,856.79	916,307.33	98.0%	(18,549.46)	987,848.77	105.7%	52,991.9
						-			
Revenues									
01-2020	Police Services		12,800.00	8,087.36	63.2%	(4,712.64)	12,800.00	100.0%	
	Police Services Board		,500.00	-,507.00	33.270	(.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,000.00		
		Revenues	12,800.00	8,087.36	63.2%	(4,712.64)	12,800.00	100.0%	
Expenses						-	7		
01-2020	Police Services		1,323,939.00	1,332,733.37	100.7%	8,794.37	1,404,968.00	106.1%	81,029.0
	Police Services Board		3,810.00	-	0.0%	(3,810.00)	-	0.0%	(3,810.0
		Expenses	1,327,749.00	1,332,733.37	100.4%	4,984.37	1,404,968.00	105.8%	77,219.0
Net						-			
Police			1,314,949.00	1,324,646.01	100.7%	9,697.01	1,392,168.00	105.9%	77,219.0
						-			
						-			
Revenues						-			
01-2030	Conservation Authority					-			
_		Revenues	-	-		-	-		
Expenses	O		474 272 00	474 272 00	400.00/	-	207 405 00	106.2%	81,029.0
01-2030	Conservation Authority	F	174,272.00	174,272.00 174,272.00	100.0%	-	207,495.00	119.1%	33,223.0
Net		Expenses	174,272.00	174,272.00	100.0%	-	207,495.00	119.170	33,223.0
01-2030	Conservation Authority		174,272.00	174,272.00	100.0%	-	207,495.00	119.1%	33,223.0
Conservation	-	-	174,272.00	174,272.00	100.0%	-	207,495.00	119.1%	33,223.0
						-			
						-			
Revenues						-			
01-2040	Protective Inspections		669,469.00	595,546.46	89.0%	(73,922.54)	916,288.54	136.9%	246,819.5
		Revenues	669,469.00	595,546.46	89.0%	(73,922.54)	916,288.54	136.9%	246,819.5
<u>Expenses</u>						(=0.000.00)			
01-2040	Protective Inspections		661,469.00	591,402.73	89.4%	(70,066.27)	909,288.54	137.5%	247,819.
01-2040 01-2041	Unit #313		2,000.00	591,402.73 2,090.96	104.5%	90.96	909,288.54 2,000.00	100.0%	
01-2040 01-2041 01-2042	Unit #313 Unit #314		2,000.00 2,000.00	2,090.96	104.5% 0.0%	90.96 (2,000.00)	2,000.00	100.0% 0.0%	(2,000.0
01-2040 01-2041 01-2042 01-2045	Unit #313 Unit #314 Unit #320		2,000.00 2,000.00 2,000.00	2,090.96 - 1,684.87	104.5% 0.0% 84.2%	90.96 (2,000.00) (315.13)	2,000.00 - 2,500.00	100.0% 0.0% 125.0%	(2,000.0
01-2040 01-2041 01-2042 01-2045	Unit #313 Unit #314	Expenses	2,000.00 2,000.00 2,000.00 2,000.00	2,090.96 - 1,684.87 367.90	104.5% 0.0% 84.2% 18.4%	90.96 (2,000.00) (315.13) (1,632.10)	2,000.00 - 2,500.00 2,500.00	100.0% 0.0% 125.0% 125.0%	(2,000.0 500.0 500.0
01-2040 01-2041 01-2042 01-2045 01-2046	Unit #313 Unit #314 Unit #320	Expenses	2,000.00 2,000.00 2,000.00	2,090.96 - 1,684.87	104.5% 0.0% 84.2%	90.96 (2,000.00) (315.13)	2,000.00 - 2,500.00	100.0% 0.0% 125.0%	(2,000.0 500.0 500.0
01-2040 01-2041 01-2042 01-2045 01-2046	Unit #313 Unit #314 Unit #320	Expenses	2,000.00 2,000.00 2,000.00 2,000.00	2,090.96 - 1,684.87 367.90	104.5% 0.0% 84.2% 18.4%	90.96 (2,000.00) (315.13) (1,632.10)	2,000.00 - 2,500.00 2,500.00	100.0% 0.0% 125.0% 125.0%	(2,000.0 500.0 500.0
01-2040 01-2041 01-2042 01-2045 01-2046	Unit #313 Unit #314 Unit #320	Expenses	2,000.00 2,000.00 2,000.00 2,000.00	2,090.96 - 1,684.87 367.90 595,546.46	104.5% 0.0% 84.2% 18.4%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54)	2,000.00 - 2,500.00 2,500.00 916,288.54	100.0% 0.0% 125.0% 125.0%	(2,000.0 500.0 500.0
01-2040 01-2041 01-2042 01-2045 01-2046	Unit #313 Unit #314 Unit #320	Expenses	2,000.00 2,000.00 2,000.00 2,000.00	2,090.96 - 1,684.87 367.90 595,546.46	104.5% 0.0% 84.2% 18.4%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54)	2,000.00 - 2,500.00 2,500.00 916,288.54	100.0% 0.0% 125.0% 125.0%	247,819.5 (2,000.0 500.0 500.0 246,819.5
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee	Expenses	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00	2,090.96 - 1,684.87 367.90 595,546.46	104.5% 0.0% 84.2% 18.4% 89.0%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - 0.00	2,000.00 - 2,500.00 2,500.00 916,288.54	100.0% 0.0% 125.0% 125.0% 136.9%	(2,000.0 500.0 500.0 246,819.5
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control	Expenses	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00	2,090.96 - 1,684.87 367.90 595,546.46 0.00	104.5% 0.0% 84.2% 18.4% 89.0%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - 0.00 - - 21,693.00	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00	100.0% 0.0% 125.0% 125.0% 136.9%	(2,000.0 500.0 500.0 246,819.5
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee		2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00	2,090.96 - 1,684.87 367.90 595,546.46 - 0.00 51,693.00 5,080.00	104.5% 0.0% 84.2% 18.4% 89.0%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - - 21,693.00 (420.00)	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00	100.0% 0.0% 125.0% 125.0% 136.9%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control	Expenses	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00	2,090.96 - 1,684.87 367.90 595,546.46 0.00	104.5% 0.0% 84.2% 18.4% 89.0%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - 0.00 - - 21,693.00	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00	100.0% 0.0% 125.0% 125.0% 136.9%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080 Expenses	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement		2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00	2,090.96 - 1,684.87 367.90 595,546.46 - 0.00 51,693.00 5,080.00	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - 21,693.00 (420.00) 21,273.00	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00	100.0% 0.0% 125.0% 125.0% 136.9% 116.7% 145.5% 121.1%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080 Expenses 01-2050	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee		2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - 0.00 - 21,693.00 (420.00) 21,273.00 - (4,560.00)	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00	100.0% 0.0% 125.0% 125.0% 136.9% 116.7% 145.5% 121.1%	(2,000.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2080 Expenses 01-2050 01-2060	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control		2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - - - - 21,693.00 (420.00) 21,273.00 - (4,560.00) 9,388.96	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00	100.0% 0.0% 125.0% 125.0% 136.9% 116.7% 145.5% 121.1%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080 Expenses 01-2050 01-2060 01-2070	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard		2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00 20,318.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - 21,693.00 (420.00) 21,273.00 - (4,560.00) 9,388.96 (500.00)	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 - 58,500.00 21,160.00	100.0% 0.0% 125.0% 125.0% 136.9% 116.7% 145.5% 121.1%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0 842.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080 Expenses 01-2050 01-2060 01-2060 01-2060 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards		2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00 20,318.00 209,104.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - 21,693.00 (420.00) 21,273.00 - (4,560.00) 9,388.96 (500.00) (40,074.23)	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 - 58,500.00 21,160.00 339,148.09	100.0% 0.0% 125.0% 125.0% 136.9% 116.7% 145.5% 121.1% 156.0% 104.1% 162.2%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0 842.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080 Expenses 01-2050 01-2060 01-2070	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard	Revenues	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00 20,318.00 209,104.00 2,000.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77 3,754.64	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8% 187.7%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) 	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 - 58,500.00 21,160.00 339,148.09 7,000.00	100.0% 0.0% 125.0% 125.0% 136.9% 116.7% 145.5% 121.1% 0.0% 156.0% 104.1% 162.2% 350.0%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0 842.0 130,044.0 5,000.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080 Expenses 01-2050 01-2060 01-2060 01-2060 01-2070 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards		2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00 20,318.00 209,104.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - 21,693.00 (420.00) 21,273.00 - (4,560.00) 9,388.96 (500.00) (40,074.23)	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 - 58,500.00 21,160.00 339,148.09	100.0% 0.0% 125.0% 125.0% 136.9% 116.7% 145.5% 121.1% 156.0% 104.1% 162.2%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0 842.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080 Expenses 01-2060 01-2060 01-2060 01-2070 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards Property Standards - Unit #314	Revenues	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00 20,318.00 209,104.00 2,000.00 273,482.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77 3,754.64	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8% 187.7% 87.6%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) 	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 - 58,500.00 21,160.00 339,148.09 7,000.00	100.0% 0.0% 125.0% 136.9% 136.9% 145.5% 121.1% 0.0% 156.0% 104.1% 162.2% 350.0%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0 842.0 130,044.0 5,000.0 152,326.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2080 Expenses 01-2050 01-2060 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards - Unit #314 Safety Committee	Revenues	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00 20,318.00 20,9104.00 2,000.00 273,482.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77 3,754.64 239,491.37	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8% 187.7% 87.6%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - - - - - - - - - - - - - -	2,000.00 	100.0% 0.0% 125.0% 136.9% 136.9% 116.7% 145.5% 121.1% 100.0% 156.0% 104.1% 155.7%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0 842.0 130,044.0 5,000.0 152,326.0
01-2040 01-2041 01-2041 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2060 01-2070 01-2080 Net 01-2084 Net 01-2050 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards Property Standards Property Standards - Unit #314 Safety Committee Canine Control	Revenues	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 20,318.00 209,104.00 2,000.00 273,482.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77 3,754.64 239,491.37	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8% 187.7% 87.6%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - 21,693.00 (420.00) 21,273.00 - - (4,560.00) (40,074.23) 1,754.64 (33,990.63)	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 21,160.00 339,148.09 7,000.00 425,808.09	100.0% 0.0% 125.0% 125.0% 136.9% 116.7% 145.5% 121.1% 104.1% 162.2% 350.0% 155.7%	(2,000.0 500.0 500.0 246,819.2 5,000.1 2,500.0 7,500.0 21,000.0 842.0 130,044.0 5,000.0 152,326.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080 Expenses 01-2050 01-2060 01-2080 Net 01-2080 Net 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards Property Standards Property Standards - Unit #314 Safety Committee Canine Control Crossing Guard	Revenues	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 20,318.00 209,104.00 2,000.00 273,482.00 4,560.00 7,500.00 20,318.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77 3,754.64 239,491.37	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8% 187.7% 87.6%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - - - - - - - - - - - - - -	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 21,160.00 339,148.09 7,000.00 425,808.09	100.0% 0.0% 125.0% 125.0% 136.9% 116.7% 145.5% 121.1% 0.0% 156.0% 104.1% 162.2% 350.0% 155.7%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 4,560.0 130,044.0 5,000.0 152,326.0 (4,560.0 16,000.0 842.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2060 01-2080 Expenses 01-2050 01-2080 Net 01-2050 01-2060 01-2080 Net 01-2050 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards - Unit #314 Safety Committee Canine Control Crossing Guard	Revenues	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00 20,318.00 20,9,104.00 2,000.00 273,482.00 4,560.00 7,500.00 20,318.00 20,318.00 20,318.00 20,318.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77 3,754.64 239,491.37 (4,804.04) 19,818.00 163,949.77	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8% 87.6% 0.0% -64.1% 97.5% 80.5%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - - - - - - - - - - - - - -	2,000.00 2,500.00 2,500.00 916,288.54 35,000.00 8,000.00 43,000.00 21,160.00 339,148.09 7,000.00 425,808.09	100.0% 0.0% 125.0% 136.9% 136.9% 145.5% 121.1% 0.0% 156.0% 104.1% 162.2% 350.0% 0.0% 313.3% 104.1% 162.6%	(2,000.1 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0 842.0 130,044.0 5,000.0 152,326.0 (4,560.0 14,560.0 14,560.0 14,560.0 152,326.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2080 01-2080 01-2080 01-2084 Net 01-2050 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards - Unit #314 Safety Committee Canine Control Crossing Guard Property Standards - Unit #314	Revenues	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00 20,318.00 20,9104.00 2,000.00 273,482.00 4,560.00 7,500.00 20,318.00 20,3604.00 20,3604.00 2,000.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77 3,754.64 239,491.37	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8% 187.7% 87.6%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - - - - - - - - - - - - - -	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 21,160.00 339,148.09 - 23,500.00 21,160.00 331,148.09 7,000.00	100.0% 0.0% 125.0% 136.9% 136.9% 116.7% 145.5% 121.1% 104.1% 162.2% 350.0% 104.1% 162.6% 350.0%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0 842.0 (4,560.0 152,326.0 (4,560.0 12,000.0 152,326.0
01-2040 01-2041 01-2042 01-2045 01-2046 Net Building Revenues 01-2050 01-2080 Expenses 01-2050 01-2080 10-2080 Net 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080 01-2080	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards - Unit #314 Safety Committee Canine Control Crossing Guard Property Standards - Unit #314	Revenues	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 37,500.00 20,318.00 209,104.00 2,000.00 273,482.00 4,560.00 7,500.00 20,318.00 20,318.00 20,318.00 20,318.00 20,318.00 20,318.00 20,318.00 20,318.00 20,318.00 20,318.00 20,318.00	2,090.96 	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8% 187.7% 80.5% 187.7% 76.8%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - - - - - - - - - - - - - -	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 21,160.00 339,148.09 7,000.00 21,160.00 331,148.09 - 23,500.00 21,160.00 331,148.09 7,000.00 331,148.09	100.0% 0.0% 125.0% 136.9% 116.7% 145.5% 121.1% 0.0% 156.0% 104.1% 162.2% 350.0% 162.6% 350.0% 162.6% 350.0% 160.9%	(2,000.0 500.0 500.0 246,819.2 5,000.0 2,500.0 7,500.0 842.0 130,044.0 5,000.0 152,326.0 14,660.0 14,860.0 14,860.0 14,860.0 14,860.0
01-2040 01-2041 01-2041 01-2045 01-2046 01-2046 Net Building Revenues 01-2050 01-2080 01-2080 01-2080 01-2084 Net 01-2050 01-2080 01-2080 01-2080 01-2084	Unit #313 Unit #314 Unit #320 Unit #321 Safety Committee Canine Control By-Law Enforcement Safety Committee Canine Control Crossing Guard Property Standards - Unit #314 Safety Committee Canine Control Crossing Guard Property Standards - Unit #314	Revenues	2,000.00 2,000.00 2,000.00 2,000.00 669,469.00 30,000.00 5,500.00 35,500.00 4,560.00 37,500.00 20,318.00 20,9104.00 2,000.00 273,482.00 4,560.00 7,500.00 20,318.00 20,3604.00 20,3604.00 2,000.00	2,090.96 1,684.87 367.90 595,546.46 0.00 51,693.00 5,080.00 56,773.00 46,888.96 19,818.00 169,029.77 3,754.64 239,491.37	104.5% 0.0% 84.2% 18.4% 89.0% 172.3% 92.4% 159.9% 0.0% 125.0% 97.5% 80.8% 187.7% 87.6%	90.96 (2,000.00) (315.13) (1,632.10) (73,922.54) - - - - - - - - - - - - - - - - - - -	2,000.00 - 2,500.00 2,500.00 916,288.54 - 35,000.00 8,000.00 43,000.00 21,160.00 339,148.09 - 23,500.00 21,160.00 331,148.09 7,000.00	100.0% 0.0% 125.0% 136.9% 136.9% 116.7% 145.5% 121.1% 104.1% 162.2% 350.0% 104.1% 162.6% 350.0%	(2,000.0 500.0 500.0 246,819.5 5,000.0 2,500.0 7,500.0 (4,560.0 21,000.0 842.0 (4,560.0 152,326.0 (4,560.0 12,000.0 152,326.0

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Account	Description	<u>201</u> Budget	Projected Projected	%	ojected Variance \$	2025 Budget	8 Budget to	Budget Variance \$
Revenues	Description	buaget	Hojecteu	70	- ¥	buuget	70	
01-2090	Streetlighting				-			
01-2501	Roads - Revenue	9,300.00	22,058.81	237.2%	12,758.81	11,300.00	121.5%	2,000.00
01-2508	Gravel Pits	82,000.00	99,105.37	120.9%	17,105.37	90,000.00	109.8%	8,000.00
01-2514	Municipal Drains	-	6,098.24		6,098.24	3,000.00		3,000.00
01-2517	Gravel	1,500.00	-	0.0%	(1,500.00)	-	0.0%	(1,500.00)
01-2519	Civic Addressing	1,000.00	2,000.00	200.0%	1,000.00	1,500.00	150.0%	500.00
01-2520	Winter Activities	90,954.00	3,600.00	4.0%	(87,354.00)	90,954.00	100.0%	-
01-2547	Dundalk Works Depot				-	7,900.00		7,900.00
	Revenues	199,754.00	147,862.42	74.0%	(51,891.58)	219,654.00	110.0%	19,900.00
Expenses					-			-
01-2090	Streetlighting	41,437.00	44,437.00	107.2%	3,000.00	45,938.00	110.9%	4,501.00
01-2502	Culverts/Storm Drains/Ditches	200,708.00	50,000.00	24.9%	(150,708.00)	142,000.00	70.7%	(58,708.00)
01-2503	All Units	394,541.00	376,886.47	95.5%	(17,654.53)	394,800.00	100.1%	259.00
01-2504	Roads Administration	172,063.50	234,343.06	136.2%	62,279.56	190,450.00	110.7%	18,386.50
01-2505	Vegetation	165,075.00	63,237.18	38.3%	(101,837.82)	60,000.00	36.3%	(105,075.00)
01-2508	Gravel Pits	18,320.00	26,048.42	142.2%	7,728.42	48,700.00	265.8%	30,380.00
01-2509	Bridge Maintenance	50,320.00	89,854.24	178.6%	39,534.24	99,150.00	197.0%	48,830.00
01-2511	Storm/Drains	-	64,028.00		64,028.00	64,029.00		64,029.00
01-2514	Municipal Drains	36,385.00	16,000.00	44.0%	(20,385.00)	92,500.00	254.2%	56,115.00
01-2515	Pavement Patching	167,800.00	330,497.29	197.0%	162,697.29	331,744.35	197.7%	163,944.35
01-2516	Sweeping/Shouldering	40,300.00	32,292.06	80.1%	(8,007.94)	54,700.00	135.7%	14,400.00
01-2517	Gravel	920,738.00	887,771.57	96.4%	(32,966.43)	954,800.00	103.7%	34,062.00
01-2519	Civic Addressing	2,290.00	9,399.19	410.4%	7,109.19	11,566.05	505.1%	9,276.05
01-2520	Winter Activities	502,248.00	473,586.26	94.3%	(28,661.74)	632,748.50	126.0%	130,500.50
01-2522	Entrance Permits	2,035.00	52.30	2.6%	(1,982.70)	2,116.00	104.0%	81.00
01-2525	Roads Capital	1,925,770.00	1,925,770.00	100.0%	-	2,874,423.81	149.3%	948,653.81
01-2527	Roads Study	-	-		-	27,500.00		27,500.00
01-2528	Tree Planting Program				- (10.101.50)	10,000.00		10,000.00
01-2530	Street Signs	70,138.00	53,976.47	77.0%	(16,161.53)	83,500.00	119.1%	13,362.00
01-2531	Roads Miscellaneous	55,150.00	292,807.56	530.9%	237,657.56	57,150.00	103.6%	2,000.00
01-2532	Street Patrols	72,220.00	76,732.69	106.2%	4,512.69	100,600.00	139.3%	28,380.00
01-2533	Parking Lot - EV Station Recovery	800.00	-	0.0%	(800.00)	800.00	100.0%	-
01-2540	Snowplowing	- 44 350 00	44,255.69	444 20/	44,255.69		422.50/	- 0.055.00
01-2547	Dundalk Works Depot	44,350.00	49,316.94	111.2%	4,966.94	54,315.00	122.5%	9,965.00
01-2548	Hopeville Works Depot	44,400.00	89,395.71	201.3%	44,995.71	57,665.00	129.9%	13,265.00
01-2549 01-2550	Holstein Works Depot Line Painting	48,350.00 14,000.00	34,772.89 17,767.88	71.9% 126.9%	(13,577.11)	49,650.00 18,000.00	102.7% 128.6%	1,300.00 4,000.00
01-2550	Sidewalks Repair & Construction	3,435.00	2,370.40	69.0%	3,767.88	3,512.40	102.3%	77.40
01-2553	Grass & Flowers	16,480.00	76,261.48	462.8%	(1,064.60) 59,781.48	94,543.40	573.7%	78,063.40
01-2554	Street Decorations	3,892.00	6,428.52	165.2%	2,536.52	500.00	12.8%	(3,392.00)
01-2555	Roads Shop Administration	57,696.00	67,781.84	117.5%	10,085.84	82,372.00	142.8%	24,676.00
01-2556	Parkette	629.00	900.00	143.1%	271.00	900.00	143.1%	271.00
01-2557	Roads Training & Mileage	52,780.00	64,646.85	122.5%	11,866.85	78,000.00	147.8%	25,220.00
01-2560	Equipment Maintenance	394,450.00	405,737.27	102.9%	11,287.27	380,482.30	96.5%	(13,967.70)
01-2561	GPS Mapping	4,580.00	-	0.0%	(4,580.00)	500, 102.50	0.0%	(4,580.00)
01-2562	Vacation and Statutory Pay	102,555.00	-	0.0%	(102,555.00)	-	0.0%	(102,555.00)
01-2563	Sick Time	76,574.00	_	0.0%	(76,574.00)	_	0.0%	(76,574.00)
01-2566	Unit #119	6,500.00	3,000.00	46.2%	(3,500.00)	6,500.00	100.0%	(1-)-11-1-
01-2567	Unit #315	3,500.00	2,400.00	68.6%	(1,100.00)	3,500.00	100.0%	-
01-2568	Unit #215	10,000.00	12,500.00	125.0%	2,500.00	11,000.00	110.0%	1,000.00
01-2570	Unit #113	6,500.00	4,200.00	64.6%	(2,300.00)	7,000.00	107.7%	500.00
01-2571	Unit #214	17,000.00	34,054.53	200.3%	17,054.53	22,000.00	129.4%	5,000.00
01-2573	Unit #309	4,000.00	2,200.00	55.0%	(1,800.00)	4,000.00	100.0%	-
01-2574	Unit #212	17,000.00	40,000.00	235.3%	23,000.00	18,000.00	105.9%	1,000.00
01-2575	Unit #208	10,000.00	6,000.00	60.0%	(4,000.00)	10,000.00	100.0%	-
01-2576	Unit #111	3,500.00	400.00	11.4%	(3,100.00)	3,500.00	100.0%	
01-2578	Unit #304	13,000.00	3,000.00	23.1%	(10,000.00)	14,000.00	107.7%	1,000.00
01-2579	Unit #204	12,000.00	4,600.00	38.3%	(7,400.00)	12,000.00	100.0%	-
01-2580	Unit#101	11,000.00	4,000.00	36.4%	(7,000.00)	12,000.00	109.1%	1,000.00
01-2582	Unit #103	9,000.00	9,500.00	105.6%	500.00	12,000.00	133.3%	3,000.00
01-2583	Unit #104	1,000.00	575.00	57.5%	(425.00)	1,100.00	110.0%	100.00
01-2584	Unit #105	14,000.00	12,100.00	86.4%	(1,900.00)	21,000.00	150.0%	7,000.00
01-2589	Unit #312	6,000.00	3,500.00	58.3%	(2,500.00)	9,200.00	153.3%	3,200.00
01-2590	Unit #201	6,000.00	25,000.00	416.7%	19,000.00	7,000.00	116.7%	1,000.00
01-2591	Unit #202	15,000.00	12,800.00	85.3%	(2,200.00)	11,000.00	73.3%	(4,000.00)
01-2592	Unit #203	4,000.00	4,150.00	103.8%	150.00	5,500.00	137.5%	1,500.00
01-2593	Unit #205	10,000.00	12,450.00	124.5%	2,450.00	11,000.00	110.0%	1,000.00
01-2596	Unit #110	9,000.00	3,000.00	33.3%	(6,000.00)	8,000.00	88.9%	(1,000.00)
01-2623	Unit #123	10,000.00	1,900.00	19.0%	(8,100.00)	11,000.00	110.0%	1,000.00
01-2624 01-2625	Unit #124 Unit #125	5,000.00	2,350.00 4,850.00	47.0% 138.6%	(2,650.00) 1,350.00	4,500.00 5,500.00	90.0%	(500.00)
		3,500.00 5,500.00	21,200.00	385.5%	15,700.00	8,000.00	157.1% 145.5%	2,500.00
101-2626		3,300.00		164.7%	4,527.13	10,000.00	143.5%	3,000.00
01-2626 01-2627	Unit #126	7 000 00	11 577 12			10,000.00		1,000.00
01-2627	Unit #127	7,000.00 6,000.00	11,527.13 11.100.00			7 000 00	116 7%	
01-2627 01-2721	Unit #127 Unit #221	6,000.00	11,100.00	185.0%	5,100.00	7,000.00 7.000.00	116.7% 100.0%	
01-2627 01-2721 01-2722	Unit #127 Unit #221 Unit #222		11,100.00 3,700.00		5,100.00 (3,300.00)	7,000.00	116.7% 100.0%	-
01-2627 01-2721 01-2722 01-2724	Unit #127 Unit #221 Unit #222 Unit #224	6,000.00	11,100.00	185.0%	5,100.00	7,000.00 22,000.00		22,000.00
01-2627 01-2721 01-2722 01-2724 01-2725	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225	6,000.00 7,000.00 - -	11,100.00 3,700.00 3,686.55	185.0% 52.9%	5,100.00 (3,300.00) 3,686.55	7,000.00 22,000.00 7,000.00	100.0%	-
01-2627 01-2721 01-2722 01-2724 01-2725 01-2817	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225 Unit #317	6,000.00 7,000.00 - - 3,500.00	11,100.00 3,700.00 3,686.55 - 950.00	185.0% 52.9% 27.1%	5,100.00 (3,300.00) 3,686.55 - (2,550.00)	7,000.00 22,000.00 7,000.00 3,500.00	100.0%	22,000.00
01-2627 01-2721 01-2722 01-2724 01-2725 01-2817 01-2818	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225 Unit #317 Unit #318	6,000.00 7,000.00 - - 3,500.00 4,000.00	11,100.00 3,700.00 3,686.55 - 950.00 4,500.00	185.0% 52.9% 27.1% 112.5%	5,100.00 (3,300.00) 3,686.55 - (2,550.00) 500.00	7,000.00 22,000.00 7,000.00	100.0%	22,000.00
01-2627 01-2721 01-2722 01-2724 01-2725 01-2817 01-2818 01-2819	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225 Unit #317	6,000.00 7,000.00 - - 3,500.00	11,100.00 3,700.00 3,686.55 - 950.00 4,500.00 775.00	185.0% 52.9% 27.1%	5,100.00 (3,300.00) 3,686.55 - (2,550.00) 500.00 (3,225.00)	7,000.00 22,000.00 7,000.00 3,500.00 4,000.00	100.0% 100.0% 100.0%	- 22,000.00 7,000.00 - -
01-2627 01-2721 01-2722 01-2724 01-2725 01-2817 01-2818 01-2819 01-2822	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225 Unit #317 Unit #318 Unit #319 Unit #319	6,000.00 7,000.00 - - 3,500.00 4,000.00 4,000.00 4,000.00	11,100.00 3,700.00 3,686.55 - 950.00 4,500.00 775.00 260.00	185.0% 52.9% 27.1% 112.5% 19.4% 6.5%	5,100.00 (3,300.00) 3,686.55 - (2,550.00) 500.00 (3,225.00) (3,740.00)	7,000.00 22,000.00 7,000.00 3,500.00 4,000.00 4,000.00	100.0% 100.0% 100.0% 100.0% 0.0%	22,000.00 7,000.00 - - - (4,000.00)
01-2627 01-2721 01-2722 01-2724 01-2725 01-2817 01-2818 01-2819 01-2822	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225 Unit #317 Unit #318 Unit #319 Unit #322 Unit #322	6,000.00 7,000.00 - 3,500.00 4,000.00 4,000.00 4,000.00 3,000.00	11,100.00 3,700.00 3,686.55 - 950.00 4,500.00 775.00 260.00 3,100.00	185.0% 52.9% 27.1% 112.5% 19.4% 6.5% 103.3%	5,100.00 (3,300.00) 3,686.55 - (2,550.00) 500.00 (3,225.00) (3,740.00)	7,000.00 22,000.00 7,000.00 3,500.00 4,000.00 - 4,000.00	100.0% 100.0% 100.0% 100.0% 0.0% 133.3%	- 22,000.00 7,000.00 - - - (4,000.00) 1,000.00
01-2627 01-2721 01-2722 01-2724 01-2725 01-2817 01-2818 01-2819 01-2822 01-2824	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225 Unit #317 Unit #318 Unit #319 Unit #319	6,000.00 7,000.00 - - 3,500.00 4,000.00 4,000.00 4,000.00	11,100.00 3,700.00 3,686.55 - 950.00 4,500.00 775.00 260.00	185.0% 52.9% 27.1% 112.5% 19.4% 6.5%	5,100.00 (3,300.00) 3,686.55 - (2,550.00) 500.00 (3,225.00) (3,740.00)	7,000.00 22,000.00 7,000.00 3,500.00 4,000.00 4,000.00	100.0% 100.0% 100.0% 100.0% 0.0%	22,000.00 7,000.00 - - - (4,000.00)
01-2627 01-2721 01-2722 01-2724 01-2725 01-2817 01-2818 01-2819 01-2822 01-2824	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225 Unit #317 Unit #318 Unit #318 Unit #319 Unit #322 Unit #324 Expenses	6,000.00 7,000.00 - 3,500.00 4,000.00 4,000.00 4,000.00 3,000.00 5,953,009.50	11,100.00 3,700.00 3,686.55 950.00 4,500.00 775.00 260.00 3,100.00 6,176,683.44	185.0% 52.9% 27.1% 112.5% 19.4% 6.5% 103.3% 103.8%	5,100.00 (3,300.00) 3,686.55 - (2,550.00) 500.00 (3,225.00) (3,740.00) 100.00 223,673.94	7,000.00 22,000.00 7,000.00 3,500.00 4,000.00 - 4,000.00 - 4,000.00 7,405,955.81	100.0% 100.0% 100.0% 100.0% 0.0% 133.3% 124.4%	22,000.00 7,000.00 - - (4,000.00) 1,000.00 1,452,946.31
01-2627 01-2721 01-2722 01-2724 01-2725 01-2817 01-2818 01-2819 01-2822 01-2824	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225 Unit #317 Unit #318 Unit #319 Unit #322 Unit #322	6,000.00 7,000.00 - - 3,500.00 4,000.00 4,000.00 4,000.00 3,000.00 5,953,009.50	11,100.00 3,700.00 3,686.55 - 950.00 4,500.00 775.00 260.00 3,100.00 6,176,683.44	185.0% 52.9% 27.1% 112.5% 19.4% 6.5% 103.3%	5,100.00 (3,300.00) 3,686.55 - (2,550.00) 500.00 (3,225.00) (3,740.00) 100.00 223,673.94	7,000.00 22,000.00 7,000.00 3,500.00 4,000.00 - 4,000.00 - 4,000.00 7,405,955.81	100.0% 100.0% 100.0% 100.0% 0.0% 133.3%	22,000.00 7,000.00 - - (4,000.00 1,000.00 1,452,946.31 - 4,501.00
01-2627 01-2721 01-2722 01-2724 01-2755 01-2817 01-2818 01-2819 01-2822 01-2824 Net 01-2090	Unit #127 Unit #221 Unit #222 Unit #224 Unit #225 Unit #317 Unit #318 Unit #319 Unit #322 Unit #324 Expenses	6,000.00 7,000.00 - 3,500.00 4,000.00 4,000.00 4,000.00 3,000.00 5,953,009.50	11,100.00 3,700.00 3,686.55 950.00 4,500.00 775.00 260.00 3,100.00 6,176,683.44	185.0% 52.9% 27.1% 112.5% 19.4% 6.5% 103.3% 103.8%	5,100.00 (3,300.00) 3,686.55 - (2,550.00) 500.00 (3,225.00) (3,740.00) 100.00 223,673.94	7,000.00 22,000.00 7,000.00 3,500.00 4,000.00 - 4,000.00 - 4,000.00 7,405,955.81	100.0% 100.0% 100.0% 100.0% 0.0% 133.3% 124.4%	22,000.00 7,000.00 - - (4,000.00 1,000.00 1,452,946.31

		202	4	Rudget to Pr	ojected Variance	2025	Rudget to F	Budget Varian
Account	Description	<u>Budget</u>	Projected	%	\$	Budget	%	\$
01-2504	Roads Administration	172,063.50	234,343.06	136.2%	62,279.56	190,450.00	110.7%	18,386.5
01-2505	Vegetation	165,075.00	63,237.18	38.3%	(101,837.82)	60,000.00	36.3%	(105,075.0
01-2508	Gravel Pits	(63,680.00)	(73,056.95)	114.7%	(9,376.95)	(41,300.00)	64.9%	22,380.0
01-2509	Bridge Maintenance	50,320.00	89,854.24	178.6%	39,534.24	99,150.00	197.0%	48,830.0
01-2511	Storm/Drains	-	64,028.00	0.0,0	64,028.00	64,029.00		64,029.0
01-2514	Municipal Drains	36,385.00	9,901.76	27.2%	(26,483.24)	89,500.00	246.0%	53,115.0
01-2515	Pavement Patching	167,800.00	330,497.29	197.0%	162,697.29	331,744.35	197.7%	163,944.3
	-							
01-2516	Sweeping/Shouldering	40,300.00	32,292.06	80.1%	(8,007.94)	54,700.00	135.7%	14,400.0
01-2517	Gravel	919,238.00	887,771.57	96.6%	(31,466.43)	954,800.00	103.9%	35,562.0
01-2519	Civic Addressing	1,290.00	7,399.19	573.6%	6,109.19	10,066.05	780.3%	8,776.
01-2520	Winter Activities	411,294.00	469,986.26	114.3%	58,692.26	541,794.50	131.7%	130,500.
01-2521	Gravelling	-	-		-	-		
01-2522	Entrance Permits	(12,965.00)	(14,947.70)	115.3%	(1,982.70)	(12,884.00)	99.4%	81.0
01-2525	Roads Capital	1,925,770.00	1,925,770.00	100.0%	-	2,874,423.81	149.3%	948,653.8
01-2527	Roads Study	-	-		-	27,500.00		27,500.
01-2528	Tree Planting Program	-	-		-	10,000.00		10,000.
01-2530	Street Signs	70,138.00	53,976.47	77.0%	(16,161.53)	83,500.00	119.1%	13,362.
01-2531	Roads Miscellaneous	55,150.00	292,807.56	530.9%	237,657.56	57,150.00	103.6%	2,000.
01-2532	Street Patrols	72,220.00	76,732.69	106.2%	4,512.69	100,600.00	139.3%	28,380.
01-2533	Parking Lot - EV Station Recovery	800.00	_	0.0%	(800.00)	800.00	100.0%	-,
01-2535	Snowplowing	000.00	44,255.69	0.070	44,255.69	000.00	100.070	
		44 350 00		111 20/		46 415 00	104 70/	2.005
01-2547	Dundalk Works Depot	44,350.00	49,316.94	111.2%	4,966.94	46,415.00	104.7%	2,065.
01-2548	Hopeville Works Depot	44,400.00	89,395.71	201.3%	44,995.71	57,665.00	129.9%	13,265.
01-2549	Holstein Works Depot	48,350.00	34,772.89	71.9%	(13,577.11)	49,650.00	102.7%	1,300.
01-2550	Line Painting	14,000.00	17,767.88	126.9%	3,767.88	18,000.00	128.6%	4,000.
01-2551	Sidewalks Repair & Construction	3,435.00	2,370.40	69.0%	(1,064.60)	3,512.40	102.3%	77.
01-2553	Grass & Flowers	16,480.00	76,261.48	462.8%	59,781.48	94,543.40	573.7%	78,063.
01-2554	Street Decorations	3,892.00	6,428.52	165.2%	2,536.52	500.00	12.8%	(3,392.
01-2555	Roads Shop Administration	57,696.00	67,781.84	117.5%	10,085.84	82,372.00	142.8%	24,676.
01-2556	Parkette	629.00	900.00	143.1%	271.00	900.00	143.1%	271.
01-2557	Roads Training & Mileage	52,780.00	64,646.85	122.5%	11,866.85	78,000.00	147.8%	25,220.
01-2550	Equipment Maintenance	394,450.00	405,737.27	102.9%	11,287.27	380,482.30	96.5%	(13,967.
01-2561		4,580.00	703,737.27	0.0%		300,402.30	0.0%	
01-2561	GPS Mapping			0.0%	(4,580.00)		0.0%	(4,580.0
	Vacation and Statutory Pay	102,555.00	-		(102,555.00)			(102,555.
01-2563	Sick Time	76,574.00	-	0.0%	(76,574.00)	-	0.0%	(76,574.
01-2566	Unit #119	6,500.00	3,000.00	46.2%	(3,500.00)	6,500.00	100.0%	
01-2567	Unit #315	3,500.00	2,400.00	68.6%	(1,100.00)	3,500.00	100.0%	
01-2568	Unit #215	10,000.00	12,500.00	125.0%	2,500.00	11,000.00	110.0%	1,000.
01-2570	Unit #113	6,500.00	4,200.00	64.6%	(2,300.00)	7,000.00	107.7%	500.
01-2571	Unit #214	17,000.00	34,054.53	200.3%	17,054.53	22,000.00	129.4%	5,000.
01-2573	Unit #309	4,000.00	2,200.00	55.0%	(1,800.00)	4,000.00	100.0%	
01-2574	Unit #212	17,000.00	40,000.00	235.3%	23,000.00	18,000.00	105.9%	1,000.
01-2575	Unit #208	10,000.00	6,000.00	60.0%	(4,000.00)	10,000.00	100.0%	_,
01-2576	Unit #111	3,500.00	400.00	11.4%	(3,100.00)	3,500.00	100.0%	
								1 000
01-2578	Unit #304	13,000.00	3,000.00	23.1%	(10,000.00)	14,000.00	107.7%	1,000.
01-2579	Unit #204	12,000.00	4,600.00	38.3%	(7,400.00)	12,000.00	100.0%	
01-2580	Unit#101	11,000.00	4,000.00	36.4%	(7,000.00)	12,000.00	109.1%	1,000.
01-2582	Unit #103	9,000.00	9,500.00	105.6%	500.00	12,000.00	133.3%	3,000.
01-2583	Unit #104	1,000.00	575.00	57.5%	(425.00)	1,100.00	110.0%	100.
01-2584	Unit #105	14,000.00	12,100.00	86.4%	(1,900.00)	21,000.00	150.0%	7,000.
01-2589	Unit #312	6,000.00	3,500.00	58.3%	(2,500.00)	9,200.00	153.3%	3,200.
01-2590	Unit #201	6,000.00	25,000.00	416.7%	19,000.00	7,000.00	116.7%	1,000.
01-2591	Unit #202	15,000.00	12,800.00	85.3%	(2,200.00)	11,000.00	73.3%	(4,000.
01-2592	Unit #203	4,000.00	4,150.00	103.8%	150.00	5,500.00	137.5%	1,500.
01-2592			12,450.00			11,000.00		
	Unit #205	10,000.00		124.5%	2,450.00		110.0%	1,000.
01-2596	Unit #110	9,000.00	3,000.00	33.3%	(6,000.00)	8,000.00	88.9%	(1,000.
01-2623	Unit #123	10,000.00	1,900.00	19.0%	(8,100.00)	11,000.00	110.0%	1,000.
01-2624	Unit #124	5,000.00	2,350.00	47.0%	(2,650.00)	4,500.00	90.0%	(500.
01-2625	Unit #125	3,500.00	4,850.00	138.6%	1,350.00	5,500.00	157.1%	2,000.
01-2626	Unit #126	5,500.00	21,200.00	385.5%	15,700.00	8,000.00	145.5%	2,500.
01-2627	Unit #127	7,000.00	11,527.13	164.7%	4,527.13	10,000.00	142.9%	3,000.
01-2721	Unit #221	6,000.00	11,100.00	185.0%	5,100.00	7,000.00	116.7%	1,000.
01-2722	Unit #222	7,000.00	3,700.00	52.9%	(3,300.00)	7,000.00	100.0%	_,000.
01-2724	Unit #224	.,	3,686.55	22.570	3,686.55	22,000.00	22.073	22,000.
01-2724	Unit #225	-	3,000.33		3,000.33	7,000.00		7,000.
	Unit #317	3 500 00	050.00	27 10/	(2 550 00)		100.0%	7,000.1
01-2817		3,500.00	950.00	27.1%	(2,550.00)	3,500.00		
01-2818	Unit #318	4,000.00	4,500.00	112.5%	500.00	4,000.00	100.0%	
01-2819	Unit #319	4,000.00	775.00	19.4%	(3,225.00)	4,000.00	100.0%	
01-2822	Unit #322	4,000.00	260.00	6.5%	(3,740.00)	-	0.0%	(4,000.
01-2824	Unit #324	3,000.00	3,100.00	103.3%	100.00	4,000.00	133.3%	1,000.
Roads	_	5,753,255.50	6,028,821.02	104.8%	275,565.52	7,186,301.81	124.9%	1,433,046.
					-			
Solid Waste		1			-			
					-			
Revenues .	Admin	12.500.00	23.000.00	184 0%	-	15,000.00	120.0%	2.500
Revenues 01-3005	Admin Hazardous Waste	12,500.00	23,000.00	184.0% 111.4%	10,500.00	15,000.00 5,000.00	120.0%	
Revenues 01-3005 01-3030	Hazardous Waste	5,100.00	5,683.18	111.4%	- 10,500.00 583.18	5,000.00	98.0%	2,500. (100. 30.000
Revenues 01-3005 01-3030 01-3040	Hazardous Waste Dundalk Transfer Station	5,100.00 60,000.00	5,683.18 54,520.00	111.4% 90.9%	- 10,500.00 583.18 (5,480.00)	5,000.00 90,000.00	98.0% 150.0%	(100. 30,000.
Revenues 01-3005 01-3030 01-3040 01-3070	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering	5,100.00 60,000.00 35,000.00	5,683.18 54,520.00 71,112.10	111.4% 90.9% 203.2%	- 10,500.00 583.18 (5,480.00) 36,112.10	5,000.00 90,000.00 60,000.00	98.0% 150.0% 171.4%	(100. 30,000. 25,000.
Revenues 01-3005 01-3030 01-3040 01-3070 01-3071	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel	5,100.00 60,000.00 35,000.00 20,000.00	5,683.18 54,520.00 71,112.10 15,500.00	111.4% 90.9% 203.2% 77.5%	- 10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00)	5,000.00 90,000.00 60,000.00 16,000.00	98.0% 150.0% 171.4% 80.0%	(100. 30,000. 25,000. (4,000.
Revenues 01-3005 01-3030 01-3040 01-3070 01-3071	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel Recycling - Blue Cart	5,100.00 60,000.00 35,000.00	5,683.18 54,520.00 71,112.10	111.4% 90.9% 203.2%	- 10,500.00 583.18 (5,480.00) 36,112.10	5,000.00 90,000.00 60,000.00	98.0% 150.0% 171.4%	(100. 30,000. 25,000. (4,000.
Revenues 01-3005 01-3030 01-3040 01-3070 01-3071	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel	5,100.00 60,000.00 35,000.00 20,000.00	5,683.18 54,520.00 71,112.10 15,500.00	111.4% 90.9% 203.2% 77.5%	- 10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00)	5,000.00 90,000.00 60,000.00 16,000.00	98.0% 150.0% 171.4% 80.0%	(100. 30,000. 25,000. (4,000.
Revenues 01-3005 01-3030 01-3040 01-3070 01-3071 01-3072 01-3074	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel Recycling - Blue Cart	5,100.00 60,000.00 35,000.00 20,000.00	5,683.18 54,520.00 71,112.10 15,500.00	111.4% 90.9% 203.2% 77.5%	- 10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00)	5,000.00 90,000.00 60,000.00 16,000.00	98.0% 150.0% 171.4% 80.0%	(100. 30,000. 25,000. (4,000. (30,000.
Revenues 01-3005 01-3030 01-3040 01-3070 01-3071 01-3072 01-3074	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel Recycling - Blue Cart Recycling - Compost Recycling - Electronics	5,100.00 60,000.00 35,000.00 20,000.00 300,000.00	5,683.18 54,520.00 71,112.10 15,500.00 256,375.44 - 31,836.82	111.4% 90.9% 203.2% 77.5% 85.5%	10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00) (43,624.56) - 27,836.82	5,000.00 90,000.00 60,000.00 16,000.00 270,000.00	98.0% 150.0% 171.4% 80.0% 90.0%	(100. 30,000. 25,000. (4,000. (30,000.
01-3005 01-3030 01-3040 01-3070 01-3070 01-3071 01-3072 01-3074 01-3075	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel Recycling - Blue Cart Recycling - Compost	5,100.00 60,000.00 35,000.00 20,000.00 300,000.00	5,683.18 54,520.00 71,112.10 15,500.00 256,375.44	111.4% 90.9% 203.2% 77.5% 85.5%	10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00) (43,624.56)	5,000.00 90,000.00 60,000.00 16,000.00 270,000.00	98.0% 150.0% 171.4% 80.0% 90.0%	(100 30,000 25,000 (4,000 (30,000
Solid Waste Revenues 01-3005 01-3030 01-3040 01-3070 01-3071 01-3072 01-3074 01-3075 Expenses 01-3001	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel Recycling - Blue Cart Recycling - Compost Recycling - Electronics Revenues	5,100.00 60,000.00 35,000.00 20,000.00 300,000.00 - 4,000.00 436,600.00	5,683.18 54,520.00 71,112.10 15,500.00 256,375.44 - 31,836.82 458,027.54	111.4% 90.9% 203.2% 77.5% 85.5% 795.9% 104.9%	10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00) (43,624.56) - 27,836.82 21,427.54	5,000.00 90,000.00 60,000.00 16,000.00 270,000.00 - 15,000.00 471,000.00	98.0% 150.0% 171.4% 80.0% 90.0% 375.0% 107.9%	(100. 30,000. 25,000. (4,000. (30,000. 11,000. 34,400.
Revenues 01-3005 01-3030 01-3040 01-3070 01-3071 01-3072 01-3074 01-3075 Expenses 01-3001	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel Recycling - Blue Cart Recycling - Compost Recycling - Electronics Revenues Cart Maintenance	5,100.00 60,000.00 35,000.00 20,000.00 300,000.00 - 4,000.00 436,600.00	5,683.18 54,520.00 71,112.10 15,500.00 256,375.44 31,836.82 458,027.54	111.4% 90.9% 203.2% 77.5% 85.5% 795.9% 104.9%	10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00) (43,624.56) - 27,836.82	5,000.00 90,000.00 60,000.00 16,000.00 270,000.00 - 15,000.00 471,000.00	98.0% 150.0% 171.4% 80.0% 90.0% 375.0% 107.9%	(100. 30,000. 25,000. (4,000. (30,000.
Revenues 01-3005 01-3030 01-3040 01-3070 01-3071 01-3072 01-3074 01-3075 Expenses 01-3001 01-3002	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel Recycling - Blue Cart Recycling - Compost Recycling - Electronics Revenues Cart Maintenance Waste Dept - Debt Repayment	5,100.00 60,000.00 35,000.00 20,000.00 300,000.00 - 4,000.00 436,600.00 5,300.00 166,748.00	5,683.18 54,520.00 71,112.10 15,500.00 256,375.44 31,836.82 458,027.54 3,316.00 166,748.00	111.4% 90.9% 203.2% 77.5% 85.5% 795.9% 104.9%	10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00) (43,624.56) - 27,836.82 21,427.54 - (1,984.00)	5,000.00 90,000.00 60,000.00 16,000.00 270,000.00 	98.0% 150.0% 171.4% 80.0% 90.0% 375.0% 107.9% 67.2% 100.0%	(100. 30,000. 25,000. (4,000. (30,000. 11,000. 34,400.
Revenues 01-3005 01-3030 01-3030 01-3040 01-3070 01-3071 01-3072 01-3074 01-3075 Expenses 01-3001 01-3002 01-3005	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel Recycling - Blue Cart Recycling - Compost Recycling - Electronics Revenues Cart Maintenance Waste Dept - Debt Repayment Admin	5,100.00 60,000.00 35,000.00 20,000.00 300,000.00 - 4,000.00 436,600.00 5,300.00 166,748.00 349,571.00	5,683.18 54,520.00 71,112.10 15,500.00 256,375.44 31,836.82 458,027.54 3,316.00 166,748.00 351,200.11	111.4% 90.9% 203.2% 77.5% 85.5% 795.9% 104.9% 62.6% 100.0% 100.5%	10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00) (43,624.56) - 27,836.82 21,427.54	5,000.00 90,000.00 60,000.00 16,000.00 270,000.00 - 15,000.00 471,000.00	98.0% 150.0% 171.4% 80.0% 90.0% 375.0% 107.9% 67.2% 100.0% 41.5%	(100. 30,000. 25,000. (4,000. (30,000. 11,000. 34,400. (1,738.
Revenues 01-3005 01-3030 01-3040 01-3070 01-3071 01-3072 01-3074 01-3075 Expenses	Hazardous Waste Dundalk Transfer Station Egremont Landfill Operation/Covering Recycling - Steel Recycling - Blue Cart Recycling - Compost Recycling - Electronics Revenues Cart Maintenance Waste Dept - Debt Repayment	5,100.00 60,000.00 35,000.00 20,000.00 300,000.00 - 4,000.00 436,600.00 5,300.00 166,748.00	5,683.18 54,520.00 71,112.10 15,500.00 256,375.44 31,836.82 458,027.54 3,316.00 166,748.00	111.4% 90.9% 203.2% 77.5% 85.5% 795.9% 104.9%	10,500.00 583.18 (5,480.00) 36,112.10 (4,500.00) (43,624.56) - 27,836.82 21,427.54 - (1,984.00)	5,000.00 90,000.00 60,000.00 16,000.00 270,000.00 	98.0% 150.0% 171.4% 80.0% 90.0% 375.0% 107.9% 67.2% 100.0%	(100. 30,000. 25,000. (4,000. (30,000. 11,000. 34,400.

A								
		202	_		ojected Variance	2025		Budget Variance
Account	Description	<u>Budget</u>	Projected	<u>%</u>	<u>\$</u>	Budget	<u>%</u>	<u>\$</u>
01-3008	Misc	7,360.00	73,885.00	1003.9%	66,525.00	168,672.00	2291.7%	161,312.00
01-3009	Oil Recycling	-	239.85		239.85	300.00		300.00
01-3023	Unit #223	-	14,227.00		14,227.00	15,000.00		15,000.00
01-3030	Hazardous Waste	18,290.00	11,616.70	63.5%	(6,673.30)	14,790.00	80.9%	(3,500.00
01-3040	Dundalk Transfer Station	63,326.00	57,068.58	90.1%	(6,257.42)	104,496.00	165.0%	41,170.00
01-3060	Proton Landfill	8,000.00	7,500.00	93.8%	(500.00)	7,700.00	96.3%	(300.00
01-3061	Unit #218	35,000.00	27,000.00	77.1%	(8,000.00)	30,000.00	85.7%	(5,000.00
01-3062	Haulage 40 yd Bin	38,715.00	36,863.53	95.2%	(1,851.47)	43,808.00	113.2%	5,093.00
01-3063	Waste Col Waste & Recycling	2,580.00	768.00	29.8%	(1,812.00)	1,290.00	50.0%	(1,290.00
01-3064	All Units	63,990.00	78,480.00	122.6%	14,490.00	127,538.00	199.3%	63,548.00
01-3065	Unit #210	11,000.00	2,700.00	24.5%	(8,300.00)	10,000.00	90.9%	(1,000.00
01-3067	Collection - Garbage/Compost	257,452.50	128,000.00	49.7%	(129,452.50)	95,180.00	37.0%	(162,272.50
01-3068	Collection - Recycles/Compost	88,880.00	77,855.73	87.6%	(11,024.27)	99,840.00	112.3%	10,960.00
01-3069	Egremont Transfer Station	45,282.00	139,700.00	308.5%	94,418.00	160,982.00	355.5%	115,700.00
01-3070	Egremont Landfill Operation/Covering	216,750.00	556,570.26	256.8%	339,820.26	145,850.00	67.3%	(70,900.00
01-3071	Recycling - Steel	2,580.00	2,580.00	100.0%	-	-	0.0%	(2,580.00
01-3072	Recycling - Blue Cart	37,776.00	8,156.79	21.6%	(29,619.21)	9,660.00	25.6%	(28,116.00
01-3074	Recycling - Compost	31,945.00	14,383.28	45.0%	(17,561.72)	23,400.00	73.3%	(8,545.00
01-3077	Waste Dept - Garage	11,445.00	7,500.00	65.5%	(3,945.00)	10,500.00	91.7%	(945.00
01-3079	Unit #217	15,000.00	17,550.00	117.0%	2,550.00	13,000.00	86.7%	(2,000.00
01-3080	Unit #120	32,000.00	37,500.00	117.2%	5,500.00	10,000.00	31.3%	(22,000.00
01-3081	Unit #213	-	7,453.12		7,453.12	-		
01-3082	Recycling - Shingles	5,790.00	4,087.32	70.6%	(1,702.68)	5,096.00	88.0%	(694.00
01-3082	Unit #219	20,000.00	15,400.00	77.0%	(4,600.00)	20,000.00	100.0%	(0500
C1 3003	_ ·	1,561,572.50						(129,232.84
	Expenses	1,301,372.30	1,876,126.27	120.1%	314,553.77	1,432,339.66	91.7%	(123,232.84
Net					-			-
01-3001	Cart Maintenance	5,300.00	3,316.00	62.6%	(1,984.00)	3,562.00	67.2%	(1,738.00
01-3002	Waste Dept - Debt Repayment	166,748.00	166,748.00	100.0%	-	166,748.00	100.0%	
01-3005	Admin	337,071.00	328,200.11	97.4%	(8,870.89)	129,927.66	38.5%	(207,143.34
01-3006	Sick Time	6,837.00	6,837.00	100.0%	-	-	0.0%	(6,837.00
01-3007	Holiday Time	19,955.00	20,940.00	104.9%	985.00	_	0.0%	(19,955.00
01-3007	Misc	7,360.00		104.9%	66,525.00	169 673 00	2291.7%	161,312.00
		7,300.00	73,885.00	1003.9%		168,672.00	2231.7%	
01-3009	Oil Recycling	-	239.85		239.85	300.00		300.00
01-3023	Unit #223	-	14,227.00		14,227.00	15,000.00		15,000.00
01-3030	Hazardous Waste	13,190.00	5,933.52	45.0%	(7,256.48)	9,790.00	74.2%	(3,400.00
01-3040	Dundalk Transfer Station	3,326.00	2,548.58	76.6%	(777.42)	14,496.00	435.8%	11,170.00
01-3060	Proton Landfill	8,000.00	7,500.00	93.8%	(500.00)	7,700.00	96.3%	(300.00
01-3061	Unit #218	35,000.00	27,000.00	77.1%	(8,000.00)	30,000.00	85.7%	(5,000.00
01-3062				95.2%				
	Haulage 40 yd Bin	38,715.00	36,863.53		(1,851.47)	43,808.00	113.2%	5,093.00
01-3063	Waste Col Waste & Recycling	2,580.00	768.00	29.8%	(1,812.00)	1,290.00	50.0%	(1,290.00
01-3064	All Units	63,990.00	78,480.00	122.6%	14,490.00	127,538.00	199.3%	63,548.00
01-3065	Unit #210	11,000.00	2,700.00	24.5%	(8,300.00)	10,000.00	90.9%	(1,000.00
01-3067	Collection - Garbage/Compost	257,452.50	128,000.00	49.7%	(129,452.50)	95,180.00	37.0%	(162,272.50
01-3068	Collection - Recycles/Compost	88,880.00	77,855.73	87.6%	(11,024.27)	99,840.00	112.3%	10,960.00
01-3069	Egremont Transfer Station	45,282.00	139,700.00	308.5%	94,418.00	160,982.00	355.5%	115,700.00
01-3070	Egremont Landfill Operation/Covering	181,750.00	485,458.16	267.1%	303,708.16	85,850.00	47.2%	(95,900.00
01-3071	Recycling - Steel	(17,420.00)	(12,920.00)	74.2%	4,500.00	(16,000.00)	91.8%	1,420.00
01-3072	Recycling - Blue Cart	(262,224.00)	(248,218.65)	94.7%	14,005.35	(260,340.00)	99.3%	1,884.00
01-3074	Recycling - Compost	31,945.00	14,383.28	45.0%	(17,561.72)	23,400.00	73.3%	(8,545.00
01-3075	Recycling - Electronics	(4,000.00)	(31,836.82)	795.9%	(27,836.82)	(15,000.00)	375.0%	(11,000.00
01-3076	Equipment Maintenance	- '			-	-		
01-3077	Waste Dept - Garage	11,445.00	7,500.00	65.5%	(3,945.00)	10,500.00	91.7%	(945.00
01-3079	Unit #217	15,000.00	17,550.00	117.0%	2,550.00	13,000.00	86.7%	(2,000.00
01-3080	Unit #120	32,000.00	37,500.00	117.2%	5,500.00	10,000.00	31.3%	(22,000.00
01-3081	Unit #213		7,453.12					
01-3082	Recycling - Shingles		7,433.12		7,453.12	-		-
	recycling Similars	5,790.00	4,087.32	70.6%		5,096.00	88.0%	(694.00
01-3083	Unit #219	5,790.00 20,000.00		70.6% 77.0%	7,453.12	5,096.00 20,000.00	88.0% 100.0%	(694.00
		20,000.00	4,087.32 15,400.00	77.0%	7,453.12 (1,702.68) (4,600.00)	20,000.00	100.0%	-
			4,087.32		7,453.12 (1,702.68)			-
Solid Waste	Unit #219	20,000.00	4,087.32 15,400.00	77.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23	20,000.00	100.0%	-
Solid Waste Fund 2: Sar		20,000.00	4,087.32 15,400.00	77.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23	20,000.00	100.0%	-
Solid Waste Fund 2: Sar Revenues	Unit #219	20,000.00 1,124,972.50	4,087.32 15,400.00 1,418,098.73	77.0% 126.1%	7,453.12 (1,702.68) (4,600.00) 293,126.23	20,000.00 961,339.66	100.0% 85.5%	(163,632.84
Solid Waste Fund 2: Sar Revenues	Unit #219	20,000.00	4,087.32 15,400.00	77.0% 126.1%	7,453.12 (1,702.68) (4,600.00) 293,126.23	20,000.00	100.0%	(163,632.84
Solid Waste Fund 2: Sar Revenues	Unit #219	20,000.00 1,124,972.50	4,087.32 15,400.00 1,418,098.73	77.0% 126.1%	7,453.12 (1,702.68) (4,600.00) 293,126.23	20,000.00 961,339.66	100.0% 85.5%	(163,632.84 - - - - 5,000.00
Fund 2: Sar Revenues 02-0401	Unit #219 nitary Sewers Direct Sewer Billing	20,000.00 1,124,972.50 1,035,000.00	4,087.32 15,400.00 1,418,098.73	77.0% 126.1%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - - - (70,000.00)	20,000.00 961,339.66 1,040,000.00	100.0% 85.5% 100.5%	(163,632.84 - - - - 5,000.00
Solid Waste Fund 2: Sar Revenues 02-0401 Expenses	Unit #219 nitary Sewers Direct Sewer Billing Revenues	20,000.00 1,124,972.50 1,035,000.00	4,087.32 15,400.00 1,418,098.73	77.0% 126.1%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - - (70,000.00)	20,000.00 961,339.66 1,040,000.00	100.0% 85.5% 100.5%	(163,632.84 - - - - 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401	Direct Sewer Billing Direct Sewer Billing Revenues	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00	77.0% 126.1% 93.2% 93.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - - - (70,000.00) (70,000.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00	100.0% 85.5% 100.5% 100.5%	(163,632.84 - - - - 5,000.00 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010	Unit #219 nitary Sewers Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00	77.0% 126.1% 93.2% 93.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - - (70,000.00) (70,000.00) - (89,060.99)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03	100.0% 85.5% 100.5% 100.5%	(163,632.84 - - - 5,000.00 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020	Direct Sewer Billing Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) - (89,060.99) 24,835.05	20,000.00 961,339.66 1,040,000.00 1,040,000.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023	Unit #219 nitary Sewers Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0%	(163,632.84 (163,632.84 - 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024	Direct Sewer Billing Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) - (89,060.99) 24,835.05	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03	100.0% 85.5% 100.5% 100.5% 89.0% 122.2%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024	Unit #219 nitary Sewers Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0%	(163,632.84 (163,632.84 - 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025	Direct Sewer Billing Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 0.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) (3,870.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 0.0%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025	Direct Sewer Billing Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00 645.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - 62,547.94	77.0% 126.1% 93.2% 93.2% 93.2% 111.2% 0.0% 0.0% 100.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) 30.94	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97 (645.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3020 02-3024 02-3025 02-3028	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 100.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 0.0% 169.7%	(163,632.84 - - 5,000.00 5,000.00 - (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028 Net	Direct Sewer Billing Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00 645.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - 62,547.94	77.0% 126.1% 93.2% 93.2% 93.2% 111.2% 0.0% 0.0% 100.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - 106,074.97 - 1,040,000.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97 (645.00 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028	Direct Sewer Billing Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00 645.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - 62,547.94	77.0% 126.1% 93.2% 93.2% 93.2% 111.2% 0.0% 0.0% 100.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97 (645.00 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028	Direct Sewer Billing Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00 645.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - 62,547.94	77.0% 126.1% 93.2% 93.2% 93.2% 111.2% 0.0% 0.0% 100.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - 106,074.97 - 1,040,000.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97 (645.00 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00 645.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - 62,547.94	77.0% 126.1% 93.2% 93.2% 93.2% 111.2% 0.0% 0.0% 100.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - 106,074.97 - 1,040,000.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97 (645.00 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00 645.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - 62,547.94	77.0% 126.1% 93.2% 93.2% 93.2% 111.2% 0.0% 0.0% 100.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - 106,074.97 - 1,040,000.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97 (645.00 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00 645.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - 62,547.94	77.0% 126.1% 93.2% 93.2% 93.2% 111.2% 0.0% 0.0% 100.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30,94 (645.00) (70,000.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - 106,074.97 - 1,040,000.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97 (645.00 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues	Direct Sewer Billing Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00 645.00 1,035,000.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - 62,547.94 - 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 0.0% 100.0% 93.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97 (645.00 5,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 62,517.00 645.00 1,035,000.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - - - 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 100.0% 93.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 	100.0% 85.5% 100.5% 100.5% 122.2% 0.0% 169.7% 0.0% 100.5%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 43,557.97 (645.00 5,000.00 (23,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401 03-3030	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses ater Direct Billings Miscellaneous	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 645,00 1,035,000.00 1,035,000.00 933,000.00 37,500.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - 62,547.94 - 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 0.0% 100.0% 93.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30,94 (645.00) (70,000.00) - - - - - - - (83,000.00) 114,066.70	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - - 1,040,000.00 0.00	100.0% 85.5% 100.5% 100.5% 89.0% 0.0% 0.0% 100.5% 100.5%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 43,557.97 (645.00 5,000.00 0.00 (23,000.00 19,000.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401 03-3030 03-3036	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses Ster Direct Billings Miscellaneous Watermain	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 645.00 1,035,000.00 	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - - - 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 0.0% 100.0% 93.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) (30,870.00) (70,000.00) - - - - (845.00) (70,000.00) - - - - - - - - - - - - - - - - - -	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - - 106,074.97 - 1,040,000.00 0.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0% 100.5%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 5,000.00 0.00 (23,000.00 19,000.00 15,814.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401 03-3030 03-3036	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses ater Direct Billings Miscellaneous	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 645,00 1,035,000.00 1,035,000.00 933,000.00 37,500.00	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - - 965,000.00 - - 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 0.0% 100.0% 93.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30,94 (645.00) (70,000.00) - - - - - - - (83,000.00) 114,066.70	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - - 1,040,000.00 0.00	100.0% 85.5% 100.5% 100.5% 89.0% 0.0% 0.0% 100.5% 100.5%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 5,000.00 0.00 (23,000.00 19,000.00 15,814.00
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3010 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401 03-3030 03-3036	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses Ster Direct Billings Miscellaneous Watermain	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 645.00 1,035,000.00 	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - - - 965,000.00 - - 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 100.0% 93.2% 91.1% 404.2% 0.0% 0.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00) - - - - - (83,000.00) 114,066.70 (127,002.00) (215,471.00)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - 106,074.97 - 1,040,000.00 0.00 910,000.00 56,500.00 142,816.00 244,121.28	100.0% 85.5% 100.5% 100.5% 122.2% 0.0% 169.7% 0.0% 100.5%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 5,000.00 0.00 (23,000.00 19,000.00 15,814.00 28,650.28
Fund 2: Sar Revenues 02-0401 02-3010 02-3020 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401 03-3030 03-3051	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses ater Direct Billings Miscellaneous Watermain Well #5	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 645.00 1,035,000.00 	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - 62,547.94 - 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 0.0% 100.0% 93.2%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) (30,870.00) (70,000.00) - - - - (845.00) (70,000.00) - - - - - - - - - - - - - - - - - -	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 - - 106,074.97 - 1,040,000.00 0.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0% 100.5%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 (3,870.00 5,000.00 0.00 (23,000.00 19,000.00 15,814.00 28,650.28
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401 03-3030 03-3036 03-3051 Expenses	Direct Sewer Billing Revenues Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses Sts Direct Billings Miscellaneous Watermain Well #5 Revenues	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 645.00 1,035,000.00 	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - - - - 965,000.00 - - 965,000.00	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 100.0% 93.2% 91.1% 404.2% 0.0% 0.0%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) (70,000.00) - - - - (83,000.00) 114,066.70 (127,002.00) (215,471.00) (311,406.30)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 106,074.97 1,040,000.00 0.00 910,000.00 56,500.00 142,816.00 244,121.28 1,353,437.28	100.0% 85.5% 100.5% 100.5% 122.2% 0.0% 169.7% 0.0% 100.5%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 43,557.97 (645.00 5,000.00 0.00 (23,000.00 19,000.00 15,814.00 28,650.28 40,464.28
Fund 2: Sar Revenues 02-0401 Expenses 02-0401 02-3020 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401 03-3030 03-3036 03-3051 Expenses 03-3022	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses Ster Direct Billings Miscellaneous Watermain Well #5 Revenues	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,299.00 3,870.00 645.00 1,035,000.00 	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - 62,547.94 - 965,000.00 151,566.70 - 1,001,566.70	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 100.0% 93.2% 91.1% 404.2% 0.0% 0.0% 76.3%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00) - - - - (83,000.00) 114,066.70 (127,002.00) (215,471.00) (311,406.30)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0% 100.5% 100.5%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (1,290.00 5,000.00 5,000.00 0.00 (23,000.00 19,000.00 15,814.00 28,650.28 40,464.28
Fund 2: Sar Revenues 02-0401 02-3010 02-3020 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401 03-3030 03-3051 Expenses 03-3021	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses Ster Direct Billings Miscellaneous Watermain Well #5 Revenues Unit #322 Admin	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,290.00 3,870.00 645.00 1,035,000.00 	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 965,000.00 656,067.01 246,385.05 - - - - 965,000.00 - - - - 1,001,566.70	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 100.0% 100.0% 93.2% 91.1% 404.2% 0.0% 0.0% 76.3%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) (70,000.00) (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00) - - - - (83,000.00) 114,066.70 (127,002.00) (215,471.00) (311,406.30)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 106,074.97 1,040,000.00 0.00 910,000.00 56,500.00 142,816.00 244,121.28 1,353,437.28	100.0% 85.5% 100.5% 100.5% 122.2% 0.0% 169.7% 0.0% 100.5% 150.7% 112.5% 113.3% 103.1%	(163,632.84 5,000.00 5,000.00 (81,924.97 49,172.00 (3,870.00 3,870.00 5,000.00 0.00 (23,000.00 19,000.00 15,814.00 28,650.28 40,464.28 7,000.00 (100,986.28
Revenues 02-0401 Expenses 02-0401 02-3010 02-3023 02-3024 02-3025 02-3028 Net Sanitary Sewe Fund 3: Wa Revenues 03-0401 03-3030 03-3036 03-3051 Expenses	Direct Sewer Billing Revenues Direct Sewer Billing Sewer Frontage / Connection Lagoon Holiday Time Sick Time Admin Lagoon Property Expenses Ster Direct Billings Miscellaneous Watermain Well #5 Revenues	20,000.00 1,124,972.50 1,035,000.00 1,035,000.00 745,128.00 221,550.00 1,299.00 3,870.00 645.00 1,035,000.00 	4,087.32 15,400.00 1,418,098.73 965,000.00 965,000.00 656,067.01 246,385.05 - 62,547.94 - 965,000.00 151,566.70 - 1,001,566.70	77.0% 126.1% 93.2% 93.2% 88.0% 111.2% 0.0% 100.0% 93.2% 91.1% 404.2% 0.0% 0.0% 76.3%	7,453.12 (1,702.68) (4,600.00) 293,126.23 - (70,000.00) (70,000.00) - (89,060.99) 24,835.05 (1,290.00) (3,870.00) 30.94 (645.00) (70,000.00) - - - - (83,000.00) 114,066.70 (127,002.00) (215,471.00) (311,406.30)	20,000.00 961,339.66 1,040,000.00 1,040,000.00 663,203.03 270,722.00 106,074.97 1,040,000.00 0.00 910,000.00 56,500.00 142,816.00 244,121.28 1,353,437.28	100.0% 85.5% 100.5% 100.5% 89.0% 122.2% 0.0% 169.7% 0.0% 100.5% 100.5%	5,000.00 (81,924.97 49,172.00 (1,290.00) (3,870.00) 43,557.97 (645.00)

1939 Meter	Account	Description					2025		
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30 3497 Wister Feworke									
03-9399 Weller 9-03-9304 Person 9-03-93-9304 Person 9-03-93-9304 Person 9-03-93-9304 Person 9-03-93-93-9304 Person 9-03-93-93-9304 Person 9-03-93-93-9304 Person 9-03-93-93-93-93-93-93-93-93-93-93-93-93-93									
19.59.00 19.59.00									
0.93942 Wellet Imergency Calls									
Description									
3.395.00 3.596.00									
1,250 1,25									•
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19.3900 Sick Time		·		15,550.21			20,003.00		
33-3951 Well 85 Empleyers 176,985.00 280,473.17 101.2% 14,481.7 260,671.2% 97.3% 173,073.00 23				-			_		
33-3952 Well & Emergency 2,240.00 1,988.07 19,193 2,500.00 11,33 13,000 11,300									
Mate September 1312,971.00 1,000,500.200 79.79 1,112,477.27 1,853,437.79 1,011.00 1,000,000 1,				2,500.07					
03-000 Interest				1.000.500.28					
3-9000 Interest	Net		,. ,	,,		-	, ,		
03-9401 Direct Billings (933,000.00 (930,000.00 97.5% 23,000.00 203022 Unit 19722 1 - 7,000.00 7,750.		Interest	-	-		-	-		
03-9302 Microllineous (17,500.00) (151,565.70) 404.2% (114,066.70) 56,500.00 (150,706.00) 103001 Admin 590,055.00 (291,276.90) 152.7% (150,000.00) 150,7% (150,000.00) 130001 Admin 590,055.00 (291,276.90) 152.7% (145,000.00) 150,7% (150,000.00) 130001 150,77% (150,000.00) 150,7% (150,000.00) 130001 150,77% (150,000.00) 150,7%			(933 000 00)	(850,000,00)	91 1%	83 000 00	(910 000 00)	97 5%	23 000 00
03-9309 Miscellameous (37,50,00) [151,566,70] 494.2% [114,666,70] [156,00,00] 150.7% [150,000] 03-901 Admin (560,000) 03-901 Admin (560,0		-	(000,000.00,	-		-		0.10,1	
3-3901			(37 500 00)	(151 566 70)	404 2%	(114 066 70)		150.7%	
03-9302 Lead Testing									
0.3903 Scale System									
03-3034 Meters									
03-0305 Hydrams		·							
03-3936 Watermain									
3-3937 Water Service									
03-3090 Wellare									
19-3040 Weils									
33-9042 Wellat Emergency Calls									
33-945 Wellet Emergency Calle									
3-9305 Drinking Water Quality									105.00
33-3046									(903.00
33-904 Standby									1,000.00
33-308	03-3046	Training	8,385.00	17,245.02	205.7%	8,860.02	20,200.00	240.9%	11,815.00
13-3059	03-3047	Standby	19,971.00	15,558.24	77.9%	(4,412.76)	20,609.00	103.2%	638.00
33-935	03-3048	Holiday Time	14,300.00	-	0.0%	(14,300.00)	-	0.0%	(14,300.00
3-3052 Well #5 Emergency 2,24.00 1,988.07 88.89% (25.1.38) 2,550.00 11.33% 10.1382 32.00 33.0363 Water Tower Emergency Calls	03-3049	Sick Time	12,306.00	-	0.0%	(12,306.00)	-	0.0%	(12,306.00
3-3953 Water Tower Emergency Calls	03-3051	Well #5	61,514.00	280,423.17	455.9%	218,909.17	25,500.00	41.5%	(36,014.00
3-3953 Water Tower Emergency Calls	03-3052	Well #5 Emergency		1,988.07	88.8%		2,560.00	114.3%	320.00
Health Services	02 2055	=							
Health Services	U3-3053	Water Tower	3,500.00	-	0.0%	(3,500.00)	105,482.00	3013.8%	101,982.00
Health Services	03-3053 03-3054		3,500.00		0.0%	(3,500.00)	105,482.00	3013.8%	101,982.00
Data British	03-3054 Water	Water Tower Emergency Calls	3,500.00	-	0.0%	(1,066.42)	-	3013.8%	
Revenue Reve	03-3054 Water Health Servi Revenues 01-3530	Water Tower Emergency Calls CCES Health Services	-	(1,066.42)	0.0%	(1,066.42) - - - -	0.00	3013.8%	_
Separate	03-3054 Water Health Servi Revenues 01-3530 01-3531	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic	-	(1,066.42)	_	(1,066.42) - - - - - -	- 0.00		0.00 - - - -
13-330 Health Services 25,000.00 25,000.00 100.0% - 25,000.00 100.0% - 1	03-3054 Water Health Servi Revenues 01-3530 01-3531	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic	- - - - 8,000.00	(1,066.42)	0.0%	- (1,066.42) - - - - - - (8,000.00)	- 0.00	0.0%	- 0.00 - - - - - (8,000.00
Display Disp	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic	- - - - 8,000.00	(1,066.42)	0.0%	(1,066.42) - - - - (8,000.00) (8,000.00)	- 0.00	0.0%	- 0.00 - - - - - (8,000.00
Part	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues	- - - 8,000.00 8,000.00	- (1,066.42) - - -	0.0%	(1,066.42) - - - - (8,000.00) (8,000.00)	- 0.00	0.0%	- 0.00 - - - - - (8,000.00
Expenses 33,000.00 34,284.67 103.9% 1,284.67 37,000.00 112.1% 4,000.00	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services	- - - 8,000.00 8,000.00	- (1,066.42) - - -	0.0%	(1,066.42) - - - - (8,000.00) (8,000.00)	- 0.00	0.0%	- 0.00 - - - - - (8,000.00
Net	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic	- - - 8,000.00 8,000.00 25,000.00	- (1,066.42) - - - - - 25,000.00	0.0%	(1,066.42) (8,000.00) (8,000.00)	- 0.00	0.0%	(8,000.00 (8,000.00
D1-3530 Health Services 25,000.00 25,000.00 100.0% - 25,000.00 100.0%	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic	- - 8,000.00 8,000.00 25,000.00 - 8,000.00	- (1,066.42) - - - 25,000.00 - 9,284.67	0.0% 0.0% 100.0%	(1,066.42) (8,000.00) (8,000.00) 1,284.67	25,000.00	0.0% 0.0% 100.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00
Di-3531 Dundak Medical Clinic - - 9,284.67 - 9,284.67 12,000.00 142,000.00 12,000.	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic	- - 8,000.00 8,000.00 25,000.00 - 8,000.00	- (1,066.42) - - - 25,000.00 - 9,284.67	0.0% 0.0% 100.0%	(1,066.42) (8,000.00) (8,000.00) 1,284.67	25,000.00	0.0% 0.0% 100.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00
12,000.00 12,0	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses	8,000.00 8,000.00 25,000.00 	- (1,066.42) - - - 25,000.00 - 9,284.67 34,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42) (8,000.00) (8,000.00) 1,284.67	25,000.00 25,000.00 - 12,000.00 37,000.00	0.0% 0.0% 100.0% 150.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00
Revenues	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services	8,000.00 8,000.00 25,000.00 	- (1,066.42) - - - 25,000.00 - 9,284.67 34,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42) (8,000.00) (8,000.00) 1,284.67	25,000.00 25,000.00 - 12,000.00 37,000.00	0.0% 0.0% 100.0% 150.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00
Revenues	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00	25,000.00 - 9,284.67 34,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42)	25,000.00 - 25,000.00 - 12,000.00 37,000.00	0.0% 0.0% 100.0% 150.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00
Revenues	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3530	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00	0.0% 0.0% 100.0% 150.0% 112.1%	(8,000.00 (8,000.00 (8,000.00 4,000.00 4,000.00
Revenues	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3530	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00	0.0% 0.0% 100.0% 150.0% 112.1%	(8,000.00 (8,000.00 (8,000.00 4,000.00
Cemetery Revenues	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3530 01-3531	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00	0.0% 0.0% 100.0% 150.0% 112.1%	(8,000.00 (8,000.00 4,000.00 4,000.00
Cemetery Revenues	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3530 01-3531	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00	0.0% 0.0% 100.0% 150.0% 112.1%	(8,000.00 (8,000.00 (8,000.00 4,000.00 4,000.00
Revenues Style="blook	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3530 01-3530 01-3531	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00	0.0% 0.0% 100.0% 150.0% 112.1%	0.00
Repenses Cemetery A5,445.00 42,018.41 92.5% (3,426.59) 54,550.40 120.0% 9,105.4	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3532 Health Services Revenues	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00	0.0% 0.0% 100.0% 150.0% 112.1%	0.00
Oli-3550 Cemetery Expense 45,445.00 42,018.41 92.5% (3,426.59) 54,550.40 120.0% 9,105.4%	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3532 Health Services Revenues	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses CEMETER OF THE MERCEN CONTROL OF TH	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00	0.0% 0.0% 100.0% 150.0% 112.1%	0.00
Net	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses CEMETER OF THE MERCEN CONTROL OF TH	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67	0.0% 0.0% 100.0% 116.1% 103.9%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00	0.0% 0.0% 100.0% 150.0% 112.1%	0.00
Net	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3531 01-3532 Health Services Revenues 01-3550 Expenses	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses CEMPERS OF THE PROPERTY OF THE PROPERT	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00 25,000.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0%	(1,066.42)	25,000.00 	0.0% 0.0% 100.0% 150.0% 112.1% 100.0%	0.00
Cemetery 45,445.00 42,018.41 92.5% (3,426.59) 54,550.40 120.0% 9,105.4 Fund 5: Cemetery Sevenues Sequence	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3530 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Services Dundalk Medical Clinic Expenses Cemetery Revenues Cemetery	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00 25,000.00 - - 25,000.00	- (1,066.42)	0.0% 0.0% 100.0% 116.1% 103.9% 100.0%	(1,066.42)	25,000.00 	0.0% 0.0% 100.0% 150.0% 112.1% 100.0%	0.00
Fund 5: Cemetery Revenues Admin 45,445.00 41,189.07 90.6% (4,255.93) 53,050.40 116.7% 7,605.40 05-3551 Plots 1,000.00 2,445.00 244.5% 1,445.00 1,500.00 150.0% 500.00 05-3553 Interment 10,000.00 8,000.00 8,000.00 80.0% 1,2851.00 2,851.00 2,851.00 2,851.00 2,851.00 2,851.00 350-3553 Interment 10,000.00 150.0% 10,000.00 10,000.0	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Services Dundalk Medical Clinic Expenses Cemetery Revenues Cemetery	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00 25,000.00 - - 25,000.00	- (1,066.42)	0.0% 0.0% 100.0% 116.1% 103.9% 100.0%	(1,066.42)	25,000.00 	0.0% 0.0% 100.0% 150.0% 112.1% 100.0%	0.00
Fund 5: Cemetery	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Services Dundalk Medical Clinic Expenses Cemetery Revenues Cemetery	8,000.00 8,000.00 25,000.00 33,000.00 25,000.00 	25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 - 12,000.00 37,000.00 - 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0%	0,000
Revenues Admin 45,445.00 41,189.07 90.6% (4,255.93) 53,050.40 116.7% 7,605.40 05-3551 Plots 1,000.00 2,445.00 244.5% 1,445.00 1,500.00 150.0% 500.0 05-3552 Foundations - 2,851.00 - - - 05-3553 Interment 10,000.00 8,000.00 80.0% (2,000.00) 9,000.00 90.0% (1,000.0 05-3554 Cornerposts 150.00 350.00 233.3% 200.00 200.00 133.3% 50.0 05-3558 Chapel 225.00 725.00 322.7% 500.00 500.00 22.2% 275.0 05-3560 Collumbarium 750.00 57,570.00 57,350.07 99.5% (264.93) 66,650.40 115.8% 9,080.4 Expenses 05-3550 Admin 43,490.00 8,302.52 19.1% (35,187.48) 18,051.40 41.5% (25,438.6) 05-3552 Foundations 5,000.00	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Services Dundalk Medical Clinic Expenses Cemetery Revenues Cemetery	8,000.00 8,000.00 25,000.00 33,000.00 25,000.00 	25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 - 12,000.00 37,000.00 - 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0%	0,000
05-3550 Admin 45,445.00 41,189.07 90.6% (4,255.93) 53,050.40 116.7% 7,605.4 05-3551 Plots 1,000.00 2,445.00 244.5% 1,445.00 1,500.00 150.0% 500.0 05-3552 Foundations - 2,851.00 - - - 05-3553 Interment 10,000.00 8,000.00 80.0% (2,000.00) 9,000.0 90.0% (1,000.0 05-3554 Cornerposts 150.00 350.00 233.3% 200.00 200.00 133.3% 50.0 05-3558 Chapel 225.00 725.00 322.2% 500.00 500.00 22.2% 275.0 05-3560 Columbarium 750.00 57,300.0 7,300.07 99.5% (264.93) 66,650.40 115.8% 9,080.4 Expenses 05-3550 Admin 43,490.00 8,302.52 19.1% (35,187.48) 18,051.40 41.5% (25,438.6 05-3552 Foundations 5,000.00 4,718.0	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Net Cemetery	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Cemetery Revenues Cemetery Expenses	8,000.00 8,000.00 25,000.00 33,000.00 25,000.00 	25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 - 12,000.00 37,000.00 - 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0%	0.00
05-3551 Plots 1,000.00 2,445.00 244.5% 1,445.00 1,500.00 150.0% 500.0 05-3552 Foundations - 2,851.00 - - 2,851.00 - - - - 2,851.00 -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Net Cemetery	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Cemetery Revenues Cemetery Expenses	8,000.00 8,000.00 25,000.00 33,000.00 25,000.00 	25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 - 12,000.00 37,000.00 - 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0%	0,000
05-3552 Foundations — 2,851.00 — <td>03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Figure 1</td> <td>Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Cemetery Revenues Cemetery Expenses</td> <td>8,000.00 8,000.00 25,000.00 33,000.00 25,000.00 25,000.00 - - 25,000.00 45,445.00 45,445.00</td> <td>25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00</td> <td>0.0% 0.0% 100.0% 116.1% 103.9% 100.0%</td> <td>(1,066.42)</td> <td>25,000.00 25,000.00 12,000.00 37,000.00 25,000.00 - 12,000.00 37,000.00</td> <td>0.0% 0.0% 100.0% 150.0% 112.1% 100.0%</td> <td>0,000</td>	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Figure 1	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Cemetery Revenues Cemetery Expenses	8,000.00 8,000.00 25,000.00 33,000.00 25,000.00 25,000.00 - - 25,000.00 45,445.00 45,445.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00 - 12,000.00 37,000.00	0.0% 0.0% 100.0% 150.0% 112.1% 100.0%	0,000
05-3552 Foundations — 2,851.00 — <td>03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Figure 1</td> <td>Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Cemetery Cemetery Revenues Cemetery Expenses</td> <td>8,000.00 8,000.00 25,000.00 33,000.00 25,000.00 25,000.00 - - 25,000.00 45,445.00 45,445.00</td> <td>25,000.00 - 9,284.67 34,284.67 25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00</td> <td>0.0% 0.0% 100.0% 116.1% 103.9% 100.0%</td> <td>(1,066.42)</td> <td>25,000.00 25,000.00 12,000.00 37,000.00 25,000.00 - 12,000.00 37,000.00</td> <td>0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 148.0%</td> <td>(8,000.00 (8,000.00 (8,000.00 4,000.00 4,000.00 12,000.00 12,000.00 9,105.40</td>	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Figure 1	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Cemetery Cemetery Revenues Cemetery Expenses	8,000.00 8,000.00 25,000.00 33,000.00 25,000.00 25,000.00 - - 25,000.00 45,445.00 45,445.00	25,000.00 - 9,284.67 34,284.67 25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00 - 12,000.00 37,000.00	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 148.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00 4,000.00 12,000.00 12,000.00 9,105.40
05-3553 Interment 10,000.00 8,000.00 80.0% (2,000.00) 9,000.00 90.0% (1,000.00 05-3554 Cornerposts 150.00 350.00 233.3% 200.00 200.00 133.3% 50.0 05-3558 Chapel 225.00 725.00 322.2% 500.00 500.00 222.2% 275.0 05-3560 Columbarium 750.00 57,570.00 57,305.07 99.5% (264.93) 66,650.40 115.8% 9,080.4 Expenses OS-3550 Admin 43,490.00 8,302.52 19.1% (35,187.48) 18,051.40 41.5% (25,438.6 05-3552 Foundations 5,000.00 3,255.9 65.1% (1,744.01) 4,000.00 80.0% 2,140.0 05-3554 Cornerposts 5,100.00 4,718.00 92.5% (382.00) 7,240.00 142.0% 2,140.0	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Ferences Cemetery Fund 5: Cerr Revenues 05-3550	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses CERSENIE Health Clinic Expenses Health Cerses Cemetery Revenues Cemetery Expenses	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00 25,000.00 - - 25,000.00 - 45,445.00 45,445.00	25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00 - 42,018.41 42,018.41 42,018.41	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0%	(1,066.42)	25,000.00 25,000.00 -12,000.00 37,000.00 -12,000.00 37,000.00 -12,000.00 54,550.40 54,550.40 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 148.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00 4,000.00 12,000.00 12,000.00 9,105.40 9,105.40
05-3554 Cornerposts 150.00 350.00 233.3% 200.00 200.00 133.3% 50.0 05-3558 Chapel 225.00 725.00 322.2% 500.00 500.00 222.2% 275.0 Revenues 57,570.00 57,305.07 99.5% (264.93) 66,650.40 115.8% 9,080.4 Expenses 05-3550 Admin 43,490.00 8,302.52 19.1% (35,187.48) 18,051.40 41.5% (25,438.6 05-3552 Foundations 5,000.00 3,255.99 65.1% (1,744.01) 4,000.00 80.0% (1,000.0 05-3554 Cornerposts - 122.11 - 122.11 - -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Fevenues 01-3550 Fevenues 01-3550 Fevenues 01-3550 Ones Comparison Formation Fund 5: Cemerey Revenues 05-3550 05-3551	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Cemetery Revenues Cemetery Expenses Letery Admin Plots	8,000.00 8,000.00 25,000.00 - 8,000.00 33,000.00 25,000.00 - - 25,000.00 - 45,445.00 45,445.00	- (1,066.42) - (1,	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0%	(1,066.42)	25,000.00 25,000.00 -12,000.00 37,000.00 -12,000.00 37,000.00 -12,000.00 54,550.40 54,550.40 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 148.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00 4,000.00 12,000.00 12,000.00 9,105.40 9,105.40
05-3558 Object Chapel 225.00 725.00 322.2% 500.00 500.00 222.2% 275.0 05-3560 Columbarium Revenues 575.00 1,745.00 232.7% 995.00 2,400.00 320.0% 1,650.0 Expenses 57,570.00 57,305.07 99.5% (264.93) 66,650.40 110.8 90.00.4 Expenses 5-3550 Admin 43,490.00 8,302.52 19.1% (35,187.48) 18,051.40 41.5% (25,438.6 05-3552 Foundations 5,000.00 3,255.99 65.1% (1,744.01) 4,000.00 80.0% (1,000.0 05-3554 Cornerposts - 122.11 122.11 - -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Ferences 01-3550 Ferences 01-3550 Osciolaria (Company Company	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Cemetery Revenues Cemetery Expenses Dundalk Medical Clinic Erskine Health Clinic	8,000.00 8,000.00 25,000.00 25,000.00 33,000.00 25,000.00 	25,000.00 - 9,284.67 25,000.00 - 9,284.67 25,000.00 - 25,000.00 - 42,018.41 42,018.41 42,018.41 42,018.41	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0%	(1,066.42)	25,000.00 	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 120.0% 120.0% 120.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00 12,000.00 12,000.00 9,105.40 9,105.40
O5-3560 Columbarium 750.00 1,745.00 232.7% 995.00 2,400.00 320.0% 1,650.0 Expenses Figure 1 57,570.00 57,305.07 99.5% (264.93) 66,650.40 115.8% 9,080.4 57-3550 Admin 43,490.00 8,302.52 19.1% (35,187.48) 18,051.40 41.5% (25,438.6 05-3552 Foundations 5,000.00 3,255.99 65.1% (1,744.01) 4,000.00 80.0% (1,000.0 05-3554 Interment 5,100.00 4,718.00 92.5% (382.00) 7,240.00 142.0% 2,140.0 05-3554 Cornerposts - 122.11 122.11 - -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3530 01-3531 01-3532 Expenses 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Fund 5: Cerr Revenues 05-3550 05-3551 05-3552 05-3553	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Cemetery Revenues Cemetery Expenses Admin Plots Foundations Interment	45,445.00 45,445.00 1,000.00	1,066.42) 25,000.00 25,000.00 9,284.67 34,284.67 25,000.00 - 9,284.67 25,000.00 42,018.41 42,018.41 42,018.41 41,189.07 2,445.00 2,851.00 8,000.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0%	(1,066.42)	25,000.00 25,000.00 12,000.00 37,000.00 25,000.00 - 12,000.00 37,000.00 54,550.40 54,550.40 54,550.40 54,550.40 - 9,000.00	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 120.0% 120.0% 120.0%	(8,000.00 (8,000.00 (8,000.00 4,000.00 12,000.00 12,000.00 9,105.40 9,105.40 7,605.40 500.00
Expenses Revenues 57,570.00 57,305.07 99.5% (264.93) 66,650.40 115.8% 9,080.4 505-3550 Admin 43,490.00 8,302.52 19.1% (35,187.48) 18,051.40 41.5% (25,438.6 05-3552 Foundations 5,000.00 3,255.99 65.1% (1,744.01) 4,000.00 80.0% (1,000.0 05-3553 Interment 5,100.00 4,718.00 92.5% (382.00) 7,240.00 142.0% 2,140.0 05-3554 Cornerposts - 122.11 122.11 - -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Ferenses 01-3550 Ferenses 01-3550 Ferenses 01-3550 OS-3550 OS-3550 OS-3551 OS-3553 OS-3553	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Cemetery Revenues Cemetery Expenses Letery Admin Plots Foundations Interment Cornerposts	8,000.00 8,000.00 25,000.00 25,000.00 33,000.00 25,000.00 25,000.00 25,000.00 45,445.00 45,445.00 45,445.00 1,000.00 1,000.00	- (1,066.42) - (1,066.42) (1,066.42) (1,066.42) -	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0% 92.5% 92.5% 92.5% 92.5%	(1,066.42)	25,000.00 - 12,000.00 - 37,000.00 - 12,000.00 - 37,000.00 - 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 148.0% 120.0% 120.0% 150.0% 150.0%	(8,000.00 (8,000.00 4,000.00 4,000.00 12,000.00 12,000.00 9,105.40 9,105.40 7,605.40 500.00
Expenses 43,490.00 8,302.52 19.1% (35,187.48) 18,051.40 41.5% (25,438.6 05-3552 Foundations 5,000.00 3,255.99 65.1% (1,744.01) 4,000.00 80.0% (1,000.0 05-3553 Interment 5,100.00 4,718.00 92.5% (382.00) 7,240.00 142.0% 2,140.0 05-3554 Cornerposts - 122.11 122.11 - -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Expenses 01-3550 Services Revenues 05-3550 OS-3551 OS-3551 OS-3553 OS-3553 OS-3554 OS-3558	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Revenues Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Health Clinic Expenses Cemetery Revenues Cemetery Expenses Admin Plots Foundations Interment Cornerposts Chapel	45,445.00 45,445.00 45,445.00 1,000.00 25,000.00	- (1,066.42) - (1,	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0% 92.5% 92.5% 92.5% 244.5% 80.0% 233.3% 322.2%	(1,066.42)	25,000.00 - 25,000.00 - 12,000.00 37,000.00 25,000.00 - 12,000.00 37,000.00 - 54,550.40 54,550.40 54,550.40 - 9,000.00 - 9,000.00 500.00	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 120.0% 120.0% 150.0% 150.0% 90.0% 133.3% 222.2%	(8,000.00 (8,000.00 4,000.00 4,000.00 12,000.00 12,000.00 9,105.40 9,105.40 500.00 (1,000.00 1,000.00
05-3550 Admin 43,490.00 8,302.52 19.1% (35,187.48) 18,051.40 41.5% (25,438.6 05-3552 Foundations 5,000.00 3,255.99 65.1% (1,744.01) 4,000.00 80.0% (1,000.0 05-3554 Interment 5,100.00 4,718.00 92.5% (382.00) 7,240.00 142.0% 2,140.0 05-3554 Cornerposts 122.11 122.11 122.11 - -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Expenses 01-3550 Services Revenues 05-3550 OS-3551 OS-3551 OS-3553 OS-3553 OS-3554 OS-3558	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Cemetery Revenues Cemetery Expenses Revenues Cemetery	45,445.00 45,445.00 45,445.00 10,000.00 25,000.00	1,066.42) 25,000.00 25,000.00 - 9,284.67 34,284.67 25,000.00 - 9,284.67 25,000.00 - 42,018.41 42,018.41 42,018.41 42,018.41 42,018.41 42,018.41 41,189.07 2,445.00 2,851.00 8,000.00 350.00 725.00 1,745.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0% 92.5% 92.5% 92.5% 92.5% 92.5% 244.5% 244.5% 233.3%	(1,066.42)	54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 120.0% 120.0% 150.0% 90.0% 133.3% 222.2% 320.0%	9,105.40 9,105.40 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00
05-3552 Foundations 5,000.00 3,255.99 65.1% (1,744.01) 4,000.00 80.0% (1,000.0 05-3553 Interment 5,100.00 4,718.00 92.5% (382.00) 7,240.00 142.0% 2,140.0 05-3554 Cornerposts - 122.11 122.11 - -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Fund 5: Cemetery	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Cemetery Revenues Cemetery Expenses Revenues Cemetery	45,445.00 45,445.00 45,445.00 10,000.00 25,000.00	1,066.42) 25,000.00 25,000.00 - 9,284.67 34,284.67 25,000.00 - 9,284.67 25,000.00 - 42,018.41 42,018.41 42,018.41 42,018.41 42,018.41 42,018.41 41,189.07 2,445.00 2,851.00 8,000.00 350.00 725.00 1,745.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0% 92.5% 92.5% 92.5% 92.5% 92.5% 244.5% 244.5% 233.3%	(1,066.42)	54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 120.0% 120.0% 150.0% 90.0% 133.3% 222.2% 320.0%	9,105.40 9,105.40 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00 1,000.00
05-3553 Interment 5,100.00 4,718.00 92.5% (382.00) 7,240.00 142.0% 2,140.0 05-3554 Cornerposts - 122.11 122.11 - - -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Fund 5: Cerr Revenues 05-3550 05-3550 05-3551 05-3553 05-3554 05-3558 05-3560 Expenses	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Cemetery Revenues Cemetery Expenses Letery Admin Plots Foundations Interment Cornerposts Chapel Columbarium Revenues	45,445.00 45,445.00 45,445.00 1,000.00 225.00 45,45.00 45,45.00 45,45.00 45,45.00 45,45.00 45,45.00 45,45.00 57,570.00	- (1,066.42) - (1,	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0% 92.5% 92.5% 92.5% 92.5% 244.5% 80.0% 233.3% 322.2% 232.7% 99.5%	(1,066.42)	25,000.00 25,000.00 25,000.00 25,000.00 37,000.00 25,000.00 37,000.00 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 148.0% 120.0% 120.0% 150.0% 150.0% 150.0% 150.0%	9,105.40 9,105.40 50.00 (1,000.00 1,000.00 9,105.40 9,105.40
05-3554 Cornerposts - 122.11 122.11 -	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Expenses 01-3550 Net Cemetery Fund 5: Cem Revenues 05-3550 05-3551 05-3554 05-3554 05-3558 05-3556 Expenses 05-3558 05-3558	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Expenses Cemetery Revenues Cemetery Expenses Letery Admin Plots Foundations Interment Cornerposts Chapel Columbarium Revenues Admin	45,445.00 45,445.00 45,445.00 10,000.00 25,000.00 25,000.00 25,000.00 25,000.00 45,445.00 45,445.00 45,445.00 45,445.00 45,445.00 45,445.00 45,445.00 45,445.00	- (1,066.42) - (1,	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0% 92.5% 92.5% 92.5% 92.5% 244.5% 80.0% 233.3% 322.2% 232.7% 99.5%	(1,066.42) (1,066.42) (8,000.00) (8,000.00) (8,000.00) (8,000.00) (1,284.67 1,284.67 1,284.67 (3,426.59) (3,426.59) (3,426.59) (4,255.93) 1,445.00 2,851.00 (2,000.00) 200.00 500.00 995.00 (264.93) (35,187.48)	54,550.40 54,550.40 53,050.40 1,500.00 25,000.00 25,000.00 37,000.00	0.0% 0.0% 100.0% 150.0% 112.1% 100.0% 120.0% 120.0% 150.0% 150.0% 150.0% 133.3% 222.2% 320.0% 115.8%	9,105.40 9,105.40 9,105.40 1,000.00 (1,000.00 1,000.00 (1,000.00 (1,000.00 (25,438.60 (25,438.60
	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Fund 5: Cerr Revenues 05-3550 05-3552 05-3553 05-3554 05-3554 05-3558 05-3558 05-3558	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Cemetery Revenues Cemetery Expenses Interment Cornerposts Chapel Columbarium Revenues Admin Foundations	45,445.00 45,445.00 45,445.00 10,000.00 25,000.00 45,445.00 45,445.00 45,445.00 45,445.00 45,445.00 50,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00	1,066.42) 1,066.42) 25,000.00 25,000.00 - 9,284.67 34,284.67 25,000.00 - 9,284.67 25,000.00 42,018.41	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0% 92.5% 92.5% 92.5% 92.5% 92.5% 92.5% 92.5% 92.5%	(1,066.42)	54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40	100.0% 100.0% 150.0% 112.1% 100.0% 120.0% 120.0% 120.0% 150.0% 150.0% 150.0% 131.3% 222.2% 320.0% 115.8%	0.00 (8,000.00 (8,000.00 (8,000.00 4,000.00 4,000.00 12,
05-3557 Yard Maintenance 2,950.00 39,827.65 1350.1% 36,877.65 36,409.00 1234.2% 33,459.0	03-3054 Water Health Servi Revenues 01-3530 01-3531 01-3532 Expenses 01-3530 01-3531 01-3532 Net 01-3530 01-3531 01-3532 Health Services Revenues 01-3550 Expenses 01-3550 Expenses 01-3550 Fund 5: Cerr Revenues 05-3550 05-3553 05-3553 05-3554 05-3558 05-3558 05-3558 05-3550 Expenses 05-3550 05-3552 05-3553	Water Tower Emergency Calls CCES Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Health Services Dundalk Medical Clinic Erskine Health Clinic Expenses Cemetery Revenues Cemetery Expenses Letery Admin Plots Foundations Interment Cornerposts Chapel Columbarium Revenues Admin Foundations Interment Interment Foundations Interment I	45,445.00 45,445.00 45,445.00 10,000.00 25,000.00 45,445.00 45,445.00 45,445.00 45,445.00 45,445.00 50,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00	1,066.42) 1,066.42) 1,066.42) 2,000.00 2,000.00 2,000.00 2,000.00 2,000.00 42,018.41 42,018.41 42,018.41 42,018.41 42,018.41 41,189.07 2,445.00 2,851.00 350.00 725.00 1,745.00 57,305.07 8,302.52 3,255.99 4,718.00	0.0% 0.0% 100.0% 116.1% 103.9% 100.0% 100.0% 92.5% 92.5% 92.5% 92.5% 92.5% 92.5% 92.5% 92.5%	(1,066.42)	54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40 54,550.40	100.0% 100.0% 150.0% 112.1% 100.0% 120.0% 120.0% 120.0% 150.0% 150.0% 150.0% 131.3% 222.2% 320.0% 115.8%	9,105.40 9,105.40 500.00 (1,000.00 1,000.00 12

Account 05-3558			2024		Budget to Pro	jected Variance		Budget to B	udget Varian
05-3558	Description		Budget	Projected	<u>%</u>	<u>\$</u>	Budget	%	<u>\$</u>
	Chapel		330.00	330.00	100.0%	-	350.00	106.1%	20.0
05-3560	Columbarium		700.00	508.80	72.7%	(191.20)	600.00	85.7%	(100.0
		Expenses	57,570.00	57,065.07	99.1%	(504.93)	66,650.40	115.8%	9,080.4
Net				·		-			•
Cemetery		_	_	(240.00)		(240.00)	_		
conceen,				(2.10.00)	_	(2.10.00)			
	2011								
Recreation 8	& Culture					-			
Revenues						-			
01-1040	Town Hall/Theatre		3,419.00	-	0.0%	(3,419.00)	-	0.0%	(3,419.0
1-4514	Swinton Park Hall		3,500.00	6,887.50	196.8%	3,387.50	3,500.00	100.0%	
01-4515	Holstein Park		3,500.00	1,184.78	33.9%	(2,315.22)	3,500.00	100.0%	
01-4516	Hopeville Park		600.00	2,619.94	436.7%	2,019.94	600.00	100.0%	
01-4518	Proton Station Park		1,200.00		0.0%	(1,200.00)	1,200.00	100.0%	
	1 Total Station Fair	Revenues	12,219.00	10,692.22	87.5%	(1,526.78)	8,800.00	72.0%	(3,419.0
		Revenues	12,219.00	10,092.22	67.5%	(1,520.76)	8,800.00	72.0%	(3,419.0
Expenses									
01-1040	Town Hall/Theatre		7,788.00	14,298.81	183.6%	6,510.81	-	0.0%	(7,788.
01-4510	Admin		556,765.00	631,874.10	113.5%	75,109.10	660,538.35	118.6%	103,773.
01-4513	Dromore Park		8,296.00	30,864.13	372.0%	22,568.13	9,014.88	108.7%	718.
01-4514	Swinton Park Hall		17,996.00	5,573.23	31.0%	(12,422.77)	20,822.36	115.7%	2,826.
01-4515	Holstein Park		26,200.00	10,982.32	41.9%	(15,217.68)	26,879.57	102.6%	679.
01-4516	Hopeville Park		12,648.00	27,376.31	216.4%	14,728.31	14,398.89	113.8%	1,750.
01-4518	Proton Station Park		2,021.00	3,168.58	156.8%	1,147.58	2,841.00	140.6%	820.
			2,021.00		150.8%		2,841.00	140.6%	820.
01-4519	Lisanti Park			37.26	11.00/	37.26		100 20/	400
01-4530	Programming	_	68,801.00	7,594.25	11.0%	(61,206.75)	69,000.00	100.3%	199.
		Expenses	700,515.00	734,584.70	104.9%	34,069.70	803,495.05	114.7%	102,980.
<u>Vet</u>						-			
Recreation			688,296.00	723,892.48	105.2%	35,596.48	794,695.05	115.5%	106,399.
						-			
Fund 4: Dun	dalk Recreation					_			
Revenues									
						-			
04-0301			-						
04-5000	Revenues		81,730.00	165,586.14	202.6%	83,856.14	126,542.93	154.8%	44,812.
04-5011	F. Macintyre		8,000.00	5,534.51	69.2%	(2,465.49)	8,000.00	100.0%	
04-5012	Pool		24,000.00	27,145.87	113.1%	3,145.87	24,000.00	100.0%	
04-5013	Ball Park		3,800.00	855.96	22.5%	(2,944.04)	3,800.00	100.0%	
04-5014	Camp/Pavillion		14,500.00	12,322.36	85.0%	(2,177.64)	14,500.00	100.0%	
04-5015	Lawn Bowling		425.00	400.00	94.1%	(25.00)	400.00	94.1%	(25.0
04-5016	Admin		425.00	400.00	54.170	(23.00)	400.00	34.170	(25.0
04-5018	Dales Mem Park		500.00		0.0%	(500.00)	500.00	100.0%	
04-3010	Dales Welli Park								44 707 (
		Revenues	132,955.00	211,844.84	159.3%	78,889.84	177,742.93	133.7%	44,787.9
<u>Expenses</u>						-			
04-0301						-			
04-5000	Revenues					-			
04-5011	F. Macintyre		18,924.00	13,785.38	72.8%	(5,138.62)	19,100.00	100.9%	176.0
04-5012	Pool		58,686.00	55,900.85	95.3%	(2,785.15)	49,914.93	85.1%	(8,771.0
04-5013	Ball Park		1,750.00	2,727.66	155.9%	977.66	2,250.00	128.6%	500.0
04-5014	Camp/Pavillion		5,200.00	70,066.20	1347.4%	64,866.20	5,700.00	109.6%	500.0
04-5015	Lawn Bowling		260.00	933.27	359.0%	673.27	660.00	253.8%	400.0
04-5016	Admin		15,159.00	66,414.58	438.1%	51 255 50		447.3%	52,644.0
				00,111.50		51,255.58	67,803.00		
04-5017	Urban Parks		31,976.00	-	0.0%	(31,976.00)	31,315.00	97.9%	(661.0
04-5017	Urban Parks Dales Mem Park			2,016.90	0.0% 201.7%				(661.0
04-5017		Expenses	31,976.00	-		(31,976.00)	31,315.00	97.9%	
04-5017 04-5018		Expenses	31,976.00 1,000.00	2,016.90	201.7%	(31,976.00) 1,016.90	31,315.00 1,000.00	97.9% 100.0%	
04-5017 04-5018 <u>Net</u>	Dales Mem Park	Expenses	31,976.00 1,000.00	2,016.90 211,844.84	201.7%	(31,976.00) 1,016.90 78,889.84	31,315.00 1,000.00	97.9% 100.0%	(661.0 44,787.9
04-5017 04-5018 <u>Net</u>	Dales Mem Park	Expenses	31,976.00 1,000.00	2,016.90	201.7%	(31,976.00) 1,016.90 78,889.84	31,315.00 1,000.00 177,742.93	97.9% 100.0%	
04-5017 04-5018 <u>Net</u> Dundalk Recrea	Dales Mem Park tion	Expenses	31,976.00 1,000.00 132,955.00	2,016.90 211,844.84 (0.00)	201.7%	(31,976.00) 1,016.90 78,889.84	31,315.00 1,000.00 177,742.93	97.9% 100.0%	
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun	Dales Mem Park tion	Expenses	31,976.00 1,000.00 132,955.00	2,016.90 211,844.84 (0.00)	201.7%	(31,976.00) 1,016.90 78,889.84 - (0.00)	31,315.00 1,000.00 177,742.93	97.9% 100.0%	
04-5017 04-5018 Dundalk Recrea Fund 6: Dundales	Dales Mem Park tion dalk Arena	Expenses	31,976.00 1,000.00 132,955.00	2,016.90 211,844.84 (0.00)	201.7%	(31,976.00) 1,016.90 78,889.84 - (0.00)	31,315.00 1,000.00 177,742.93	97.9% 100.0% 133.7%	44,787.
04-5017 04-5018 Dundalk Recrea Fund 6: Dun Revenues 06-4510	Dales Mem Park tion dalk Arena Revenues	Expenses	31,976.00 1,000.00 132,955.00	2,016.90 211,844.84 (0.00)	201.7% 159.3%	(31,976.00) 1,016.90 78,889.84 - (0.00) - - (80,903.44)	31,315.00 1,000.00 177,742.93	97.9% 100.0% 133.7%	44,787.9 51,534.1
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dundale Revenues 06-4510 06-4511	Dales Mem Park tion dalk Arena Revenues Auditorium	Expenses	31,976.00 1,000.00 132,955.00 - - 129,843.00 14,800.00	2,016.90 211,844.84 (0.00) - 48,939.56 19,467.25	201.7% 159.3% 37.7% 131.5%	(31,976.00) 1,016.90 78,889.84 - (0.00) - - (80,903.44) 4,667.25	31,315.00 1,000.00 177,742.93 - - - 181,377.73 19,600.00	97.9% 100.0% 133.7% 139.7% 139.7%	51,534. 4,800.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun Revenues 06-4510 06-4511 06-4512	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental	Expenses	31,976.00 1,000.00 132,955.00 - - - 129,843.00 14,800.00 102,900.00	2,016.90 211,844.84 (0.00) - - 48,939.56 19,467.25 127,954.15	201.7% 159.3% 37.7% 131.5% 124.3%	(31,976.00) 1,016.90 78,889.84 - (0.00) - - (80,903.44) 4,667.25 25,054.15	31,315.00 1,000.00 177,742.93 - - - 181,377.73 19,600.00 112,130.00	97.9% 100.0% 133.7% 139.7% 139.7% 132.4% 109.0%	51,534. 4,800. 9,230.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun Revenues 06-4510 06-4511 06-4512 06-4513	Dales Mem Park tion dalk Arena Revenues Auditorium	Expenses	31,976.00 1,000.00 132,955.00 - - 129,843.00 14,800.00	2,016.90 211,844.84 (0.00) - 48,939.56 19,467.25	201.7% 159.3% 37.7% 131.5%	(31,976.00) 1,016.90 78,889.84 - (0.00) - - (80,903.44) 4,667.25	31,315.00 1,000.00 177,742.93 - - - 181,377.73 19,600.00	97.9% 100.0% 133.7% 139.7% 139.7%	51,534. 4,800. 9,230.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun Revenues 06-4510 06-4511 06-4512 06-4513	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental	Expenses	31,976.00 1,000.00 132,955.00 - - - 129,843.00 14,800.00 102,900.00	2,016.90 211,844.84 (0.00) - - 48,939.56 19,467.25 127,954.15	201.7% 159.3% 37.7% 131.5% 124.3%	(31,976.00) 1,016.90 78,889.84 - (0.00) - - (80,903.44) 4,667.25 25,054.15	31,315.00 1,000.00 177,742.93 - - - 181,377.73 19,600.00 112,130.00	97.9% 100.0% 133.7% 139.7% 139.7% 132.4% 109.0%	51,534. 4,800. 9,230. (4,500.)
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun Revenues 06-4510 06-4511 06-4512 06-4513	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental	Expenses	31,976.00 1,000.00 132,955.00 	2,016.90 211,844.84 (0.00) - 48,939.56 19,467.25 127,954.15 2,311.89 6,234.00	201.7% 159.3% 37.7% 131.5% 124.3% 25.4%	(31,976.00) 1,016.90 78,889.84 - (0.00) (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00)	31,315.00 1,000.00 177,742.93 - - - 181,377.73 19,600.00 112,130.00 4,600.00	97.9% 100.0% 133.7% 139.7% 139.7% 132.4% 109.0% 50.5%	51,534.: 4,800.0 9,230.0 (4,500.0 3,600.0
04-5017 04-5018 Net Dundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4512 06-4513	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental		31,976.00 1,000.00 132,955.00 	2,016.90 211,844.84 (0.00) - 48,939.56 19,467.25 127,954.15 2,311.89	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11)	31,315.00 1,000.00 177,742.93 - - - 181,377.73 19,600.00 112,130.00 4,600.00 10,100.00	97.9% 100.0% 133.7% 139.7% 132.4% 109.0% 50.5% 155.4%	51,534. 4,800. 9,230. (4,500. 3,600.
04-5017 04-5018 Net Coundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4512 06-4513 06-4514 Expenses	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues		31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00	2,016.90 211,844.84 (0.00) - 48,939.56 19,467.25 127,954.15 2,311.89 6,234.00 204,906.85	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 139.7% 132.4% 109.0% 50.5% 124.6%	51,534 4,800. 9,230. (4,500. 3,600. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun Revenues 06-4510 06-4511 06-4512 06-4514 Expenses	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin		31,976.00 1,000.00 132,955.00 	2,016.90 211,844.84 (0.00) - - 48,939.56 19,467.25 127,954.15 2,311.89 6,234.00 204,906.85	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 139.7% 132.4% 109.0% 50.5% 155.4% 124.6%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun- Revenues 06-4510 06-4511 06-4512 06-4513 06-4514 Expenses 06-4515	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface		31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 6,500.00 263,143.00 81,628.00 11,000.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 139.7% 132.4% 109.0% 50.5% 155.4% 124.6%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4513 06-4513 06-4514 Expenses 06-4516 06-4515 06-4516	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin		129,843.00 14,800.00 12,995.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00	2,016.90 211,844.84 (0.00) 48,939.56 19,467.25 127,954.15 2,311.89 6,234.00 204,906.85 157,379.13 16,190.31 6,230.74	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 77.9% 192.8% 147.2% 17.2%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 139.7% 132.4% 109.0% 50.5% 124.6% 157.6% 136.4% 114.8%	51,534 4,800.1 9,230.1 (4,500.1 3,600.1 47,033.1 4,000.1 5,355.1
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dundalk Recrea Revenues 06-4510 06-4511 06-4512 06-4513 06-4514 Expenses 06-4515 06-4515 06-4516 06-4517	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine		31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,990.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00	2,016.90 211,844.84 (0.00) - - 48,939.56 19,467.25 127,954.15 2,311.89 6,234.00 204,906.85 157,379.13 16,190.31 6,230.74 12,257.73	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3%	(31,976.00) 1,016.90 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (2,9910.26) 9,757.73	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 133.7% 132.4% 109.0% 155.4% 124.6% 157.6% 136.4% 114.8% 280.0%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun Revenues 06-4510 06-4511 06-4512 06-4514 Expenses 06-4515 06-4516 06-4516 06-4517 06-4519 06-4520	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor		129,843.00 14,800.00 12,995.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 77.9% 192.8% 147.2% 17.2%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 139.7% 132.4% 109.0% 50.5% 124.6% 157.6% 136.4% 114.8%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4513 06-4514 Expenses 06-4515 06-4516 06-4517 06-4517 06-4519 06-4521	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor Parking Lot		31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 6,500.00 263,143.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 139.7% 132.4% 109.0% 50.5% 155.4% 124.6% 136.4% 114.8% 280.0% 101.7%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500. 2,276.
04-5017 04-5018 Net Coundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4513 06-4513 06-4515 06-4516 06-4517 06-4517 06-4519 06-4520 06-4521	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Pelant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc		31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,990.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49,84 1,229.57	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 133.7% 132.4% 109.0% 155.4% 124.6% 157.6% 136.4% 114.8% 280.0%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500. 2,276.
04-5017 04-5018 Net Coundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4513 06-4513 06-4515 06-4516 06-4517 06-4517 06-4519 06-4520 06-4521	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor Parking Lot	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57	31,315.00 1,000.00 177,742.93 177,742.93 181,377.73 19,600.00 112,130.00 4,600.00 10,100.00 327,807.73 15,000.00 41,496.00 7,000.00 133,000.00 - 2,650.00	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	44,787. 51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500. 1,500.
04-5017 04-5018 Net Coundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4513 06-4513 06-4515 06-4516 06-4517 06-4517 06-4519 06-4520 06-4521	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Pelant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc		31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 6,500.00 263,143.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49,84 1,229.57	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 139.7% 132.4% 109.0% 50.5% 155.4% 124.6% 136.4% 114.8% 280.0% 101.7%	44,787. 51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500. 1,500.
04-5017 14-5018 Net Dundalk Recrea Fund 6: Duni Revenues 16-4510 16-4511 16-4513 16-4514 16-4515 16-4516 16-4517 16-4519 16-4520 16-4521 16-4521	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Pelant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57	31,315.00 1,000.00 177,742.93 177,742.93 181,377.73 19,600.00 112,130.00 4,600.00 10,100.00 327,807.73 15,000.00 41,496.00 7,000.00 133,000.00 - 2,650.00	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	44,787. 51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500. 1,500.
04-5017 14-5018 Net Dundalk Recrea Fund 6: Duni Revenues 16-4510 16-4511 16-4512 16-4513 16-4514 Expenses 16-4516 16-4517 16-4517 16-4520 16-4523 16-4523	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Pelant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 4,000. 2,276. 1,500. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4513 06-4514 Expenses 06-4516 06-4517 06-4517 06-4519 06-4523 06-4521 06-4523	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Pelant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57	31,315.00 1,000.00 177,742.93 177,742.93 181,377.73 19,600.00 112,130.00 4,600.00 10,100.00 327,807.73 15,000.00 41,496.00 7,000.00 133,000.00 - 2,650.00	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 4,000. 2,276. 1,500. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4513 06-4514 Expenses 06-4514 06-4517 06-4517 06-4517 06-4523 06-4523 06-4523	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Pelant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 4,000. 2,276. 1,500. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dunialk Revenues 06-4510 06-4511 06-4512 06-4514 Expenses 06-4514 06-4516 06-4519 06-4519 06-4520 06-4521 06-4521 06-4524 Net Dundalk Arena	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Pelant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	44,787. 51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500. 2,276. 1,500. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dunialk Revenues 06-4510 06-4511 06-4512 06-4514 Expenses 06-4514 06-4516 06-4519 06-4519 06-4520 06-4521 06-4521 06-4524 Net Dundalk Arena	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Pelant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	44,787. 51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500. 2,276. 1,500. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dunce Revenues 06-4510 06-4511 06-4512 06-4514 Expenses 06-4515 06-4516 06-4517 06-4517 06-4520 06-4521 06-4521 06-4521 06-4521 06-4521 06-4522 06-4524 Net Dundalk Arena	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc Auditorium	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	51,534. 4,800. 9,230. (4,500. 64,664. 47,033. 4,000. 5,355. 4,500. 2,276.
04-5017 14-5018 Net Dundalk Recrea Fund 6: Duni Revenues 16-4510 16-4511 10-6-4514 10-4514 10-4516 16-4517 16-4517 16-4519 16-4520 16-4521 16-4524 10-4521 10-4523 10-4524 10-4524 10-4524 10-4520 10-4521 10-4520 10-4521	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Pelant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	51,534. 4,800. 9,230. (4,500. 64,664. 47,033. 4,000. 5,355. 4,500. 2,276.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Duni Revenues 06-4510 06-4511 06-4513 06-4514 Expenses 06-4514 06-4516 06-4517 06-4519 06-4519 06-4520 06-4520 06-4521 06-4524 Net Dundalk Arena	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc Auditorium	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 11,000.00 36,141.00 2,500.00 130,724.00 	2,016.90 211,844.84 (0.00) 48,939.56 19,467.25 127,954.15 2,311.89 6,234.00 204,906.85 157,379.13 16,190.31 6,230.74 12,257.73 10,405.92 49.84 2,379.57 13.61 204,906.85 (0.00)	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 181,377.73 19,600.00 112,130.00 4,600.00 10,100.00 327,807.73 15,000.00 41,496.00 7,000.00 133,000.00 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	51,534. 4,800. 9,230. (4,500. 64,664. 47,033. 4,000. 5,355. 4,500. 2,276.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dunk Revenues 06-4510 06-4511 06-4512 06-4513 06-4514 Expenses 06-4515 06-4516 06-4517 06-4521 06-4520 06-4521 06-4521 06-4521 06-4521 06-4521 06-4521 06-4521 06-4521 06-4521	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc Auditorium	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 81,628.00 11,000.00 36,141.00 2,500.00 130,724.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 156.6% 114.8% 280.0% 101.7%	44,787. 51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500. 2,276. 1,500. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun Revenues 06-4510 06-4511 06-4512 06-4514 Expenses 06-4516 06-4516 06-4517 06-4520 06-4521 06-4521 06-4524 Net Dundalk Arena Revenues 01-4520 01-4520 01-4521	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc Auditorium	Revenues	31,976.00 1,000.00 132,955.00 12,955.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 11,000.00 36,141.00 2,500.00 130,724.00 - 1,150.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 17.2% 490.3% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 101.7% 230.4%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 5,355. 4,500. 1,500. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun Revenues 06-4510 06-4511 06-4512 06-4514 Expenses 06-4516 06-4517 06-4517 06-4520 06-4520 06-4521 00-4521 00-4521 00-4521 00-4521 00-4521 00-4520 01-4520 01-4520 01-4520 01-4520 01-4520	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc Auditorium	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 11,000.00 36,141.00 2,500.00 130,724.00 	2,016.90 211,844.84 (0.00) 48,939.56 19,467.25 127,954.15 2,311.89 6,234.00 204,906.85 157,379.13 16,190.31 6,230.74 12,257.73 10,405.92 49.84 2,379.57 13.61 204,906.85 (0.00)	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 17.2% 490.3% 8.0% 206.9% 77.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 181,377.73 19,600.00 112,130.00 4,600.00 10,100.00 327,807.73 15,000.00 41,496.00 7,000.00 133,000.00 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 114.8% 280.0% 101.7%	51,534. 4,800. 9,230. (4,500. 3,600. 5,355. 4,500. 2,276. 1,500. 64,664.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dunk Revenues 06-4510 06-4511 06-4512 06-4513 06-4514 Expenses 06-4515 06-4516 06-4517 06-4519 06-4521 06-4520 06-4521 06-4524 Net Dundalk Arena Revenues 01-4520 01-4521	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc Auditorium	Revenues	31,976.00 1,000.00 132,955.00 12,955.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 11,000.00 36,141.00 2,500.00 130,724.00 - 1,150.00	2,016.90 211,844.84 (0.00) 	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 77.9% 192.8% 147.2% 17.2% 490.3% 490.3% 8.0% 206.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 101.7% 230.4%	51,534. 4,800. 9,230. (4,500. 3,600. 64,664. 47,033. 4,000. 1,5355. 4,500. 2,276. 0. 0.
04-5017 04-5018 Net Dundalk Recrea Fund 6: Dun Revenues 06-4510 06-4511 06-4512 06-4514 Expenses 06-4516 06-4517 06-4517 06-4520 06-4520 06-4521 00-4521 00-4521 00-4521 00-4521 00-4521 00-4520 01-4520 01-4520 01-4520 01-4520 01-4520	Dales Mem Park tion dalk Arena Revenues Auditorium Ice Rental Floor Rental Other Revenues Admin Plant/Surface Arena Admin Ice Machine Main Floor Parking Lot Misc Auditorium	Revenues	31,976.00 1,000.00 132,955.00 129,843.00 14,800.00 102,900.00 9,100.00 6,500.00 263,143.00 11,000.00 36,141.00 2,500.00 130,724.00 	2,016.90 211,844.84 (0.00) 48,939.56 19,467.25 127,954.15 2,311.89 6,234.00 204,906.85 157,379.13 16,190.31 6,230.74 12,257.73 10,405.92 49.84 2,379.57 13.61 204,906.85 (0.00)	201.7% 159.3% 37.7% 131.5% 124.3% 25.4% 95.9% 17.2% 490.3% 8.0% 206.9% 77.9%	(31,976.00) 1,016.90 78,889.84 - (0.00) - (80,903.44) 4,667.25 25,054.15 (6,788.11) (266.00) (58,236.15) - 75,751.13 5,190.31 (29,910.26) 9,757.73 (120,318.08) 49.84 1,229.57 13.61 (58,236.15) - (0.00)	31,315.00 1,000.00 177,742.93 181,377.73 19,600.00 112,130.00 4,600.00 10,100.00 327,807.73 15,000.00 41,496.00 7,000.00 133,000.00 	97.9% 100.0% 133.7% 132.4% 109.0% 50.5% 155.4% 124.6% 114.8% 280.0% 101.7%	

			202	24	Budget to Pi	rojected Variance	2025	Budget to	Budget Variance
Account	Description		Budget	Projected	%	\$	Budget	%	\$
Fund 7: Libr	rarv					_			
Revenues						-			-
07-5520	Management		470,226.00	446,779.97	95.0%	(23,446.03)	564,234.37	120.0%	94,008.37
	<u> </u>	Revenues	470,226.00	446,779.97	95.0%	(23,446.03)	564,234.37	120.0%	94,008.37
Expenses						-			-
07-5519	Library Board		2,866.00	2,500.00	87.2%	(366.00)	2,870.00	100.1%	4.00
07-5521	Admin		448,744.00	425,889.97	94.9%	(22,854.03)	528,057.37	117.7%	79,313.37
07-5522	Maintenance		29,110.00	18,390.00	63.2%	(10,720.00)	33,307.00	114.4%	4,197.00
		Expenses	480,720.00	446,779.97	92.9%	(33,940.03)	564,234.37	117.4%	83,514.37
Net						-			-
Library			10,494.00	-	0.0%	(10,494.00)	-	0.0%	(10,494.00)
			-	-		-	-		-
	Library Wages		289,392.00	288,070.00	99.5%	(1,322.00)	340,160.00	117.5%	50,768.00
	Library Benefits		89,712.00	80,030.00	89.2%	(9,682.00)	94,183.00	105.0%	4,471.00
	Library Wages & Benefits		379,104.00	368,100.00	97.1%	(11,004.00)	434,343.00	114.6%	55,239.00
						-			-
Planning an	d Economic Development					-			-
Revenues						-			-
01-5010	Planning & Zoning		172,907.00	195,446.48	113.0%	22,539.48	172,907.00	100.0%	-
	i de la companya de	Revenues	172,907.00	195,446.48	113.0%	22,539.48	172,907.00	100.0%	-
Expenses						-			-
01-5005	Committee of Adjustment		11,950.00	2,429.57	20.3%	(9,520.43)	6,450.00	54.0%	(5,500.00)
01-5010	Planning & Zoning		342,773.00	414,288.60	120.9%	71,515.60	401,931.74	117.3%	59,158.74
		Expenses	354,723.00	416,718.17	117.5%	61,995.17	408,381.74	115.1%	53,658.74
Net						-			-
Planning		_	181,816.00	221,271.69	121.7%	39,455.69	235,474.74	129.5%	53,658.74
						-			-
Revenues						-			-
01-5020	Eco Industrial Park		1,200,000.00	7,100.00	0.6%	(1,192,900.00)	-	0.0%	(1,200,000.00)
		Revenues	1,200,000.00	7,100.00	0.6%	(1,192,900.00)	-	0.0%	(1,200,000.00)
Expenses						-			-
01-5020	Eco Industrial Park		1,200,000.00	32,074.37	2.7%	(1,167,925.63)	20,000.00	1.7%	(1,180,000.00)
01-5021	Road to Hwy #10		-	-		-	-		-
01-5030			-	-		-	-		-
		Expenses	1,200,000.00	32,074.37	2.7%	(1,167,925.63)	20,000.00	1.7%	(1,180,000.00)
Net						-			-
Industrial Land	l _,		-	24,974.37		24,974.37	20,000.00		20,000.00
						-			-
Revenues						-			-
		Revenues	-	-		-	-		-
Expenses						-			-
		Expenses	-	-		-	-		-
<u>Net</u>						-			-
Agriculture			-	-		-	-		-
						-			-
Revenues	Francis Band		45.000.00	24 = 22 - 2	== = = :	- (42 -2- 2-)	45.000.00	460.0	-
01-7000	Economic Development		45,000.00	31,569.00	70.2%	(13,431.00)	45,000.00	100.0%	-
		Revenues	45,000.00	31,569.00	70.2%	(13,431.00)	45,000.00	100.0%	-
Expenses			100 100						-
01-7000	Economic Development		186,485.00	178,614.72	95.8%	(7,870.28)	248,565.70	133.3%	62,080.70
		Expenses	186,485.00	178,614.72		(7,870.28)	248,565.70		62,080.70
Net	Farmania Davida Const		141 405 00	147.045.70		- F 500 70	202 555 72		
01-7000	Economic Development		141,485.00	147,045.72		5,560.72	203,565.70		62,080.70
	ionment		141,485.00	147,045.72		5,560.72	203,565.70		62,080.70
Economic Deve	ciopinent		44 400 100 7	44 607 746 4		424 222 4	42.046.067.6		2 222 772
Economic Deve Total Surplus / Defic			11,486,493.79	11,607,716.19 161,669.00		121,222.40 161,669.00	13,810,267.28		2,323,773.49

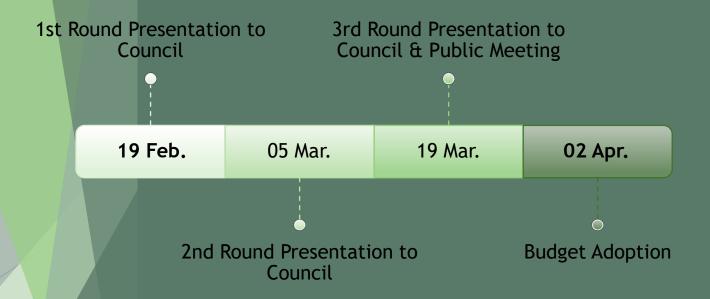


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Budget Timeline -2025



Updates from Round 1

- ▶ Draft 1 Tax Rate Increase of 7.30%
- ▶ 1% of the Tax Rate is Equivalent to \$192,299
- ► Changes highlighted in RED represent changes from Draft 1 to Draft 2 throughout presentation**

Item/Project	Cost	Impact on Tax Rate	Funding Source
New Position (Part-Time) Community Outreach - Library	\$36,342	0.19%	Taxation
SGR 24 Micro Surfacing 71-13 165, 180 - Roads	\$209,000	1.09%	Taxation
Durham Hospital Grant	\$5,000	0.00%	Reserves (Solar & Eco Park)
Southgate 25 th Anniversary Celebration	\$25,000	0.00%	Reserves (Solar & Eco Park)
Draft 2 Blended Tax Rate Increase		8.58%	

- ▶ Draft 2 Tax Rate Increase of 8.58%
- ▶ 1% of the Tax Rate is Equivalent to \$192,299

Insurance Budgeted to All Appropriate Departments

- Overall 9% increase from 2024 (\$402,750 in 2025)
- In 2024 a detailed breakdown was not available, no longer all included under Finance, and the "General" portion is now moved from Finance to Administration

Significant Amalgamation of General Ledger Accounts

- Financial Audit highlighted the need to reduce amount of GL Accounts
 - Year 2 of transitioning/consolidating underutilized accounts/budgets
 - Moved Administrative Operating Functions to Admin (Cleaning & Utilities of Hopeville Office)

Revenues from User Charges - Covers Building Utilities, Insurance, etc.

- Building Department Rental to Southgate (Increased Revenue to Offset Taxation)
- Water/Wastewater Rental to Southgate (Increased Revenue to Offset Taxation)

Uncontrollable/Already Approved Items

Item	Cost	Percentage Impact
Debt Repayments (Victoria Street Phase 1 & 2 - Debt Items Starting in 2025)	\$627,477	3.26%
Police Services Increase - Final Amount	\$119,096	0.62%
Conservation Authorities (GRCA & SVCA)	\$33,223	0.17%
Insurance Premiums Increase	\$33,254	0.17%

Staffing & Wages - Uncontrollable/Already Approved

Item	Cost	Percentage Impact
COLA & Step Increases	\$ 176,406	0.92%
 Staffing Additions Director of Corporate Services*/** Administrative Customer Service Representative (2-Year Contract) Waste Operator/Labourer 6-Month Contract (Leave Coverage) 	\$ 133,822	0.70%

^{*}Recommendation from Approved Organizational Review

^{**}Offset by Removal of Communications & Strategic Initiatives Officer Position

Staffing & Wages - Included in Proposed Budget

Item	Cost	Percentage Impact
 Position Changes Legislative Coordinator to Deputy Clerk* Waste Team Leader to Lead Hand PW Manager to Director of Public Works & Infrastructure* PW Foreman & Fleet Manager to PW Manager* Roads Seasonal to Full-Time* Cemetery Increased Hours 	\$ 128,912	0.67%
Additions of StaffingAdditional Seasonal Patrol	\$ 20,562	0.11%

^{*}Recommendation from Approved Organizational Revjew

Additional Proposed Items - Remaining from Draft 1

Items for Consideration - Not Included in Draft 1 or Draft 2	Amount	Impact on Tax Rate
Replacement Vehicle - 4X4 - By-Law Enforcement	\$17,180 (\$50,000 Total/\$32,820 Reserves)	0.09%
New Compressor - Fire	\$50,000	0.26%
Swinton Park Accessibility - Recreation	\$50,000	0.26%
North Wellington Aquatic Centre 1-Year Contribution- Recreation	\$50,000	0.26%
Holstein Sand Shed Replacement	\$600,000	3.12%
Waste Garage Overhead Door Replacement	\$45,000	0.23%
Total Additional Items		4.22%

Finance Department

Total Operating Budget

\$838,852

- \$82,873 Operating Decrease Year over Year:
 - 65% of Director of Corporate Services
 - (\$301,000) Insurance \$265,000 to Admin, Remainder to Library, Recreation, Water, etc.
 - \$21,000 Tax Sale Administrative Fees for Properties in Arrears
 - (\$28,000) Cleaning & Utilities Moved to Admin from Finance
 - \$62,000 Asset Management Plan
 - \$15,000 in Postage Increases (\$0.25 + Increased Usage in 2024)
 - \$10,000 in General AR Write-Offs
 - \$8,715 in Audit Fees (Agreement with KPMG & FIR Added to Scope)

Total Capital Budget

\$3,000

• \$3,000 - Computers (Taxation)

Item Added from Draft 1	Amount	Impact on Tax Rate
Durham Hospital Grant Request	\$5,000	0.00% (Reserves)

Administration/HR/IT

Total Operating Budget

\$1,031,188

- \$393,400 Operating Increase Year Over Year
 - \$265,000 General Insurance (Moved from Finance)
 - \$130,927 Legal Fees Increased Litigation
 - \$28,000 Cleaning & Utilities Moved to Admin from Finance
 - (\$13,600) Revenues Added Building Department Rental to Southgate

Total Capital Budget

\$212,960

- \$5,500 Computers/Office Furniture (Taxation)
- \$80,000 Multi-Use Facility Master Plan (Reserves Carried Forward from 2024)
- \$60,000 Master Service Delivery Review (Reserves Carried Forward from 2024)
- \$67,460 Contribution to Reserves (Taxation)

Item Added from Draft 1	Amount	Impact on Tax Rate
25 th Anniversary	\$25,000	0.00% (Reserves)

Planning and Economic Development

Planning

Total Operating Budget

\$235,475

- \$53,658 Increase Year Over Year
 - 25% of Director of Development & Community Services
 - \$30,000 Consultant Fees (Extensive Projects Requiring 2025 Completion)
 - Legislative Planning Coordinator 100% Transferred from Clerks
 - \$3,200 Training/Conferences/Mileage

Total Capital Budget

\$30,000

Zoning By-Law Review (Planning Reserve)

Economic Development

Total Operating Budget

\$203,566

- \$62,081 Increase Year Over Year
 - 20% of Director of Development & Community Services
 - 2 Tourism Summer Students
 - \$2,500 Committed to Communities in Bloom Program
 - \$1,700 Advertising for Local Shop Campaign (BR&E)
 - Target of \$45,000 of CIP Projects Approved by Council (Funded through Reserves)

Total Capital Budget

\$0

• \$0

Clerks

Total Operating Budget

\$362,231

- \$49,492 Increase Year Over Year Net-Impact
 - 35% of Director of Corporate Services
 - Legislative Coordinator change to Deputy Clerk
 - Removal of Planning Coordinator (Now 100% Planning)
 - \$2,000 Software
 - (\$7,500) Reduction in Miscellaneous Revenues Vacancy By-Law from 2024
 - \$3,050 Reduction in Conferences (Attending AMCTO Virtually in 2025)

Total Capital Budget

\$23,540

- \$18,200 Website Migration (Reserves)
- \$5,340 Clerks on Call Procedural By-Law Project (Taxation) (Approved January 15th by Council)

Council

Total Operating Budget

- \$20,779 Increase Year Over Year
 - \$7,000 Conferences (\$25,000 Budget)
 - \$5,500 Cleaning of Council Chambers Moved from Finance
 - \$4,000 Contracted Services Integrity Commissioner
 - (\$3,000) Reduction in Training

Total Capital Budget

- \$15,000 Contribution to Election Reserves (Taxation)
- \$6,250 Contribution to Reserves Laptop Replacements (Taxation)
- \$3,000 Defibrillator for Council Chambers (Taxation)

\$301,029

A significant portion of the 2025 conferences have been booked/already occurred in accordance with policy (approx. \$20,100).

\$24,250

14

Building

Total Operating Budget

\$0*

- \$196,820 Year Over Year Increase (Transfer from Reserves)
 - 20% of Director of Development & Community Services
 - \$70,000 Legal Fees Increased Litigation
 - \$20,000 Building Fees & Charges Study
 - \$20,000 Partial Funding of Multi-Use Facilities Master Plan (\$80,000 under Admin)
 - \$13,600 Rent from Building to Southgate Admin
 - \$6,500 Gas & Oil
 - \$5,800 Insurance
 - \$5,000 Contract Fees

Total Capital Budget

\$55,000

- \$50,000 HEV Car Replacement (Carried Forward from 2024)
- \$5,000 Laptop & Tablet

^{*}Building Department budget is \$0 impact to Taxation as it is funded through fees

By-Law & Canine

By-Law

Total Operating Budget -

• \$127,544 Increase Year Over Year

- 20% of Director of Development & Community Services
- \$58,000 Legal Increased Litigation
- \$24,500 Contracted Services

Total Capital Budget -

• \$4,500 Car Radio, Repeater & Handheld Radio (Taxation)

Canine

Total Operating Budget -

- \$16,000 Increase Year Over Year
 - \$14,000 Canine Contract MSS
 - \$5,000 Pound Service
 - \$2,500 Legal
 - \$5,000 Increase in Revenues for Dog Tags

Total Capital Budget -

• \$0

\$333,148

\$4,500

\$23,500

\$0

Item for Consideration	Amount	Impact on Tax Rate
Replace Vehicle 4X4 30	\$17,180	0.09%

Potential Changes coming for Draft 3 - Ongoing Discussions with MSS

Fire & Emergency Management

Total Operating Budget

\$985,549

- \$54,992 Increase Year Over Year
 - \$28,454 Insurance 2024 was Budgeted under Finance
 - \$13,250 Equipment/Supplies Partially Funded through Grants
 - \$7,000 Bunker Gear Maintenance
 - \$2,160 Telephone/Internet for Data of iPads

Total Capital Budget

\$237,228

- \$187,332 Contribution to Reserves
- \$28,896 Rescue Truck Over Budget in 2024 No Sale of Old Unit (Reserves)
- \$15,000 PPE (50% DC Funded, 50% Taxation)
- \$3,000 Computer Equipment Tablets for Fire Trucks (Taxation)
- \$3,000 Defibrillator (100% DC Funded)

Fire & Emergency Management

Items for Consideration

Additional Item for Consideration	Amount	Impact on Tax Rate
New Compressor	\$50,000	0.26%
Aerial Ladder Truck	\$190,000	N/A - Development Charges
Fire Station Expansion	\$1,000,000	N/A - Development Charges

Proposed Fire Reserve for Equipment

- Fund through budget vs actual over/under Materials & Repairs of Vehicles
 - 2024 Budget = \$52,002
 - 2024 Actual = 31,679.44
 - 2024 Surplus (Potential to Fund Reserve) = \$20,322.56
 - Ex Roads Winter Activities

Library

Total Operating Budget

\$589,642

- \$109,023 Increase Year over Year
 - \$36,342 Part-Time Community Outreach Position Added from Draft 1
 - \$21,360 Mount Forest Library Payment (\$240/household x 232)
 - \$4,600 Postage (Canada Post Increase \$0.25)
 - \$4,500 Audit Fees (All Budgeted Under Finance in 2024)
 - \$3,720 Cleaning, Utilities, Maintenance
 - \$1,500 Program Materials
 - \$1,500 Professional Development
 - \$2,900 Insurance (All Budgeted Under Finance in 2024)

Total Capital Budget

\$54,215

- \$27,000 Library Collections Replacements & Growth (\$15,000 funded through DCs)
- \$17,215 Contribution to Reserves (Taxation)
- \$5,000 Computers (Taxation)
- \$5,000 Furniture (Taxation)

Item Added from Draft 1	Amount	Impact on Tax Rate
New Position - Part- Time 33	\$36,342	0.19%

Recreation & Culture

Total Operating Budget

\$794,695

- \$99,561 Increase Year Over Year
 - 20% of Director of Development & Community Services
 - \$76,019 Insurance (Moved from Finance)
 - \$4,735 Overall Operations Increase
 - \$15,000 Increase in Program Revenues

Total Capital Budget

\$463,770

- \$45,000 Tractor Replacement (\$3,000 Sale of Asset, \$42,000 Taxation)
- \$100,000 Sports Field Development Study (DCs)
- \$28,270 MacIntyre Building Accessibility (Reserves)
- \$15,000 Arena Accessibility (Reserves)
- \$5,000 Playground Mulch (Reserves)
- \$25,000 CO2 Upgrades to Arena (Reserves)
- \$50,000 Recreation Master Plan (Reserves)
- \$10,000 Contribution to Rural Reserves (Taxation)
- \$185,500 Contribution to Infrastructure Reserve (Taxation)

Items for Consideration	Amount	Impact on Tax Rate
Swinton Park Accessibility	\$50,000	0.26%
Contribution to North Wellington Aquatic Centre	\$50,000 34	0.26%
Kubota Tractor Replacement	-\$42,000	-0.22% (Switch from Taxation to Reserves)

Operating Budget:

Public Works - Roads & Solid Waste

Roads

Total Operating Budget

\$7,186,302

- \$1,433,046 Increase Year Over Year
 - \$999,620 Contribution to Roads Capital/Debt Repayment
 - \$209,000 Micro surfacing Added from Draft 1
 - Increases to Materials, Supplies & Fuel
 - Increase in Labour & Materials for Pavement Patching
 - Increase in labour & Materials for Bridge Maintenance
 - Changes per Organizational Review

Waste Resources and Diversion Management Total Operating Budget

\$961,340

- \$163,633 Decrease Year Over Year
 - (\$237,389) Decrease in WRDM Capital Contribution
 - (\$38,500) Increase in Revenue (Fee/Tipping/Carts Moved from Capital to Operating)
 - Organizational Review Changes/Role Changes

Operating Budget:

Public Works - Water & Wastewater

Water

Total Operating Budget

\$0

- \$360,305 Increase Year Over Year
 - \$153,000 Increase in Capital Contributions/Debt Repayments
 - \$55,000 Increase in Chemicals, Utilities, Insurance, etc.
 - \$22,500 Water Accounts in Significant Arrears Write-Offs
 - \$14,000 Engineering
 - \$3,950 Rent Expense Owed to Southgate from User Fees (50%)
 - \$7,000 Transfer of Unit #322 from Roads to Water

Wastewater

Total Operating Budget

\$0

- \$115,175 Decrease- Year Over Year Net-Impact
 - (\$197,000) Reduction in Capital Contributions
 - \$40,000 Utilities, Chemicals, Repairs, Contracted Services, Postage
 - \$9,200 Insurance Budgeted in Finance in 2024
 - \$3,950 Rent Expense Owed to Southgate from User Fees (50%)

^{**}Water/Wastewater Department budgets are \$0 impact to taxation as they are fee based**

Operating Budget:

Public Works - Cemetery & Crossing Guards

Cemetery

Total Operating Budget

\$54,550

- \$9,150 Year Over Year Net-Impact
 - Increase of hours (Woodland Springs now under Township control)

Crossing Guards Total Operating Budget

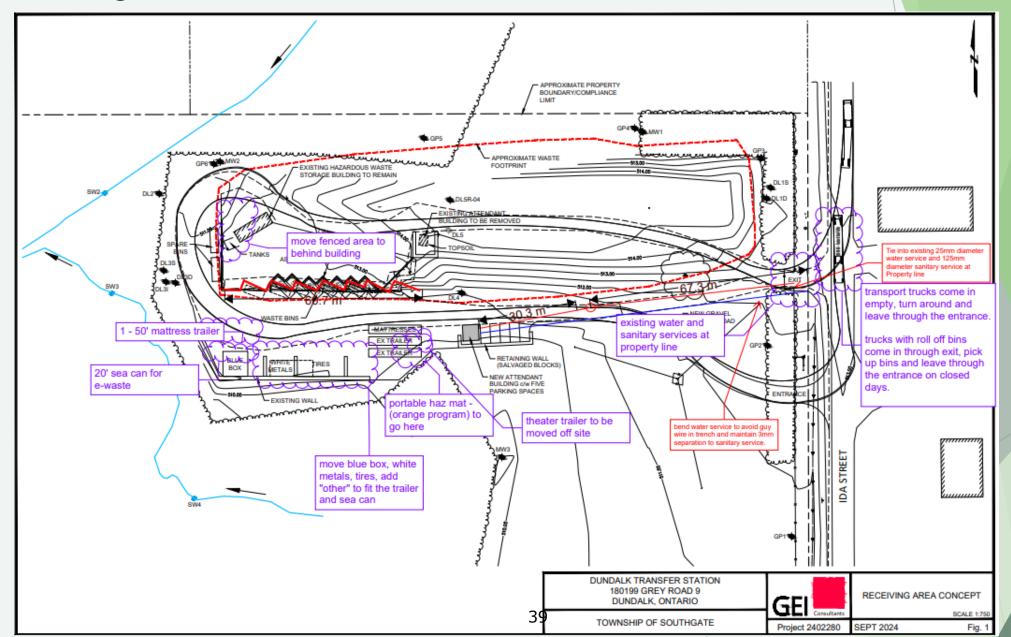
\$21,160

• \$840 - Year Over Year Net-Impact

Capital Budget - Public Works

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Department	Items	Total \$	Funding
Roads	 Street Lights Storm Drains - Main St. East Roads	\$14,436\$64,027\$6,004,791	 Taxation (Debt Repayment) Taxation (Debt Repayment) Reserves (\$2,233,950), Restricted Reserves (\$310,150), Grants (\$544,870), Taxation (\$2,874,424)
	SignsEquipment	\$16,500\$517,000TOTAL \$6,341,383	 Taxation Winter Maintenance Reserve (\$100,000), Sale of Assets (\$60,000), Taxation (\$357,000)
Waste Resource & Diversion Management	 2003 System Start-Up Dundalk Transfer Station Upgrades (See Next Slide) Roll-Off Tarp System Egremont Monitoring Wells New Roll-Off Bin 1-50 Yard 	 \$166,748 \$517,520 \$17,500 \$40,000 \$20,000 TOTAL \$761,768 	 Taxation (Debt Repayment) Development Charges (60% of Project - \$310,512), Solid Waste Reserve Equipment (\$149,508), Solid Waste Reserve - Dundalk Site (\$57,500) Taxation Taxation Taxation
Cemetery	Zero-Turn Lawn Mower	• \$10,000	• Reserves
Wastewater	 Sewage Treatment Facility Upgrades Main St West Pre-Design SCADA Technology (Carried forward from 2024) 	\$4,742,657\$3,200\$468,200TOTAL \$5,214,057	 Grant (\$3,462,139), Restricted Reserves (DCs) (\$1,280,518) Reserves Restricted Reserves (\$468,200)
Water	 Well D5/Main Street Water Tower Ida St. S Victoria to Hanbury Main St. W Pre-Design Osprey St Pre-Design Gold St WM Upgrades Misc. Equipment 	 \$342,472 \$66,241 \$15,815 \$60,000 \$30,000 \$50,000 \$2,000 TOTAL \$566,528 	 Debt Repayment: Reserves (\$127,001), Restricted Reserves (\$215,471) Debt Repayment: Reserves (\$19,210), Restricted Reserves (\$47,031) Debt Repayment: Reserves Reserves Reserves Reserves Reserves Reserves Reserves

Capital Budget - Dundalk Transfer Station Proposed Upgrades



Capital Budget - Public Works

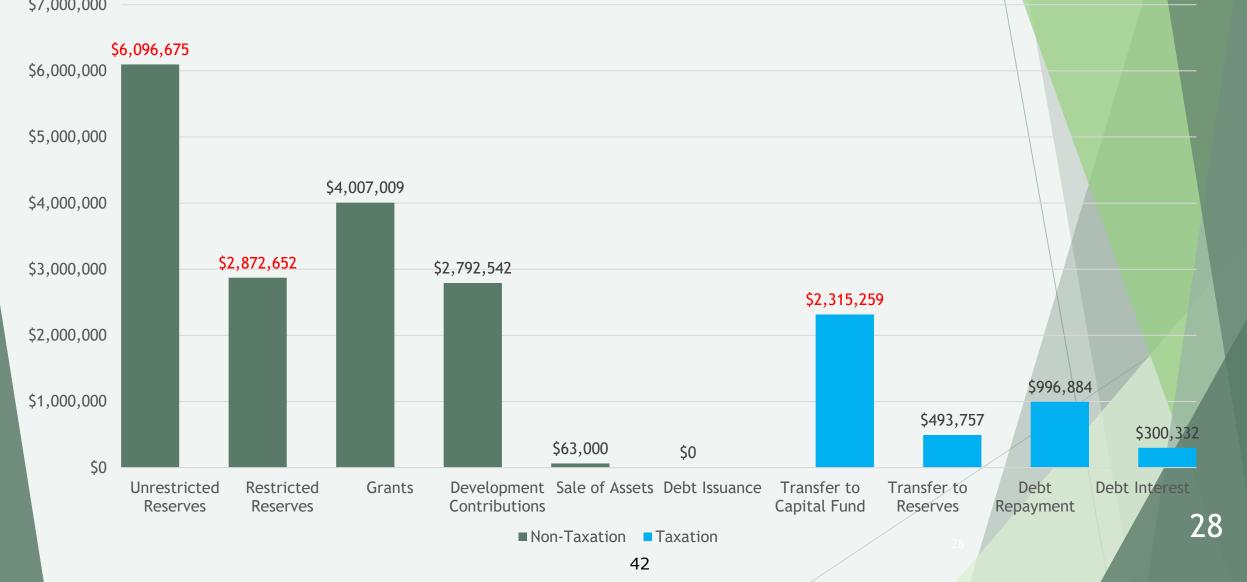
Items for Consideration

Items for Consideration	Amount	Impact on Tax Rate
Holstein Sand Shed Replacement - Roads	\$600,000	3.12%
Waste Garage Overhead Door Replacement - WRDM	\$45,000	0.23%

Capital Budget - Remaining Departments

capital budget. Remaining bepartments							
Department	Items	Total \$	Funding				
Finance	• Computers	• \$3,000	• Taxation				
Clerks/Council	 Website Migration/Upgrades Clerks on Call Procedural By-Law Contribution to Reserve - Laptops Contribution to Reserve - Election Defibrillator for Council Chambers 	 \$18,200 \$5,340 \$6,250 \$15,000 \$3,000 	ReservesTaxationTaxationTaxationTaxation				
Administration	 Computers/Office Furniture Contribution to Infrastructure Reserve Multi-Use Facilities Master Plan (2024) Master Service Delivery Review 	 \$5,500 \$67,460 \$80,000 \$60,000 	 Taxation Taxation Reserves (\$60,000 Admin & \$20,000 Building) Reserves 				
Planning	Zoning By-Law Review	• \$30,000	• Reserves				
Building & By-Law	 Replace HEV Vehicle (2024) Laptop & Tablet Car Radio, Repeater & Handheld Radio 	\$50,000\$5,000\$4,500	ReservesReservesTaxation				
Industrial Land	 HWY 10 Bypass Rd - Construction (Carried forward from 2024) 	 \$2,904,395 (Share of \$5,655,540 in 2025) Remainder of Project in 2026 Completion; \$3,280,400 (Share of \$7,812,000 in 2026) 	 2025 Portion Funded through Reserves (2023 Land Sales) \$2,751,145 Funded by Developer in 2025 				
Fire	 Bunker Gear Defibrillator Tablets for Firetrucks Contribution to Reserves New Tanker Truck from 2024 (Over budget - no sale of old unit) 	 \$15,000 \$3,000 \$3,000 \$187,332 \$28,896 	 Restricted Reserves 50%, Taxation 50% Restricted Reserves Taxation Taxation Reserves 				
Recreation	 Kubota Tractor Replacement Sports Field Development Study MacIntyre Building Accessibility Arena Accessibility CO2 Upgrades for Arena Playground Mulch Recreation Master Plan 	 \$45,000 \$100,000 \$28,270 \$15,000 \$25,000 \$50,000 	 Reserves/Sale of Old Unit Restricted Reserves Reserves (Depletes MacIntyre Reserve) Reserves Reserves Reserves Reserves Reserves Reserves (50% Strategic Plan & Recreation) 				
Library	Library Collection (Replace & Growth)Equipment/FurnitureContribution to Reserves	\$27,000\$10,000\$39,815	Reserves (\$15,000), Taxation (\$12,000)TaxationTaxation				

Capital Funding Sources



Taxpayer (Homeowner) Impact



\$373.26/year

On average home assessment of \$283,265



\$31.11/month

On average home assessment of \$283,265



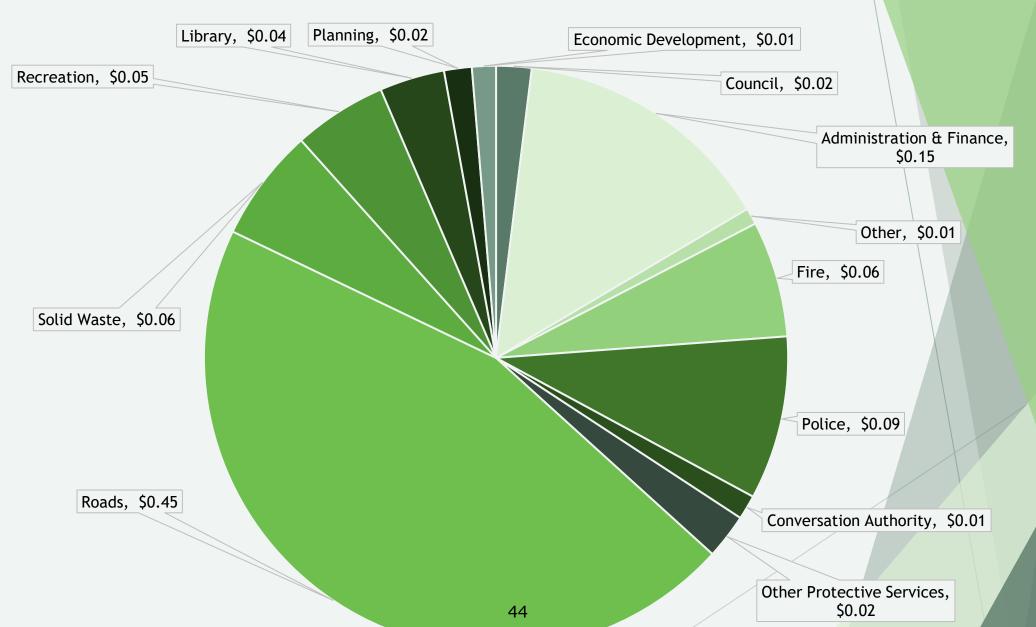
8.58% Increase

In the blended Tax Rate

Equivalent to \$131.77/year increase per \$100,000 of Assessment

Proposed Residential Southgate Rate = 1.097074% x Assessment Proposed Residential Blended Rate = 1.667753% x Assessment

Departmental Breakdown per \$1 of Taxation



General Reserves

2025	Beginning	IN	OUT	Ending
Tax Stabilization & Working Funds	\$1,295,862	\$0	-\$187,354	\$1,108,508
Reserves - Working Purposes	\$8,449,143	\$15,000	-\$3,406,684	\$5,057,460
Reserves - Capital Purposes	\$9,671,416	\$2,332,103	-\$2,795,476	\$9,164,822
Reserve Funds	\$525,466	\$75,000	-\$110,770	\$489,696
Obligatory Reserves	\$10,700,113	\$1,285,450	-\$2,769,382	\$9,216,181
Total	\$30,642,000	\$3,707,553	-\$9,269,666	\$25,229,887

Debenture Summary

Loan	Payment Amount	Outstanding Balance	Maturity Date
Infrastructure Ontario	\$420,937	\$1,974,825	12-16-2029
CIBC	\$669,874	\$4,274,730	03-01-2026
Proposed Debt			
Roads (Victoria St Phase 1)	\$124,351	\$1,949,640	12-16-2035
Water (Ida St S-Victoria to Hanbury)	\$15,815	\$247,962	12-16-2035
Water - (Water Tower)	\$66,241	\$1,782,061	12-16-2045
Total	\$1,297,217	\$10,229,219	

Ontario Annual Repayment Limit

= Own Source Revenues x 25%(Limit for Annual DebtPrincipal & Interest Payments)

\$13,810,267 x 25% = \$3,452,567

Debenture Summary - 10-Year Outlook

			20	25	2026		2027		2028		2029	-	030		2031	\ \	2032		2033	-	2034
Own Source Revenues				310.267	\$ 13,948,370	0 -		¢ a	4,228,732	¢ a		_		0 6 1	4,659,877	C 1	4,806,475				.104,086
25% Annual Limit				,		_		_		_				_		_					
25% Annual Limit			\$ 5,4	152,567	\$ 3,487,092	•	3,521,963	3	3,557,183	3	3,592,755	\$ 3,1	528,682	2 3	3,664,969	3	3,701,619	> 0	,738,635	\$ 3,	,776,021
		Maturity				+															
Brainst Description	Londor	Maturity Date												For	demon	istr	ation p	our	poses o	nly	/:
Project Description Current Annual Payments:	Lender	Date				+											model,				
Well D5 - Water	10	12-16-2029	-S 2	215,471	-\$ 215,471	-	215,471	-s	215,471	-s	215,471										
Main Street East - Water	10	12-16-2029			-\$ 213,471 -\$ 127,001	_	127,001	-s -s	127,001	-s -s	127,001		-	are	e appro	ove	d, Sout	thga	ate wo	uld	
Main Street East - Water	10	12-16-2029	_	-	-\$ 127,001 -\$ 64,028	_	64,028	-s	64,028	-5	64,028		-	exc	eed its	de	bt cap	acit	v by 20	029	\mathbf{H}
LED Streetlighting	10	12-16-2029	*		-\$ 64,026 -\$ 14,436	_	14,436	-S	14,436	-S	14,436			_					-7 7		
Waste Loan	CIBC	03-01-2026	_	166,748	-\$ 41,687	$\overline{}$	14,430	S	14,430	S	14,430	s		s		s	_	s		5	-
Victoria Street - Phase 2 (2024 Budget Item)	CIBC	12-10-2025		503,126	s -	Ť	_	-		-		-		+-		1		-		-	-
Total Proposed Payments (Previous/Future Budget Items):	5,50	12-10-2023		33,120	-	+								+		\vdash					
Victoria Street - Phase 1 (2023 Budget Item)	10	12-16-2035	-5 1	124,351	-\$ 248,702	-s	248,702	-S	248,702	-5	248,702	-S	248,70	2 -5	248,702	-5	248,702	-s	248,702 -	s	248,702
Water - Ida St S Victoria to Hanbury (2023 Budget Item)	10	12-16-2035			-\$ 31,630	$\overline{}$	31,630	-S	31,630	-S		-S	31,63	_	31,630	-S	31,630	-5		s	31,630
Wastewater - Sewage Treatment Facility (2025 Budget Item)	10	12-16-2035	•		-\$ 132,990	-	132,990	-S	132,990	-5		•	132,99	$\overline{}$	132,990	-5	132,990	-S			132,990
Water - Water Tower (2023 Budget Item)	10	12-16-2045	-s		-\$ 132,482	-	132,482	-S	132,482	-S		_	132,48	-	132,482	-s	132,482	-S			132,482
Industrial Land - HWY 10 Bypass Road (2026 Budget Item)	10	12-16-2036		-		-\$	155,801	-\$	155,801	-\$			155,80	_	155,801	-\$		-\$			155,801
Water - Main St W Water Main (2026 Budget Item)	10	12-16-2046				-\$	78,230	-\$	78,230	-\$	78,230	-\$	78,23	0 -\$	78,230	-\$	78,230	-\$	78,230 -	\$	78,230
Water - Osprey St Water Main (2026 Budget Item)	10	12-16-2036				-\$	15,594	-\$	15,594	-\$	15,594	-\$	15,59	4 -\$	15,594	-Ş	15,594	-\$	15,594 -	ş	15,594
Water - Well D3 Fire System Upgrade (2026 Budget Item)	10	12-16-2036				-\$	61,156	-\$	61,156	-\$	61,156	-\$	61,15	6 -\$	61,156	-\$	61,156	-\$	61,156 -	ş	61,156
Victoria Street - Phase 2 (2024 Budget Item Re-Finance From Cl	10	12-16-2036			-\$ 456,848	-\$	456,848	-\$	456,848	-\$	456,848	-\$	456,84	8 -\$	456,848	-\$	456,848	-\$	456,848 -	ş	456,848
Water - Well D6 (2028 Budget Item)	10	12-16-2038								-Ş	497,952	-\$	497,95	2 -\$	497,952	-\$	497,952	-\$	497,952 -	\$	497,952
Wastewater - Ida & Eco Pumping Station (2027 Budget Item)	10	12-16-2037								-\$	192,442	-\$	192,44	2 -\$	192,442	-\$	192,442	-\$	192,442 -	\$	192,442
Wastewater - Ida N-Gleneg Sewer (2030 Budget Item)	10	12-16-2040												-\$	128,294	-\$	128,294	-\$	128,294 -	\$	128,294
Wastewater - Glenelg Sewers (2032 Budget Item)	10	12-16-2042																-\$	128,294 -	\$	128,294
Recreation - Multi-Use Community Facility (2026 Budget Item)	10	12-16-2036				-\$	222,372	-\$	222,372	-\$	222,372	-\$	222,37	2 -\$	222,372	-\$	222,372	-\$	222,372 -	\$	222,372
Recreation - Community Centre Facility (2028 Budget Item)	10	12-16-2048								-\$	245,232	-\$	245,23	2 -\$	245,232	-\$	245,232	-\$	245,232 -	\$	245,232
Admin - Admin Building (2026 Budget Item)	10	12-16-2036				-\$	83,670	-\$	83,670	-\$	83,670	- \$	83,67	0 -\$	83,670	-\$	83,670	-\$	83,670 -	\$	83,670
Roads - Main St West Reconstruction (2026 Budget Item)	10	12-16-2036				-\$	211,602	-\$	211,602	-\$	211,602	-\$	211,60	2 -\$	211,602	-\$	211,602	-\$	211,602 -	\$	211,602
Roads - 03 08-G9 CIP Pave 50mm (2026 Budget Item)	10	12-16-2036				-\$	159,008	-\$	159,008	-\$	159,008	-\$	159,00	8 -\$	159,008	-\$	159,008	-\$	159,008 -	Ş	159,008
Roads - Osprey St Construction (2026 Budget Item)	10	12-16-2036				-\$	355,474	-\$	355,474	-\$	355,474	-\$	355,47	4 -\$	355,474	-\$	355,474	-\$	355,474 -	Ş	355,474
Roads - 71-TL-26 CIP overlay 50mm (2027 Budget Item)	10	12-16-2037						-\$	122,314	-\$	122,314	-\$	122,31	4 -\$	122,314	-\$	122,314	-\$	-	\$	122,314
Roads - 22-03 Dromore Construct Pave (2030 Budget Item)	10	12-16-2040				4_								-\$	161,710	-\$	161,710	-\$	161,710 -	\$	161,710
Total Proposed Payment					-\$ 1,465,276							-\$ 3,4					3,693,503			\$ 3,	,821,797
Difference to Annual Repayment Limit			\$ 2,1	155,349	\$ 2,021,817	\$	755,468	\$	668,373	-\$	231,681	\$ 2	225,18	3 -\$	28,534	\$	8,116	-\$	83,162 -	\$	45,776

Potential Items for Removal/Deferral

Items for Consideration - Included in Draft 1 & 2, but Could be Deferred/Adjusted	Amount	Impact on Tax Rate
Kubota Tractor Replacement (Currently funded \$42,000 funded through taxation, switch to reserves) - Recreation Capital	\$42,000 (\$45,000 Total/\$3,000 Sale of Old Asset)	-0.22%
Main Street West Pre-Design (Defer \$30,000 of \$47,318 in 2025 to 2026) - Roads Capital	\$30,000	-0.16%
Main Street West Pre-Design (Defer to 2026) - Water Capital - User Charges	\$60,000	-0.00%
Main Street West Pre-Design (Defer to 2026) - Wastewater Capital - User Charges	\$3,200	-0.00%
Total Items for Adjustment/Deferral		<u>-0.38%</u>

Thank you & Questions?

Council Presentation March 05, 2025





Report Presented To:	Township of Southgate Council Meeting
Meeting Date:	2025-02-19
Report Number	REC2025-002
Title:	Presentation of Recreation Plans 2025
Open/Closed	Open Session
Session:	
Prepared By:	Kevin Green
	Recreation Manager
Approved By:	Kenneth Melanson, RPP, MCIP
	Director, Development & Community Services
Approved By:	Jim Ellis
	Interim Chief Administrative Officer

Executive Summary:

This report provides the Annual report of Recreation Plans to council.

Recommendation:

Be it resolved that Council receive Staff Report REC2025-002 for information.

Background:

In 2024 Council dissolved the Recreation Advisory Committee. With the need to consult and receive direction, Staff will now report directly to Southgate Council. Staff has created and updated the Southgate Recreation Action Plan, Southgate Recreation Management Plan and the Southgate Recreation Program Plan annually since 2011. The Recreation Plans are presented in February of each year to the Recreation Advisory Committee. Going forward, these will be presented to Council in the same manner.

Analysis

The Recreation Plans have been the guiding documents for the decision making that directs and plans for the Southgate Recreation Department.

Specific sections of the Recreation Plans that will be discussed by Recreation Manager:

Recreation Action Plan:

Parkland Specific Trends

- Memorial Park Page 13
- Pat Dales Park Page 15
- Joe Lisanti Park Page 16
- Hopeville Proton Community Park Page 17
- Swinton Park Community Park Page 18
- Proton Station Community Park Page 19
- Dromore Community Park Page 20
- Egremont Community Park Page 21

Facilities Specific Trends

- Dundalk and District Community Centre Page 22
- Frank Macintyre Building Page 23
- Lions Pavilion Page 24
- Holstien Pavilion Page 24
- Swinton Park Community Centre Page 25
- Hopeville Pavilion Page 25
- Dundalk Pool Page 26

Dundalk Development Plans Specific

- Memorial Park Redevelopment Page 39
- Werry Ave. to Russell St. Park Corridor Page 40
- Multi Use Facility Development Page 41
- Pat Dales / Agricultural Lands Redevelopment Page 43
- Norm Jack Community Park Page 45
- Southgate Sports Field Complex Development Plan Page 49

Recreation Management Plan:

• Facility Usage Pg 30

Recreation Program Plan:

- Pool Revenues Program Results Page 11
- Program Goals Page 13-15
- Programs in Development Page 16
- Senior's Programs Page 17
- Program Revenues / Results Page 20-21
- Program Analysis Summary Page 21-24

Internal Policy and Legislated Requirements:

Recreation Plans dictated the Policies development and implementation within the Township of Southquite Recreation.

Financial and Resource Implications:

There are no financial implications with the presentation of the documents. Budget implications are included in the operating and capital budgets, presented to Council yearly.

Strategic Priorities:

Priority: Happy, Healthy Communities

Goal: Goal 5: Ensure Spaces for Recreation and Leisure in the Township Meet the Needs of the Growing Community All Year-Round, for People of all Ages, Abilties, Incomes and Cultures

Action Item: 5 b). Conduct a Needs Assessment for Recreation Programming and Create an Implementation Plan

Attachments:

Attachment 1: REC2025-002 Recreation Action Plan

Attachment 2: REC2025-002 Recreation Management Plan

Attachment 3: REC2025-002 Recreation Program Plan

Township of Southgate Recreation Action Plan



Township of Southgate 2025

Kevin Green

Jan 2025

Executive Summary

Southgate Recreation Plan has been evolved from an original document published in 2011 to the current components. The current components are used to identify the past, the current and the future of Recreation.

The plan is divided into three (3) main components:

Component 1: Southgate Recreation Action Plan

- o Demographic Profile and Trends
- Parks, Open Space & Trails
- Recreation Facilities
- Fees and Charges
- o Implementation Strategy
- o Public Consultation
- Master Plan Goals
- Location Specific Plans

Component 2: Southgate Recreation Management Plan

- o Inventories
- Asset Management Values
- Financial Summaries
- o Policy / Review

Component 3: Southgate Programming Plan

- Phase 1: Research/Background Analysis
- o Phase 2: Inventories (Indoor Facilities, Parks and Programs Offered)
- o Phase 3: Identification of Programming Priorities and Goals
- o Phase 4: Marketing and Implementation Strategies

The Southgate Recreation Plan has been created by Facilities Manager Kevin Green. Information is based on twenty-eight years of experience with the Village of Dundalk and the amalgamated Municipality of Southgate.

Introduction

Purpose of the Recreation Plans

The purpose of the Recreation Plans is to establish goals and objectives aimed at improving services to the residents of the Township of Southgate and adjacent partner communities. The needs and priorities related to the parks and recreation services, facilities, and related programming be assessed as a Recreation Action Plan and provides a blueprint for future improvements. The program balances the needs and concerns of the public with the veracity of implementation.

Context

In 2000, the Township of Southgate was formed by the amalgamation of the Village of Dundalk, Proton and Egremont Townships. Southgate is located in Western Ontario, specifically in the southeast part of Grey County and has an approximate population of 8,716 people (2021 Census).

The Township of Southgate is comprised of several small towns and hamlet communities being:

- Dundalk
- Holstein
- Hopeville
- Proton Station
- Varney

- Swinton Park
- Conn
- Cedarville
- Dromore

Vision

To create and deliver access to organized Recreation, Facilities, Parks, Programs and Services for the entire community that:

- Is based on partnerships;
- Is inclusive, accessible and affordable;
- Is dynamic and responsive to everyone;
- Incorporates our heritage;
- Is diverse in content and type;
- Is better connected;
- Is well promoted;
- Is in touch with current recreation trends and themes;
- Includes of volunteers and the private sector (secondary service providers) as an essential equal partner in the planning and provision of leisure opportunities and programs.

All citizens should have equal access to as wide a range of activities, facilities, programs, services and resources as possible.

Demographic Profile and Trends

To identify the current and future Recreation for the Municipality, the demographic profile is essential in the decision-making process. Factors such as age composition, population projections, household incomes and education reflect the needs of the Community.

Historic Population Numbers

Census Year	Southgate	5- Year Change
1996	6449	N/A
2001	6907	7.1%
2006	7167	3.8%
2011	7190	0.5%
2016	7354	2.3%
2021	8716	18.5%

Population by Region (2024)

Location	Percentage of Population
Dundalk Community	55%
Durham Community	8%
Mount Forest Community	37%

Age Composition (Canada Census)

Age Characteristics	Total 2011	2016	2021
Total Population	7,190	7,355	8,715
0 to 9	865	970	1405
10 to 14	540	485	590
15 to 19	580	515	530
20 to 29	760	905	1160
30 to 39	740	730	1060
40 to 49	1150	890	905
50 to 59	1115	1320	1190
60 to 69	790	880	1060
70 plus	645	660	930

Population Projections

	2006	2011	2016	2021	2026	2031	2046
Current Actual		7,190	7,354	8,726			
+Southgate	7,100	7,240	7,380	8,530	10,900	13,625	
+ % Increase		2%	2%	15%	25%	25%	
*Southgate (2008)	7,500	8,400	9,300	10,200	10,800	11,400	
*Southgate (2021)				8,610			12,780
* % Increase		9%	9%	9%	9%	9%	

New subdivisions Dundalk Specific

Household Characteristics (Canada Census)

Selected Household Characteristics	Southgate 2006	Southgate 2011	Southgate 2016	Southgate 2021
Total number Households	2565	2620	2710	3015
Household containing couple with children	915	885	1135	1105
Household containing couple without children	880	830	880	935
One person Household	510	530	570	620
Other (Lone Parent/ Other Family)	255	375	280	370
Average Household size	2.8	2.8	3	2.9

⁺ Southgate internal predictions

^{*}Grey County Growth Management Strategy Report April 2008/ Update 2021

Southgate Planned Development Guiding Policy on Parkland Development: Municipal Parks & Open Space Standards & Policy D-7		
Action	Timeline	Cost
Proposed Development footprint is equivalent in square KM to Communities such as Fergus / Georgetown / Hanover		
Substantial growth in Dundalk area Flato Meadows West Flato Meadows North White Rose Phase I & II Flato Glenelg Phase I	Current developments that are nearing completion or in the building stage.	
Future Subdivisions: Flato East White Rose Phase III Flato Glenelg Phase II Dundalk Southeast Dundalk Northeast Dundalk Northwest Melanchthon ? Acres	New developments	
Monitor West End Growth- Stay Current with Wellington North access to recreation.		

Trends in Southgate Recreation

Minor Sports:

Minor Sports:		
Sustainability		
Demographic and Economic trends		
Situation	Goal	Action
Potential for increase in Dundalk subdivisions.	Be involved with planning process and informed of potential buyers and demographics.	 Be current on development and planning. Meet with developers and create surveys to be current with new resident needs. Research similar communities with major growth
Declining number of Youth participating in Minor Sport. 2023 with Programming and Subdivision Development a slight increase in Minor Sport.	Maintain and keep existing youth sport active in our community. Increased development will affect greatly.	 Keep sport affordable within community. Active communication and support from Recreation Department. Research financial assistance from corporate sponsors within Southgate
Amalgamations and Assimilations	Make Southgate centre point for recreation	 Identify amalgamation potential and necessity. Communicated best interest for Southgate. Keep facilities affordable and attractive for non-residents

Partnerships	Maintain partnerships with surrounding Municipalities if Southgate cannot supply sports options	Negotiate fair user fees to ensure sport is affordable and offered to all residents
Affordability		
Increased cost of operation	s and registrations	
Situation	Goal	Action
Operations	Maintain Southgate's operation cost as cost efficient as possible	 Continue cost effective improvements to equipment. Southgate council support of operation deficits Constant research on effective operations /best practices
Cost of Registrations	Manage registration fees to be within the 75% range of surrounding area	 Southgate support lower fees and charges. Southgate support of operation deficits Identify and attract corporate sponsors

Other Non-Traditional Sports:

New Opportunities / Fut	ure Necessities	
What is on the horizon		
Situation	Goal	Action
Immigration/ Migration of population brings new non-traditional sport	Monitor and embrace new opportunities for recreation	Keep current with trends in Municipalities south.
Commuting population's needs and expectations of recreation	Maintain a balance of what will attract commuting population and what Southgate can afford	 Communicate with residents of want and needs. Keep current with trends in Municipalities south

Extreme Sport:

Extreme Sporti		
New Opportunities / Fut	ure Necessities	
What is on the horizon		
Situation	Goal	Action
Youth relying on individual sporting activities have ventured into extreme sporting such as BMX, water sport, rock climbing	Monitor and embrace new opportunities for recreation. Create new sporting facilities	 Keep current with trends in extreme sport and what youth are interested in. Monitor other Municipalities and what they are offering
Secondary providers bringing new sport to Southgate	Support without opposition all new ventures	Southgate create open arms policy to new accredited sporting ventures

Passive Outdoor Recreation Activities:

New Opportunities / Fut	ure Necessities	
What is on the horizon		
Situation	Goal	Action
Aging population imply need to expand individual drop in recreation	Create opportunities for seniors to keep active	 Maintain parkland amenities to support individual activities. Open facilities with activities Identify Secondary providers to provide passive recreation.
Commuting Population and lack of time to participate in organized sport	Create opportunities for commuting population to keep active	 Maintain parkland amenities to support individual activities. Open facilities with activities. Identify Secondary providers to provide passive recreation.

Other Trends:

New Opportunities / Fut	ure Necessities	
What is on the horizon		
Situation	Goal	Action
Of leash / Dog Parks	Identify and balance dog usage within parklands	 Keep current on the need and requests from residents. Identify community members to develop and fund through users.

Shade Canopy	Increase trees (promote donate a memory tree(s) to be planted along community walking trails in support of climate change)	Proton Community Park Lisanti Park Proton Station Park Dromore Park New Developments
Playground Accessibility	AODA accessible standards for public built environment. Implemented going forward 2016. May in future bring playgrounds installed prior to 2016 to accessible standards. Surface upgrades to meet AODA	Pat Dales Park Lisanti Park Dromore Community Park Egremont Community Park

Parkland Specific Trends

Memorial Park Dundalk

Parkland Development Recreational themes and			
Goal	Action	Timeline	Cost
Add year-round element to park	 Create cross country ski trails throughout park and incorporate trails. (Location change Norm Jack Park) Create toboggan hill (safety measure from using L&M parking lot) (Location change Norm Jack Park) 	Research 2026	
Extreme Sport BMX	 Good location to extend BMX park and add element of extreme BMX 	< 5 years	?

Community Garden	Introduction of community garden in 2013 was a success. As interest grows a need to increase plots into unused campsites may be a solution or identify small Southgate owned parcels of land in subdivisions next to drainage ditches, storm ponds, unused parkland spaces.	Current	
Beach Volleyball	 Identify & build court in suitable location Create a league as a Rec program to create community interest. 	2025	\$2,500
Outdoor Racquet Sports	Incorporate new multiple courts / pickleball courts under existing ball lights when ball parks move to new location.	Research	
Splash Pad	Design to fit existing Parkland	Research	\$75,000
Accessibility	Playground accessibilityPublic Washrooms	Current	
Surplus Land/ Infrastructure	Up to 50% could be surplus for Senior Housing or future Multi Use Facility	<5 years	



Pat Dales Park Dundalk

Parkland Development			
Recreational themes and	infrastructure		
Goal	Action	Timeline	Cost
Playground Accessibility	Surface Upgrade to Fibre Mulch	2025	\$2,000
Shade Canopy	Replace 10 Ash Trees	2025	
Ball Park Lighting	Location change New Sports Park		
Soccer Field Development	Location change New Sports Park		
Snowmobile Start Point	Link Trails to parkland / parking	<5 years	
Dog Park	Possible Location	Current to 5 years	\$15,000
Surplus Land/	No available land leased from Agricultural		
Infrastructure	Society		



Joe Lisanti Memorial Park

Parkland Development			
Recreational themes and			
Goal	Action	Timeline	Cost
Shade canopy	Increase trees 25% Coverage	Current	
Age-appropriate play Structure 5 under	If funds become available add under 5 years play structure	Current	?
Playground Accessibility	Surface Upgrade to Fibre Mulch	2025	\$1000
Development	No major development in < 5 years. Park is passive play area. Size limitations		
Surplus Land/ Infrastructure	None, park limited in size		



Hopeville-Proton Community Park

Parkland Development			
Recreational themes a	nd infrastructure		
Goal	Action	Timeline	Cost
Shade canopy	Increase shade canopy by increasing trees.	Current	
Ball Park Lighting	Decision on usage		\$100,000
Development	No major development in < 5 years. Park is passive play area. Primary usage minor baseball. No size limitations		
Surplus Land/	50% of parkland unused		
Infrastructure	Ball lights could be removed (one team)		



Swinton Park Community Park

Parkland Development			
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Sport Court improvements	Replace concrete sport pad. Cover pad with shuffleboard court material.	Future of Facility decision 2025	
Development	No major development in < 5 years. Park is passive play area. Size limitations		
Surplus Land/ Infrastructure	Facility could be surplus with new senior's centre / Smaller numbers attending Hillside activities	Future of Facility decision 2025	



Proton Station Community Park

Parkland Development			
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Development	No major development in < 5 years. Park is passive play area. Size limitations		
Shade Canopy	Increase Trees 10% coverage	< 5 years	
Surplus Land/ Infrastructure	75% parkland is surplus / unused parkland could be sold for development such as Affordable Housing.	< 5 years	



Dromore Community Park

Parkland Development			
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Development	No major development in < 5 years. Park is passive play area. No size limitations		
Shade Canopy	Increase Trees 25% coverage	< 5 years	
Playground Accessibility	Surface Upgrade to Fibre Mulch	2025	\$1000
Surplus Land/	75% of parkland surplus / possible		
Infrastructure	development opportunity or returned to farmland		



Egremont Community Park

Parkland Development			
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Increase water element to parkland / Pond access	Promotion of pond water activities • Kayak/ Canoe intro days Clear coastline of brush for viewing / fishing	Current	
Ball Park Lighting	Upgrade ballpark lighting Or deem surplus infrastructure		\$100,000
Increase individual/ family usage	Introduce Frisbee golf or other park games Increase walking trails	Current	
Extreme Sport BMX	Good location for development	< 5 years	
Playground Accessibility	Surface Upgrade to Fibre Mulch	2025	\$1000
Surplus Land/ Infrastructure	25% land could be deemed surplus. Ball Diamond lights should be removed Opportunity to expand park and recreation services in the west end of Southgate.		





Facilities Specific Trends

Dundalk and District Community Centre

Facility Development Recreational themes and	infrastructure		
Goal	Action	Timeline	Cost
Accessible Seating Multi-use Facility	Decide on suitable location and build Possible location for the addition of building space, expansion of services to support	2025 Planning 2024	\$15,000
	population growth and the increased usage demands that would be funded from the historical DC project being collected from development for future service growth.		
Auditorium	Promote Auditorium's new amenities, youth drop-in centre and Early Years programming.	Ongoing	
Repurpose Ice Surface	Decreased usage may require a redesigned ice surface to incorporate a field house / outdoor skating rink. Other options for decreased usage, we may need to consider a shorter season for example being November 1st to February or March each year to make operational deficit and service affordable to the community and taxpayers. Current usage could justify the arena to continue to function.	>2025	

Recreation Action Plan

Replacement	Trends in Arena replacement have shifted from stand alone Facilities to Regional Multi-Pads. Current population demographics and numbers, imply that Dundalk could not support, in usage nor financially, a New Arena. Replacement should be considered with a Partnering Municipality of significant size that would support a regional facility. Current growth would imply a partnership with Shelburne on a new twin pad arena.	<10 years. Planning < 2 years	
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Frank Macintyre Building Memorial Park

Facility Development			
Recreational themes and			
Goal Action		Timeline	Cost
Development	Development Accessibility access, may need entrance		\$20,000
	vestibule		
Repurpose to Dedicated	Review current Senior's programs and facility	2025	
Seniors Facility	requirements.		

Lions Pavilion Memorial Park

Facility Development Recreational themes and			
Goal	Timeline	Cost	
Pavilion Improvements	Renovation Grant Received 2022 Rebuild Entrance / Kitchen / Washrooms	Completed	\$100,000
Main Hall Replacement	Finish renovations rebuild hall area	2025	
Development	Include replacement in multi-use facilities. Possible location for new facility	5 to 10 years	
Surplus Land/ Infrastructure	Include replacement in Multi-use Facility. Possible location for new facility		

Holstein Pavilion

Facility Development Recreational themes a			
Goal	Action	Timeline	Cost
Increase usage	Research other potential building usage		
Development	Current seasonal usage does not reflect need/ washrooms newly renovated		
Surplus Land/ Infrastructure	Current usage has value to Community.		

Swinton Park Community Centre

Facility Developmen			
Recreational themes ar	nd infrastructure		
Goal Action 7		Timeline	Cost
Building renovation	Wall panelling replaced or changed to drywall / accessible door widths and washrooms		
Surplus Land/	Hillside Organization decreasing numbers and	Future of Facility	
Infrastructure	lack of Community usage, the facility could be deemed surplus in time.	decision 2025	

Hopeville-Proton Community Park Pavilion

Facility Development			
Recreational themes a	and infrastructure		
Goal Action		Timeline	Cost
Increase usage	Research other potential land usage		
Development	Current usage does not warrant development		
Surplus Land/	Lack of Community usage and decreasing		
Infrastructure	ballpark usage, facility could be deemed surplus.		

Dundalk Memorial Park Pool

Facility Development			
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Building Renovation	Grant Received 2022 – Renovate existing building.	Completed	
Pool Replacement	Consideration be implemented in New Facility. Cost to replace may exceed Municipalities budget. Replacement should be considered with a Partnering Municipality of significant size that would support a regional facility. Current growth would imply a partnership with Shelburne and possibly incorporate into a new twin pad arena complex.	>10 years	
Development	Limited by design / Splash pad may add feature that extends value to community		
Accessibility	Accessible access to pool Purchase accessible lift and access stairs	Completed	

Fees and Charges Trends

Fees and Charges Review Direction and Recommendation		
Action	Timeline	Cost
Be current with programming trends.	On going	
Current fees trend within communities' budget. • 2% Increase on all fees to maintain deficit on operations.	Annually	
Participation numbers in Minor Sports Organizations are slowly decreasing. • Increased fees may be required to balance budget.		
Programming success has changed participation numbers for short 10-week programs. Increased program revenue offsetting need for large fee increases		

Current Fee and Projected

Fees updated January annually. Projected annual increase is:

• 2% annually 2026-2030

			202	25	
	<u>Fee</u>			HST	<u>Total</u>
Community Halls					
Pavillions and Rural Facilities					
Event - No Alcohol	\$ 104.00	ea	\$	13.52	\$ 117.52
Event - with Alcohol	\$ 178.00	ea	\$	23.14	\$ 201.14
Event - with Alcohol for profit	\$ 369.00	ea	\$	47.97	\$ 416.97
Additional Rental Time (per hour requested)	\$ 35.00	ea	\$	4.55	\$ 44.69
Youth Programs	\$ 21.00	ea	\$	2.73	\$ 23.73
Public Programs	\$ 41.00	ea	\$	5.33	\$ 46.33
Dundalk Frank Macintyre Building					
Event - no alcohol	\$ 123.00	ea	\$	15.99	\$ 138.99
Event - with alcohol	\$ 185.00	ea	\$	24.05	\$ 209.05
Additional Rental Time (per hour requested)	\$ 35.00		\$	6.50	\$ 56.50
Youth Programs	\$ 21.00	ea	\$	2.73	\$ 23.73
Public Programs	\$ 41.00	ea	\$	5.33	\$ 46.33
Dundalk Community Centre					
Auditorium					
Sports Court Usage	\$ 54.00	/hr	\$	7.02	\$ 61.02
Event Rental	\$ 411.00	ea	\$	53.43	\$ 464.43
Meeting (no alcohol - reg staff hours)	\$ 150.00	ea	\$	19.50	\$ 169.50
Public Programs	\$ 54.00	ea	\$	7.02	\$ 61.02
Arena Floor (No ice)					
Event - no alcohol	\$ 360.00	ea	\$	46.80	\$ 406.80
Event - with alcohol	\$ 655.00	ea	\$	85.15	\$ 740.15
Booth	\$ 72.00	ea	\$	9.36	\$ 81.36
Advertising			\$	-	\$ -
Wall Advertising	\$ 158.00	/yr	\$	20.54	\$ 178.54
Board Advertising	\$ 525.00	/yr	\$	68.25	\$ 593.25
Ice Advertising	\$ 1,051.00	/yr	\$	136.63	\$ 1,187.63
Scoreboard Advertising	\$ 2,101.00	/yr	\$	273.13	\$ 2,374.13

Parks & Campground

raiks & campground			 	
Parks				
Dromore	\$ 36.00	ea	\$ 4.68	\$ 40.68
Holstein Jubilee Park	\$ 36.00	ea	\$ 4.68	\$ 40.68
Holstein Park	\$ 36.00	ea	\$ 4.68	\$ 40.68
Dundalk Memorial Park	\$ 36.00	ea	\$ 4.68	\$ 40.68
Dundalk Pat Dale	\$ 36.00	ea	\$ 4.68	\$ 40.68
Ball Parks				
Per game (Monday to Friday)	\$ 36.00	ea	\$ 4.68	\$ 40.68
Per game (adult/lights)	\$ 41.00	ea	\$ 5.33	\$ 46.33
Minor Ball (no lights/per team)	\$ 56.00	ea	\$ 7.28	\$ 63.28
Minor Ball (lights/per game)	\$ 15.00	ea	\$ 1.95	\$ 16.95
Slow Pitch (no lights/per team)	\$ 211.00	ea	\$ 27.43	\$ 238.43
Tournaments (Saturday only)	\$ 129.00	ea	\$ 16.77	\$ 145.77
Friday and Saturday	\$ 164.00	ea	\$ 21.32	\$ 185.32
Weekend	\$ 195.00	ea	\$ 25.35	\$ 220.35
Dundalk Memorial Park Campground			·	
Per Night, per site	\$ 44.25	ea	\$ 5.75	\$ 50.00
7th consecutive night	No charge	;		

Pool

Dundalk Memorial Pool					
Public Swimming					
Tots (0-2 years)		No charge	2		
Child (3-12 years)	\$	3.53	ea	\$ 0.47	\$ 4.00
Youth (13-16 years)	\$	3.98	ea	\$ 0.52	\$ 4.50
Adult (17 years +)	\$	5.30	ea	\$ 0.70	\$ 6.00
Family (same household)	\$	10.61	ea	\$ 1.39	\$ 12.00
Season Pass					
- 1 Child	\$	100.00	ea	\$ 13.00	\$ 113.00
- 1 Adult	\$	124.78	ea	\$ 16.22	\$ 141.00
- 2 persons (same household)	\$	149.57	ea	\$ 19.43	\$ 169.00

Recreation Action Plan

- Family (same household)		198.23	ea	\$ 25.77	\$ 224.00
Swimming Lessons					
_1 Child	\$	75.00	ea	\$ -	\$ 75.00
2 Children (same household)	\$	130.00	ea	\$ -	\$ 130.00
3 or more children (same household)		180.00	ea	\$ -	\$ 180.00
Private lesson per 1/2 hour	\$	32.00	ea	\$ -	\$ 32.00
Semi-private lesson per additional person	\$	21.00	ea	\$ -	\$ 21.00
Pool Rental - per hour	\$	54.87	/hr	\$ 7.13	\$ 62.00

Ice Rates

Dundalk Arena				
Prime ice time (6 pm - Monday to Friday; 8 am to 12 am Saturday and Sunday)	\$ 134.00	/hr	\$ 17.42	\$ 151.42
Youth Sports (Minor Hockey)	\$ 124.00	/hr	\$ 16.12	\$ 140.12
Non resident Youth Sports	\$ 129.00	/hr	\$ 16.77	\$ 145.77
Non prime	\$ 90.00	/hr	\$ 11.70	\$ 101.70
Summer Adult Sports Programs	\$ 75.00	/hr	\$ 9.75	\$ 84.75
Summer Youth Sports Programs	\$ 65.00	/hr	\$ 8.45	\$ 73.45

Programs

Arena Programs Hockey	\$ 115.04	/ses	\$ 14.96		\$ 130.00
Arena Programs Other	\$ 70.80	/ses	\$	9.20	\$ 80.00
Auditorium Programs	\$ 53.10	/ses	\$	6.90	\$ 60.00
Outdoor (Seasonal)	\$ 53.10	/ses	\$	6.90	\$ 60.00

Agreements

Township of Southgate has entered into agreement to provide recreation for the entire municipality and surrounding areas.

Agua amanta Daviawa	<u> </u>	
Agreements Review		
Direction and Recommendation		
Agreement	Status	Due Date
Dundalk Agricultural Society (Community Centre)	20 years	2034
Dundalk Agricultural Society (Pat Dales Park)	15 years	2038
Dundalk Agricultural Society (Soccer Fields)	15 years	2038
Grey Highlands (Proton Station Community Centre)1987	Ongoing	No term
Melancthon (Arena and Dundalk Parks facilities)	4 years	Dec 2027
(Extended Staff Report Clerk 2023)		
Wellington North (annual operating and capital cost of "ice oriented"	4 years	Dec 2027
activities)		
Dundalk Lion's Club (Dundalk Lion's donation of \$900, for five free	Annually	
uses Community Centre, 10 (ten) free days including all park lands and		
Macintyre Building)		
Dundalk Community Centre Concessions	Not tendered lack	
	of profit	
Dundalk Soccer Club (operating grant \$1,000 annually)	Closed	
Dundalk Lawn Bowling Club (\$400 annually and maintains bowling	Annually	
pitch for uses of pitch and use of Macintyre Building. 5 tournaments and		
2 executive meetings)		
Hillside Academy Swinton Park CC usage (\$1,500)	Annually	
Holstein Minor Ball (start fund \$250)	Held in Trust	
Kids n Us Lease Dundalk Community Centre (\$400/ month)	No limit on terms	

Master Goals

Southgate Development Impact		
Action	Timeline	Cost
Subdivision parkland assuming new parks, develop different uses from existing parkland. Soccer fields, toboggan hill, theatre	Current	
Multi Use Facility	<5 year	
Southgate Sports Fields Complex	Development	
 Effects of Substantial growth in Dundalk area Flato Meadows (East, North & West) Flato Glenelg White Rose 	Current	
Aged Infrastructure Pool	<10	
Continue to rely on partnering with Wellington North for access to recreation	On going	\$26,000 Annually

Programming and Service Delivery		
Action	Timeline	Cost
Be current with programming trends	On going	
Actively pursue secondary providers for specialty programs	On going	
Optimize Auditorium for programming Youth Drop-in / Seniors Centre / rentals	On going	
Expand staffing to full time Programmer.	Completed 2022	\$80,000
Utilize summer students to support Programming.	2025	
Hire support staff operation / programming.	2026	
Promote Programming in Holstein Parkland	<5 years	

Marketing Strategies

Action	Timeline	Cost
Create Recreation awareness program. Brochure Website current and up to date Social media presence Update Program board permanently located in Arena lobby Implementation Strategy	Current/ On Going	
Action	Timeline	Cost
Policy development	Current/ On Going	

Public Consultation			
Action		Timeline	Cost
Community survey and fe Survey completed on Survey	edback on need vey Monkey for new homeowners		
Active communication wit	h all user groups	Current/ On Going	
Health Community Goal	Action	Timeline	Cost
Create unstructured play to increases activity.	Find local organizations willing to run play days in the parks	Current/ On Going	
Invest in individual play infrastructure	Continue financial support for activities such as Frisbee golf	Current	
Continued support of the SEGHC and its programming efforts	Stay current with the organization and help promote healthy activities provided by this organization. Actively participate in Run Jump Play initiative	Current/ On Going	

Parks and Recreation Renewal	on Infrastructure Maintenance and		
Goal	Action	Timeline	Cost
Identify Infrastructure	Maximize revenues / usage to make facilities sustainable. Identify what is sustainable and what is not.	On going	
Replace Aging Facilities	Aging infrastructure in need of replacement. Pool, Lion's Pavilion and Arena	Completed Pool / Lion's Pavilion	\$600,000
Location Specific Development Plans	Memorial Park future / Pat Dales / Norm Jack Parks		
Olde Town Hall	Tendered for sale	Completed	
Dundalk Linked Trails	Map future developments and trail possibilities to create a walkable community. Flato Glenelg to Sports Fields.	2025	DC
Holstein Park	Passive play components		
Beach Volleyball	Install court Memorial Park	2024	\$2500

Revenues			
Goal	Action	Timeline	Cost
Increase usage over increased rates	Promote facilities and create revenue though more usage. Manage fees and charges to promote usage	Current / On Going	
Increase rates annually	2% increase in fees	Current	
Increase Programming	Increase sustainable programming	Current	

Accessibility			
Goal	Action	Timeline	Cost
Continue to address accessibility issues throughout the Municipality	Pool Lions Pavilion Swinton Park Hopeville Pavilion Holstein Pavilion Holstein Washrooms Trails Playgrounds	Completed Completed Pending Pending 2025	
Accessibility Plan	Report deficiencies in accessibility and identify needs prior to 2025	2025	

Surplus Infrastructi			
Goal	Action	Timeline	Cost
Identify surplus and /or unused Municipal Infrastructure	Swinton Park Parkland Swinton Park Community Centre Proton Community Park Dromore Parkland Proton Station Parkland	Current / On Going	
Dispersal of Surplus Infrastructure	Develop plan and need assessment for dispersal	2025	

Dundalk Development Plans

Development		
Action	Timeline	Cost
Subdivision Parkland requirements	Current	
Southgate Multi Use Facility	2024-28	\$30 Million
Develop Building design concept		??????
 Needs assessment / Partnerships with surround Municipalities 		
Southgate Sports Fields Complex	Current	DC /
		\$500,000
Walk Ability of Community Linking Community	Current	DC
Maintaining Snowmobiling as Tourism	Current	

Parks and Recreation Renewal			
Goal	Action	Timeline	Cost
Identify Need/ expectations	Communicate with developers and future homeowners to find needs and expectations of the community	On going	
Identify Infrastructure	Research possible infrastructure required by new homeowners. Two Soccer Fields Tennis Courts Multiple Pickleball Courts Add Ball Park Dog Park Toboggan Hill Cross Country Ski Trail	In Development	

Recreation Action Plan

Southgate Sports Fields Complex	In Development	2025
Multi Use Facility	In Development	2025
Improving Current Infrastructure	Identify areas of critical need with increased population. • Pool	On going
Partnerships and Agreements	Recreation Complex Arena Indoor Pool. Possible joint project Shelburne.	Planning

Memorial Park Redevelopment

Development		
Action	Timeline	Cost
Repurpose Ball Park Location: 250 Owen Sound St. 11-acre property Change usage from Organized Sports to Passive Use. In relocating Ballparks to New Sports Field Complex, the current ballpark within the park could be repurposed. Location Changes: • Addition of three tennis courts under existing lights. • Addition of Pickleball Courts under existing lights. • Maintain a mini soccer field for park users.	Research	
Maintain a mini soccer field for park users.		



Werry Ave. to Russell St. Park Corridor

Parkland Development			
Recreational themes and			
Goal	Action	Timeline	Cost
Parkland Assumption	Complete deficiencies identified by Municipality.	Current	
Naming of Parkland	In consultation with Elliott Family on interest in Name associated with Former Councillor and Landowner Grant Elliott	Current	



Multi Use Facility Development

Development		
Action	Timeline	Cost
Southgate Multi Use Facility		
Location: CON 3 SWTSR PT LOT 230 RP;16R9094 PART 1		
14-acre property		
Possibilities for New Facility		
Administration Office		
 Community Hall Pending Hotel Conference Room 		
Seniors Drop in / Youth Drop in		
Theatre		
Office Spaces / Rental Spaces		
 Field House 25,000 square ft 		
 Gymnasium 12,000 square ft 		
Walking Track		
Racquetball		
Food Court		
Skating Rink		
Splash Pad		
Location Changes:		
New Location Zoning		
New Tecumseh Rec Facility in Alliston 75,000 sq ft		
Includes Two ice pads / Field House / Fitness Area		
Julie McArthur Rec Facility Owen Sound 104,000 sq ft		



Pat Dales / Agricultural Lands Redevelopment

Development		
Action	Timeline	Cost
Southgate Multi Use Facility Location: 550 Main St East 15-acre property Possible Location for New Facility Possible Location for Southgate Sports Fields Complex Location Changes: • Addition of Ballpark (Flato Lands) • Reorientate exiting soccer field and add second field • Incorporate Cricket pitch between soccer fields	2028	
Need to solidify long term Agreement with Agricultural Society Lack of control makes property not feasible.	2024	





Norm Jack Park

Development			
Action		Timeline	Cost
Southgate Multi Use Facility Location: Flato Subdivision South	6.5-acre property	2025	
Location Changes:			



Southgate Sports Fields Complex Plan

Development			
Action		Timeline	Cost
Southgate Multi Use Facility		>5 years	?
Location: Unknown 20-	acre property		
Location for Southgate Sports Fields Complex			
Location Amenities:			
 2 Ballparks 			
 3 Soccer incorporate Cricket pitch between 			
 Parking 			
 Washroom Facilities 			
 Shade structure / Pavilion 			
Need Environmental Impact Study / Engineere	ed Grading Drainage Plan	2025	\$50000



Southgate Walking Trails Plan

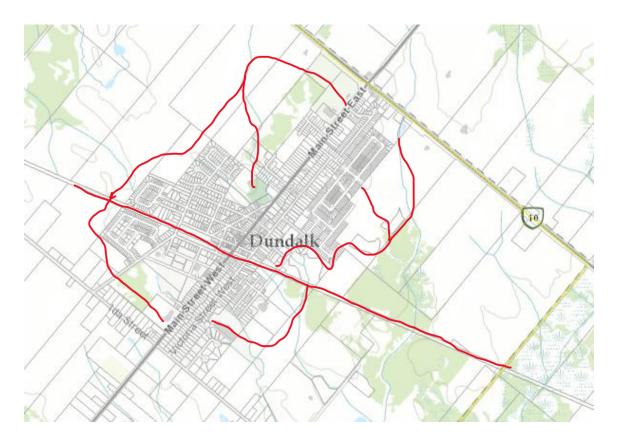
Development		
Action	Timeline	Cost
Dundalk	>5 years	?
Current Trails:		
Memorial Park		
Rail Trial		
Trails in Development:		
Flato Developments		
Create / Improve Link along Rail Trail Glenelg Subdivision to Hagan St.		
Plan for Development:		
Link Trails to Rail Trail		
Establish walking trails that connect to the Rail Trail via		
subdivision agreements.		
Include Trails to bring Snowmobiles into businesses located in Our dall.		
Dundalk		
Holstein:		
Current Trails:		
Egremont Parks		
Rail Trail		
Trails in Development:		
Currently no links are planned		
Plan for Development:		
Currently no links are planned		

Varney:

Current Trail: Old Rail Trail

Trails in Development: Currently no links are planned

Plan for Development: Currently no links are planned



Township of Southgate Recreation Management Plan



Township of Southgate

Kevin Green

Revised January 2025

Section 1 Recreation Management Plan

The Recreation Management Plan includes Inventories, Asset Management and Financial Summery:

Component: Southgate Recreation Management Plan

- Section 1 Introduction
- o Section 2 Parks, Open Space & Trails
- Section 3 Recreation Facilities
- Section 4 Fees and Charges
- Section 5 Implementation Strategy
- Section 6 Master Plan Goals

Section 2: Parks, Open Spaces and Trails

Parks Inventory

Location of Park	Name of Park	Ball Diamond	Soccer Fields	Pavilion	Community Hall	Playground	Camping	Pool	Lake	Walking Trail	Other Rec. Equipment	Public Washrooms	Community Garden
Dundalk	Dundalk Memorial	√		✓	✓	√	✓	✓		✓	✓	√	✓
	Pat Dales Memorial	✓	√			√						✓	
	Joe Lisanti Memorial					✓							
	Flato Un-named					\checkmark				\checkmark			
	Norm Jack Park 2027		\checkmark							✓		✓	
	Parkette										✓		
Holstein	Egremont Community Park	√	√	✓		✓			√	✓		✓	
Hopeville	Proton Community Park	✓		✓		✓						√	
Swinton Park	Swinton Park Community Park				√						✓		
Dromore	Dromore Community Park	√	\	>		>					√	√	
Proton Station	Proton Station Community Park	✓				✓							

Depreciation Calculations on Assets Formula for this report:

50 Year Assets = 2% Annually 25 Year Assets 4% 10 Year Assets 10%

Land .5%

Memorial Park Dundalk



Location: 250 Owen Sound Street

Main Intersections: Main St. E. and Owen Sound St in Dundalk.

Features:

Baseball Diamond, Multi-sport Court, Walking Trails, BMX Bike Trail, Lawn Bowling, Pavilion, Camping (40 Water/ Electric serviced sites), Swimming Pool and Playground

Financial Impact: Memorial Park operates with \$20,550 deficit.

Revenues		Expenses	
Ball Park Rentals	\$3,800	Wages	\$22,950
Camping	\$12,000	Material Supplies	\$5,175
Lawn Bowling	\$425	Utilities	\$4,350
Melancthon	\$2,500	Admin/Insurance	\$6,800
Total	\$18,725	Total	\$39,275

Parkland Amenities			
Asset	Details	Estimated Value	Worth
	Installed 2008 Surfacing changed to Rubber Mulch 2014	\$50,000 \$10,000	63% 46%
	Built Prior to 1980 Lighting Upgraded 2010 Backstop Replaced 2009 Fencing Last upgrade 2015	\$100,000 \$75,000 \$6,000 \$5,000	75% 65% 50% <mark>30%</mark>
	Installed 2010 Basketball Nets Tennis Nets Court Surface Fencing	\$100,000 \$10,000 \$1,000 \$20,000 \$10,000	63% 63% 63% 48% 48%

Mary and the state of the state	Passive Play Area Installed 2010 Rocks Trees	\$5,000 \$2,000 5	84% 95% 84%
	Lawn Bowling Pitch Upgrades 2023 Lighting 2017 Fencing 2009	\$75,000 \$5,000 \$8,000	79% 68% 63%
	Campground Installed prior to 1980 Water Services Hydro Services Updated to code 2018. Bush Sited Built 2019 (5) Picnic Tables 8 2014	\$200,000 \$25,000 \$50,000 \$10,000 \$4,000	72% 58% 50% 80% 63%
99/20/201	Walking Trail built 2010	\$100,000	65%

Skate Park 2002 Concrete Pad Fencing Ramps 2017	\$150,000 \$50,000 \$10,000 \$55,000	63% 54% <mark>43%</mark> 73%
12 Plots	\$5,000	44%
Bush Lot 90% Shade Coverage Planted 20 Trees 30% Shade Coverage		73% 78%

Pat Dales Park Dundalk



Location: 550 Main Street East

Main intersections Main Street and Highway #10.

Features:

Baseball diamond and playground equipment (1.5-12 years).

Soccer Fields Agricultural Society Lands (2)

Financial Impact: Pat Dales Park operates with \$5,250 deficit.

Revenues		Expenses	
Ball Tournaments	\$500	Wages	\$4,500
		Material Supplies	\$1,000
		Admin/Insurance	\$300
Total	\$500	Total	\$5,800

Parkland Amenities				
Asset	Details	Estimated Value	Worth	
	Installed 2006 Surface Material Sand	\$10,000 \$500	58% 37%	
	Built 1990 Backstop Fencing	\$200,000 \$10,000 \$15,000	80% 40% 40%	
	Lost 10 Planted Ash Trees 0% Shade Coverage	\$0	0%	

Joe Lisanti Memorial Park Est 2012



Location: 39 Sinclair Street Dundalk

Main intersections Sinclair Street and Main Street East.

Features:

Playground

Financial Impact: Joe Lisanti Park operates a with \$2,835 deficit.

Revenues		Expenses	
None	\$0	Wages	\$2,250
		Material Supplies	\$500
		Admin/Insurance	\$135
Total	\$0	Total	\$2,885

Parkland Amenities	Parkland Amenities				
Asset	Details	Estimated Value	Worth		
	Installed 2012 Surface Materials Sand	\$15,000 \$500	75% <mark>42%</mark>		
	Sidewalk Trail Dedication Plaque Fencing	\$10,000 \$1,000 \$500 \$10,000	79% <mark>42%</mark> 74% 52%		
	6 Planted Trees 30% Shade Coverage	\$6,000	80%		

Main Street Parkette



Location: 10 Main St East Dundalk

Main intersections Proton Street and Main Street East.

Features:

Monument, Passive Seating

Financial Impact: Parkette operates a with \$1,500 deficit.

Revenues		Expenses	
None	\$0	Wages	\$1,000
		Material Supplies	\$500
		Admin/Insurance	\$0
Total	\$0	Total	\$1,500

Parkland Amenities			
Asset	Details	Estimated Value	Worth
	Parkland Concrete Pad Monument Benches Planter Boxes	\$75,000 \$5,000 \$10,000 \$4,000 \$2,000	80% 70% 74% 63% 67%
	Fencing Electrical	\$10,000 \$1,000	65% 44%
	5 Planted Trees 40% Shade Coverage	\$5,000	80%

Egremont Community Park





Location: Southgate # 392057 Main Street Holstein.

Main intersections Main Street and Southgate Road 12

Features: Baseball diamond, pavilion, mill pond, walking trails and playground equipment.

May 24th-September 30th
Financial Impact: Egremont Community Park operates with \$13,550 deficit.

Revenues		Expenses	
Ball Park revenue	\$500	Wages	\$7,050
		Material Supplies	\$1,000
		Maint. / Repairs	\$1,000
		Grass Cutting	\$4,000
		Admin/Insurance	\$1,000
Total	\$500	Total	\$14,050

Parkland Amenities	Parkland Amenities			
Assets	Details	Estimated Value	Worth	
Andrew	Pavilion 2017 Picnic Tables (2)	\$25,000 \$1,000	88% 68%	
	Washrooms Prior to 1980 Roof New 2023 Fixtures	\$50,000 \$2,000 \$1,000	24% 90% 58%	

Ball Park Built prior to 1980 Backstop Fencing Lighting Bleachers Ball Shed Roof	\$200,000 \$8,000 \$15,000 \$50,000 \$5,000 \$25,000 \$2,000	70% 35% 35% 15% 28% 39% 36%
Dam/ Rail Bridge Profession Assessment 2022	1.5 Million	47%
Lawn Bowling Shed	\$5,000	44%
Playground installed 2012 Surface Material Sand	\$25,000 \$1,000	68% 48%

	Bush Lot 100% Shade Coverage Park Area 80% Shade Coverage Waterfront Area 15% Coverage Jubilee Park 90% Coverage		75% 60% 75% 80%
99/20/2011	Park Trail 2km Rail Trail 4km Paved Trail Love's Bush Lot	\$15,000 \$50,000 \$25,000	68% 68% 68%
	Jubilee Park Fencing Monuments	\$100,000 \$5,000 \$5,000	86% 73% 64%

Proton Community Park



Location: Southgate #185450 Grey County Road 9 Hopeville

Main intersection Grey County Road 9 and Grey Road 14

Features:

Baseball, pavilion and playground equipment

Approx. May 24th-September 30th

Financial Impact: Proton Community Park operates with \$7,650 deficit.

	Expenses	
\$300	Wages	\$6,650
\$0	Utilities	\$500
\$100	Material Supplies	\$400
	Admin/Insurance	\$500
\$400	Total	\$8,050
	\$0 \$100	\$300 Wages \$0 Utilities \$100 Material Supplies Admin/Insurance

Parkland Amenities	Parkland Amenities				
Asset	Details	Estimated Value	Worth		
	Washrooms Prior to 1980 Roof Replaced 2021 Fixtures	\$50,000 \$2,000 \$1,000	<mark>44</mark> 87% 48%		
	Ball Park Built prior to 1980 Backstop Updated 2009 Fencing Lighting Bleachers New Metal 2022 Picnic Tables (3)	\$200,000 \$8,000 \$15,000 \$50,000 \$5,000 \$1,500	71% 46% 42% 22% 92% 79%		
Second	Ball Park Built prior to 1980 Backstop Fencing Bleachers	\$100,000 \$2,000 \$5,000 \$1,500	58% 10% 10% 10%		

	Playground installed 2012	\$15,000	68%
	Surface Material Sand	\$1,000	48%
Trees	Planted Trees 5 10% Shade Coverage	\$5,000	80%

Swinton Park Community Park



Location: SOUTHGATE #245308

Main intersections Southgate Road 24 and Southgate Side Road 07

Features:

Community Hall, Horseshoe Pits and Sport Court.

Financial Impact: Swinton Park Community Park operates with \$2,250 deficit.

Revenues		Expenses	
None	\$0	Wages	\$1,050
		Material Supplies	\$1,000
		Admin/Insurance	\$200
Total	\$0	Total	\$2,250

Parkland Amenities			
Goal	Details	Estimated Value	Worth
20,94/2007	Swing Set Prior to 1980 Surface Material Grass To be removed in 2025	\$3,000 \$0	8% 4%
	Horseshoe Pits refurbished 2012	\$2,000	68%

	Sports Court Built prior to 1980	\$25,000	47%
	Surface Shuffleboard Court	\$5,000	50%
	Picnic Tables (3)	\$1,500	68%
20/04/2007	10 Maples 50+ years	\$10,000	50%

Dromore Community Park



Location: Southgate #224240 Dromore

Main Intersection Concession 18 (Egremont) and Grey County Road 23

Features:

Baseball diamond, soccer field, playground equipment & picnic shelter

Financial Impact: Dromore Community Park operates with \$6,975 deficit.

Revenues		Expenses	
None	\$0	Wages	\$3,875
		Material Supplies	\$1,000
		Grass Cutting	\$2,100
		Admin/Insurance	\$0
Total	\$0	Total	\$6,975

Parkland Amenities			
Asset	Details	Estimated Value	Worth
	Playground installed 2012	\$15,000	68%
	Surface Material Sand	\$1,000	48%
	Pavilion Built Prior to 1990	\$50,000	74%
	Roof steel	\$5,000	73%
	Ball Park Built prior to 1980	\$100,000	52%
	Backstop	\$2,000	28%

Sport Court Built prior to 1990 Basketball Net replaced 2018	\$25,000 \$1,000	68% 73%
Prior to 1990	\$2,000	43%
15 Planted Trees 10% Shade Coverage	\$15,000	60%

Proton Station Community Park



Location: Southgate #280114 Proton Station

Main intersections Southgate Road 26 and Southgate Side Road 73

Features:

Baseball diamond and playground equipment (1.5-12 years).

Financial Impact: Proton Station Community Park operates with \$1,200 deficit.

Revenues		Expenses	
Grey Highlands	\$1,200	Wages	\$800
		Material Supplies	\$0
		Grass Cutting	\$1,200
		Admin/Insurance	\$400
Total	\$1,200	Total	\$2,400

Parkland Amenities			
Asset	Details	Estimated Value	Worth
	Playground installed 2012 Surface Material Mulch 2024	\$15,000 \$3,000	68% 96%
20/04/2007	Ball Park Built prior to 1980 Backstop	\$50,000 \$2,000	40% 30%
Trees	Fence Line Trees 4 10% Shade Coverage	\$4,000	60%

Section 3: Facilities

Location	Name of Facility	Approx. Dates of Operation	Capacity	Square Footage	Floor Area	Accessi bility	Washroom Facilities
Dundalk	Dundalk Community Centre Ice Surface	April 15 th to September 1 st	816+	14,400	180′x80′	Yes	Males Females 7 units 8 units
	Dundalk Community Auditorium	Year Round	225	3600	70′x48′	Yes	2 Unisex Bathrooms
	Frank Macintyre Building	Year Round	90	1044	58′X18′	Yes	Males Females 2 units 2 units
	Dundalk Lions Pavilion	May 24 th - October 10 th	144+	2100	35'x 60'	Yes	Males Females 2 units 2 units
Hopeville	Proton Community Pavilion	May 24 th - October 10 th	100	1080	45'x 24'	No	Males Females 2 units 2 units
Holstein	Holstein Pavilion	May 24 th - October 10th	240	1500	30'x 50'	Yes	Males Females 3 units 3 units
Swinton Park	Swinton Park Hall	Year Round	90	1064	28′x38′	No	Males Females 2 units 1 unit

	8' Tables	6'or 4' Tables	Chairs	Dishes	Coffee	Stove/Oven	Fridge	Microwave	Freezer	EXTRA
Holstein Pavilion	20	8	150	NO	YES	YES	YES	YES	YES	Playground equipment, ball diamond, water access
Community Centre Auditorium		15	50	YES	YES	YES (2)	YES	YES	NO	Microphone and sound system included
Community Centre Ice Surface	-	-	360	NO	NO	NO	NO	NO	NO	Ice Surface Booth Rental extra.
Swinton Park	7	17	80	YES	YES	YES	YES	YES	YES	Horseshoe pits, swings, outdoor shuffleboard
Macintyre Building	1	12	90	YES	YES	YES	YES	YES	NO	Playground, pool, baseball diamond*, skateboard park, Indoor shuffleboard
Hopeville Pavilion	8	6	50	NO	NO	YES	YES	NO	YES	Baseball diamond, playground
Dundalk Pavilion	25	-	100	NO	NO	YES	YES	NO	NO	Playground, pool, baseball diamond*, skateboard park

Southeate	Weeks of Operation	Year	Total Rentals	Non-Revenue Rentals	Weekend Rentals	Weekday Rentals	Weekend % Max. Usage	Weekday % Max Usage	EXTRA
	20	2015	74		29	45	72%	45%	Kids n Us program weekly in 2015
	20	2019	32	1	22	10	55%	10%	No Kids n Us in 2019
		2020 2021	Covid						
Holstein Pavilion		2022	14	17	23	23	52%	23%	
		2023	32	0	19	13	48%	13%	
		2024	31	0	20	11	50%	11%	Von Fitness 16 days
		2015	115		17	98	16%	38%	
		2019	108		18	90	17%	35%	
	52	2020 2021	Covid						Hillside Academy uses 82 dates
Swinton Park	32	2022	20		5	15	5%	14%	Covid restart Oct 2022
		2023	62		16	46	15%	18%	
		2024	62		17	45	16%	18%	

		2015	149	34	46	103	44%	40%	
Macintyre Building		2019	241	95	52	189	50%	73%	Lawn Bowling 8 days Von 29 days
	52	2020 2021	Covid						KidsnUs 42 days Lion's 16 days
	32	2022	204	78	48	126	46%	48%	2024 No weekly
		2023	308	88	65	155	62%	60%	Karate nor Summer Camp
		2024	134	49	61	24	59%	9%	
		2015	2		1		<1%	0%	
		2019	1		1		<1%	0%	
Hopeville Pavilion	20	2020 2021	Covid		2		<1%	0%	No Minor Ball 2022
Tropeville Lavilleti		2022	0		0		0%	0%	1 Men's team
		2023	0		0		0%	0%	
		2024	2		2		1%	0%	
Dundalk Pavilion	20	2015	51		24	27	60%	27%	Farmers Market 2019
Dundak Pavillon	20	2019	40	27	15	25	38%	25%	21 days
		2020 2021	Covid-	19					Farmers Market 2022 21 days
		2022	34	21	10	24	25%	24%	
		2023	28	10	14	4	35%	4%	
		2024	12	1	9	2	23%	2%	

^{*}Reasonable maximum usage is 85% of total days available

Dundalk and District Community Centre



Location: 550 Main St E Dundalk

Main Intersection Main St E and Highway # 10

Features:

Ice Surface, Auditorium and Food Concessions

Financial Impact: Dundalk and District Community Centre operates with \$132,733 deficit.

Revenues		Expenses	
Melancthon Contribution	\$9,628	Wages	\$123,496
Auditorium	\$9,600	Utilities	\$67,000
Ice Surface	\$112,130	Material Supplies	\$15,750
Summer	\$2,600	Admin/Insurance	\$34,100
Other	\$6,500	Repairs/ Maintenance	\$25,000
Programming	\$38,000	Management Wages	\$35,600
Total	\$178,458	Total	\$300,946

Facility Assets			
Item	Details	Estimated Value	Worth
to the second se	Built 1974 Roof Steel 1995 Aud Roof Steel 2019 Siding Brick Siding Steel Siding Steel Aud Windows Doors	\$5,000,000 \$50,000 \$35,000 \$50,000 \$25,000 \$15,000 \$5,000 \$10,000	38% 37% 85% 48% 45% 85% 90% 69%
	Accessible Entrance Parking Lot Paved Parking Lot Lighting Plumbing Fixtures	\$5,000 \$50,000 \$5,000 \$25,000	60% 42% 65% 63%
	Doors Flooring Main Lobby 1986 Flooring Dressing Rooms 2016 Lighting Led 2019	\$10,000 \$15,000 \$8,000 \$5,000	30% 35% 68% 75%
Electrical	Main 2003 Lobby Panel 1974 Lobby 2 1985 Aud Panel 2019	\$20,000 \$5,000 \$1,500 \$1,500	79% 48% 67% 87%

	T	T	T
	Boards 2005	\$125,000	72%
R I I I I I I I I I I I I I I I I I I I	Concrete Pad	\$200,000	28%
	Lighting Led 2024	\$15,000	98%
	Heaters Stands 2005	\$4,000	<mark>43%</mark>
	Nets	\$4,000	<mark>43%</mark>
	Mini Nets	\$1,000	83%
	Divider Boards	\$6,500	73%
	Renovated	\$400,000	91%
	Climbing Wall	\$15,000	87%
	Doors	\$5,000	92%
	Flooring Rooms vinyl	\$5,000	90%
	Flooring Main Hall tile	\$12,000	30%
	Lighting Led 2019	\$2,500	90%
	Tables 20	\$4,000	90%
	Chairs (300)	\$7,500	80%
	Renovated 2004	\$20,000	75%
	Exhaust Hood 2010	\$5,000	54%
	Fryer 1997 Removed 2024	\$1,500	
	Grill 2006 Removed 2024	\$1,500	
THE PARTY OF THE P	Flooring replaced 2009	\$1,500	73%
M.	Cabinets renewed 2021	\$2,500	90%
	Freezer	\$750	58%
	Refrigerator	Pepsi	
	Lift 2019	\$100,000	89%
1			

OLYMPIA (SECONDARY)	Olympia Ice Resurfacer 2008	\$90,000	54%
	Compressors 2 Mycom 50 HP 2010 Chiller 2003 Panel 2010 Brine Pump Condenser 1996	\$75,000 \$50,000 \$25,000 \$15,000 \$25,000	50% 40% 76% 40% 30%
	Heating Units Lobby Boiler 2014 Resurfacer Room Boiler 2023/24 Fan Forced Units Lobby 4 Fan Forced Units Resurfacer Room 2 HVAC units Lobby 2 HVAC units Aud 2	\$5,000 \$5,000 \$5,000 \$2,500 \$2,500 \$4,000	77% 96% 68% 73%/94% 67% 87%
Equipment ervice & Industrial & Tools L.K SUPPLY	Dehumidifier 2018	\$25,000	60%

	Road Sign 2014	\$30,000	63%
Southgate GENERATION CONNECTION			
BLACK LIGHT DANCE JAN 13 7-9:30PM GRADES 4 TO 8			

Frank Macintyre Building Memorial Park



Location: 250 Owen Sound St Dundalk

Main Intersection Main St E and Owen Sound St

Features:

Common Hall, Kitchen and Shuffleboard court

Financial Impact: Frank Macintyre Building operates with \$7,825 deficit.

Revenues		Expenses	
Hall Rentals	\$8,000	Wages	\$8,775
		Utilities	\$5,000
		Material Supplies	\$1,200
		Admin/Insurance	\$850
Total	\$8,000	Total	\$15,825

Facility Assets			
Item	Details	Estimated Value	Worth
	Built 1985 Renovated 2012 Plumbing Fixtures Roof Steel 2003 Siding Brick Doors Flooring replaced 2009 Lighting Led 2019 Heating Natural Gas installed 2012	\$200,000 \$50,000 \$5,000 \$10,000 \$5,000 \$4,000 \$5,000	79% 83% 83% 45% 50% 40% 63% 73% 55%
	Amenities: Tables Chairs Fridge 2012 Stove 2012	\$1,500 \$2,700 \$1,000 \$500	73% 73% 73% 73%

	Patio Area Built 2012	\$10,000	75%
	Landscaped 2015 Added in 2022	\$5,000	79%
	Picnic Tables (4)	\$4,000	73%
	Shade Umbrella 2012	\$10,000	50%
	Awning	\$4,000	44%
Electrical	Electrical New 2012	\$5,000	86%

Lions Pavilion Memorial Park



Location: 250 Owen Sound St DundalkMain Intersection Main St E and Owen Sound St

Features:

Common Hall and Kitchen space May 24th-September 30th

Financial Impact: Lion's Pavilion operates with \$2,000 deficit.

Revenues		Expenses	
Pavilion Rentals	\$1,500	Wages	\$2,000
		Utilities	\$500
		Material Supplies	\$500
		Admin/Insurance	\$500
Total	\$1,500	Total	\$3,500

Facility Assets			
Item	Details	Estimated Value	Worth
	Built 1977 Kitchen Renovated 2023	\$200,000	94%
	Plumbing Fixtures New 2023	\$3,000	96%
	Roof Steel New 2023	\$10,000	96%
W D	Siding Brick		<mark>38%</mark> / 96%
	Doors New 2023		96%
	Overhead Doors installed 2010	\$8,000	64%
	Flooring		5%
	Lighting Led 2019		68%
	Amenities		
3	Tables (25 from Arena)	\$3,500	58%
	Chairs		73%
	Fridge (Pepsi)		64%
	Stove shared with Arena		
Washroom Stalls	Replaced 2023	\$3,000	96%
Electrical	Upgraded 2023		80%

Holstein Pavilion



Location: Southgate # 392057 Main Street Holstein.

Main intersections Main Street and Southgate Road 12

Features:

Common Hall and Kitchen space

May 24th-September 30th

Financial Impact: Holstein Pavilion operates with \$7,470 deficit.

Revenues		Expenses	
Hall Rentals	\$3,000	Wages	\$4,100
		Utilities	\$2,000
		Cleaning Maintenance	\$2,000
		Material Supplies	\$1,000
		Admin/Insurance	\$1,370
Total	\$3,000	Total	\$10,470

Facility Assets	Facility Assets			
Item	Details	Estimated Value	Worth	
	Built Prior to 1980 Plumbing Fixtures Roof Steel 2015 Siding Vinyl Doors Kitchen Flooring Tiled 2017 Flooring Concrete Lighting Led 2019 Well	\$200,000 \$5,000 \$15,000 \$5,000 \$2,500 \$4,000	64% 63% 75% 10% 35% 73% 50% 73% 60%	
	Amenities Tables (25) Chairs Replaced Used Fridge replaced 2017 Stove replaced 2017 Freezer replaced 2017 Large Fridge	\$3,500 \$2,500 \$700 \$500 \$250 \$2,000	60% 68% 73% 73% 73% 20%	
	Washroom renovated 2012	\$5,000	73%	
Electrical	Original	\$10,000	62%	

Swinton Park Community Centre



Location: SOUTHGATE #245308

Main intersections Southgate Road 24 and Southgate Side Road 07

Financial Impact: Swinton Park Community Centre operates with \$12,000 deficit.

Revenues		Expenses	
Hall Rentals	\$2,000	Wages	\$7,000
Hillside Academy	\$1,500	Utilities	\$5,500
		Snow Removal	\$500
		Maintenance and repairs	\$1,500
		Admin/Insurance	\$1,000
Total	\$3,500	Total	\$15,500

Facility Assets				
Item	Details	Estimated Value	Worth	
	Built Prior to 1900 Plumbing Fixtures Roof Steel Siding Brick Doors Kitchen Addition Prior to 1980 Flooring Tile Lighting Led 2019	\$400,000 \$5,000 \$15,000 \$5,000 \$50,000 \$2,500 \$2,000	28% 52% 18% 36% 68% 52% 74%	
	Well Amenities: Tables Chairs Fridge 2010 Stove 2012 Freezer (Newer one Hopeville) Shuffleboard Tables (2)	\$3,500 \$2,500 \$700 \$500 \$500 \$8,000	54% 47% 50% 52% 76% 70%	
Heating Units	Boiler Replaced 2018 Fan Forced Heat installed 2017 In-floor Heat	\$3,000 \$3,000 \$2,000	83% 83% <mark>47%</mark>	
Electrical	Main Hall Panel / Wiring pre-1980 Kitchen Addition	\$10,000 \$5,000	50% 75%	

Proton Community Park Pavilion



Location: Southgate #185450 Grey County Road 9 Hopeville

Main intersection Grey County Road 9 and Grey Road 14

Financial Impact: Proton Community Park Pavilion operates with \$4,800 deficit.

Revenues		Expenses	
Hall Rentals	\$0	Wages	\$2,200
		Utilities	\$1,200
		Material Supplies	\$500
		Admin/Insurance	\$400
		Grass Cutting	\$500
Total	\$0	Total	\$4,800

Facility Assets			
Item	Details	Estimated Value	Worth
	Built Prior to 1980 Plumbing Fixtures Roof Shingled 2005 New 2024 Ceiling Steel 2024 Siding Steel Doors replaced 2010 Flooring Concrete Lighting Led 2019 Well	\$200,000 \$1,000 \$5,000 \$5,000 \$2,000 \$5,000 \$15,000 \$2,500	52% 52% 100% 65% 95% 68% 54% 68%
	Amenities: Tables Chairs Fridge 2010 Stove	\$2,500 \$1,500 \$700 \$500	55% 48% 68% 48%
	Original Wiring	\$5,000	34%

Memorial Park Pool



Financial Impact: Dundalk Pool operates with \$26,000 deficit.

Revenues		Expenses	
Rentals	\$1,500	Wages	\$30,900
Lessons	\$18,000	Utilities	\$7,500
Public	\$4,500	Chemicals	\$5,000
		Maintenance and repairs	\$4,500
		Admin/Insurance	\$2,900
Total	\$24,000	Total	\$50,800

Facility Assets	Facility Assets			
Item	Details	Estimated Value	Worth	
	Pool 1967 Building 1967 Renovated 2023 Addition 2010 Roof Steel New 2023 Siding Steel Block / Steel Renovated 2023 Doors replaced 2023 Flooring Concrete renovated 2023 Lighting Led 2023 Plumbing Fixtures Electrical	\$1,000,000 \$500,000 \$50,000 \$5,000 Structure \$8,000 Structure \$1,000 \$2,000 \$10,000	36% 96% 74% 94% 79% 94% 98% 94% 94%	
THE PART HAVE	Sand Filter Filter Pump Chemical Feed System	\$19,000 \$7,500 \$5,000	47% 60% 38%	
	Heating Unit 2009 New Geothermal 2023	\$6,000	48% 96%	

ng/20/2011	Slide Large 2010 Slide Small 2010	\$2,500 \$2,500	67% 67%
	Amenities: Diving Board Removed 2024	\$19,000	0
	Decking Concrete 1967	\$50,000	34%
	Solar Blankets 2025	\$1,000	100%
	Fencing 2009	\$15,000	72%
	Guard Towers 2010	\$5,000	63%
08//20//2011	Accessible Stairs	\$9,000	95%
	Accessible Lift	\$14,000	100%

Section 4: Fees and Charges

Fees and Charges Review Fees and Charges updated in Recreation Action Plan		
Action	Timeline	Cost
Be current with programming trends.		
Current fees seem within communities' budget. • 2% Increase on all fees to maintain deficit on operations.	Annually	

Section 5: Implementation Policies / Agreements

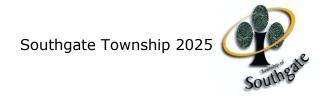
Policy Review

Policy #32- Affordable Recreation	2010
 Policy #42- Secondary Providers 	2011
 Policy #30- Facility Rental 	Reviewed 2023
 Policy #31- Alcohol Risk Management 	Reviewed 2015
 Policy #29- Campground Policy 	Reviewed 2017
 Policy #43- Smoke Free Policy 	Reviewed 2019
 Policy #44 Recreation Maint. and Inspection Policy 	2012
 Policy #54 Concussion 	2014
 Policy #55 Volunteer 	2014
Policy #72 Ball Parks Rental Procedures	2017
 Policy #73 Ice Rental Procedures 	2017
 Policy #78 Trails Development Policy 	2019
 Policy #97 Child Protection Policy 	2024
• Municipal Parks & Open Space Standards & Policy D-	7

Policy Review		
Direction and Recommendation		
Action	Timeline	Cost
Review policy annually	Current	
Create policy as needed to improve service delivery and meet the needs	Current	
of the community.		

Section 6: Master Plans Goals

Master Plan Goals Updated in Recreation Action Plan Annually



Township of Southgate Recreation Programming Plan





Executive Summary

Recreation Programming Plan has been structured, organized and developed in order to maximize implementation and sustainability of programming in Southgate Township. The Original Recreational Programming Strategic Plan was developed in 2011 as a component of the Healthy Communities and Recreation Master Plans.

Introduction

Purpose of the Recreation Programming Plan

The Recreation Programming Plan emphasizes the need, importance and opportunity that Southgate Township possesses to positively affect the activity levels of citizens. The plan also ensures that programming can be maximized to promote and foster healthy lifestyles within the community. Programming is not only beneficial to physical activity levels but also the overall wellbeing and lifestyles of individuals in our community.

Context

Southgate Township is formed by an amalgamation of the Village of Dundalk, Proton Township and Egremont Township, and is located in Western Ontario. The approximate population of Southgate is 8,716 people as per the 2021 census.

The township of Southgate is composed of several small towns, rural Hamlets, village and communities.

- Dundalk
- Holstein
- Hopeville
- Proton Station

- Swinton Park
- Conn
- Cedarville
- Dromore

Vision

Recreational programming will provide all citizens of Southgate equal access and rights to a healthy active lifestyle.

Mission

• Recreation Program Trends

- Provide flexible programming that can be changed as uncontrollable demographics change (i.e. age, interests).
- Ongoing and active research with recreation trends will ensure that all programming is consistently meeting exceptional standards.

• Programs Offered

- Maximize planning to ensure that there is a variety of programs offered with programming that is beneficial to all citizens.
- Promote programs that are currently offered by secondary providers in the area.

Programs Potential

- Use community feedback, research and participation levels to help maximize program potential.
- All programs will be evaluated based on participation levels and whether the number fluctuates negatively or positively, and the level of sustainability the program demonstrates.

Secondary Providers

- Encourage co-ordination and accessible opportunities for secondary providers.
- Southgate Township is committed to actively working with all secondary providers to maximize all programs and ensure providers are engaged in programming (cost, facility usage, etc.).
- Allow qualified providers to implement program templates at comparable facility rates.

• Volunteer Providers

- Make a commitment to encourage volunteers to be active within the community.
- Demonstrate gratitude for any contributions to community involvement by advertising support for the volunteer groups at the community events.

Community Development

- Encourage the citizens to provide input on recreational programming and actively participate in any decisions, planning and/or preparation.
- The citizens will have the opportunity to provide input through public meetings, Facebook and direct communication with staff.

Youth Involvement

- Engage Youth in Recreation decision making and development.
- Educate Youth on the importance of physical activity and exercise.

• Seniors Involvement

- Engage Seniors in Recreation decision making and development.
- Promote the importance continuing with an active lifestyle in order to prevent disease and immobility.
- Create active communication with existing senior groups in decision making and development.

Co-ordination

- Encourage partnerships with community organizations and volunteers.
- Improve co-ordination within the Township's Departments to enhance service delivery.
- Ensure stronger planning, communication, and collaboration in order to improve programming opportunities, service delivery and prevent duplication.

Accessibility and Inclusiveness

• As per policy #27, the Accessible Customer Service Policy, all programming will be made equally accessible to all individuals in our community regardless of any disabilities or limitations.

Partnerships

- The township will actively work with organizations to engage all recreational programming opportunities.
- Maintain professionalism, structure, and dedication with all programming to ensure continued support from all community partners.

Current Southgate Providers				
Partner	Program	Description	Status	Location
SGMH Minor Hockey	Youth Hockey	Paid Rental - Sport	On Going	Arena
VON	Seniors Fitness	No Charge - Instructed seniors fitness class	On Going	Macintyre Building /Holstein Pavilion
SEGCHC	Walking Group	No Charge – Drop-in walking group	On Hold	Auditorium
SEGCHC	Community Garden	No Charge – 11 garden plots	On Going	Memorial Park
Dundalk Ball	Youth Softball	Paid rental - Sport	On Going	Memorial Park
Hillside Academy	Seniors Programs	Paid rental – Offers cards, dart, shuffleboard, drop in socials	On Going	Swinton Park
Dundalk Young at Heart	Seniors Programs	Paid rental – Offers cards and shuffleboard	On Going	Macintyre Building
4H	Youth Programs	Occasional facility usage	On Going	Various locations
JunCtian	All age programs	Partnership in community program initiatives and delivery	On Going	
Township of Southgate	Kids, Youth and Adult programs	Sports, community events, Leadership development	On Going	Various Locations

Dundalk and District Community Centre

Current and Past Facility Programming			
Program	Description	Provider	Status
Public Skating	Open free skating- Local business sponsor	Southgate	On Going
Senior Skating	Open free skating limited to adults	Southgate	On Going
Snow Day Shinny	Open Facility on days school is closed	Southgate	On Going
Parent Tot	Open free skating for parents and tots	Southgate	On Going
SGMH Minor Hockey	Youth Hockey – uses 20 hours ice time 25 weeks. Paid Rental	Self-organized	On Going
DHL	Men`s league – uses 3 ½ hours. Paid Rental	Self-organized	On Going
Turbines/ Canadians	Men's pick-up hockey. Paid Rental	Self-organized	On Going
Franks	Men's pick-up hockey. Paid Rental	Self-organized	On-Going
Riverview	Men's pick-up hockey. Paid Rental	Self-organized	On-Going
Dundalk Minor Hockey	Youth Hockey	Self-organized	Amalgamated
Figure Skating	Learn to Skate and Skate Canada programs	Highpoint Skate Club	Defunct
Dundalk Flyers	Senior Men's competitive hockey	Self-organized	Defunct
Old Timers Hockey	Age 35 plus Men's Team	Self-organized	Defunct
Friday Night Church Skate	Local area church rental	Self-organized	Defunct
Saturday Night Church Skate	Local area church rental	Self-organized	Defunct
Renagades	Men's pick-up hockey	Self-organized	Defunct
Stars	Men's pick-up hockey	Self-organized	Defunct
Learn to Play Hockey Program	Paid program for beginners (8-9 weeks) Oct-Dec and Jan-Mar	Southgate	On Going
Learn to Skate Program	Paid program for beginners and Rec level kids (8-9weeks) Oct-Dec & Jan- Mar	Southgate	On Going

Ladies Hockey	Ladies pick up hockey	Self-organized	On hold
Youth Ball Hockey	Paid organized ball hockey program for kids	Southgate	On Going
	and youth (10 weeks) April-June		
Youth Roller Hockey	Paid organized roller hockey for youth	Southgate	Defunct
Ladies Ball Hockey	Ladies ball hockey league	Self-organized	On Going
Men's Ball Hockey	Men's ball hockey league	Self-organized	Defunct
Dundalk Lacrosse	Youth Lacrosse	Self-organized	Defunct
Youth Basketball	Paid organized basketball for kids and teens	Southgate	On Going
	(10 weeks) July-Sept		

Dundalk and District Community Centre Auditorium

Current and Past Facility Programming			
Program	Description	Provider	Status
Fitness Equipment	Drop-in	Southgate	On Hold
Seniors Walking	Drop-in walking group	SEGCHC	On Hold
Baseball	Paid rentals	Self-organized	On Going
Fitness Class	Paid rental	Laura Hodge	Defunct
Boot Camp Fitness	Paid rental	Pamela Hepton	Defunct
Fitness Class	Paid rental	Candie McCowen	Defunct
Kangaroo Boot	Free outside paid inside		Defunct
Boot Camp	Paid rental	Stacie Sherson	Defunct
Youth Dances	Paid rental	Generation Connection	Defunct
Youth and Senior Drop-in Centre	Youth paid membership/ Senior Free	Southgate	On Going
Youth Badminton	Paid organized racquet sports for kids and youth (10 Weeks) Sept-Dec	Southgate	On Going

Adult Badminton/Pickleball	Paid organized racquet sports for Adults and Seniors	Southgate/Club	On Going
Teen/Adult 3 on 3 Basketball League	Paid organized 6 team 3 on 3 basketball league for ages 16+ (Season Length varies)	Southgate	On Going
Youth Indoor Soccer	Paid organized soccer program for kids and youth (10 weeks) Feb-Mar	Southgate	On Going
Playnastics	Beginner Gymnastics (10 Weeks) Sept-Dec	Southgate	On Going

Frank Macintyre Building Memorial Park

Current and Past Facility			
Program	ogram Description		Status
Seniors Drop IN	Shuffleboard and cards	Young at Heart	Defunct
Healthy Living	Food cooking and eating	SEGCHC	Defunct
Good Food Box	Organized food options	Volunteers	On Going
Lawn Bowling	Seniors' lawn bowling club	Self-organized	On Going
Summer Day Camp	Weeklong day camp	Elephant Thought	Defunct
Youth Day Camps	Youth day care	Early Years/Kids and Us	Defunct
Y.A.C Movies in the Park	Youth organized movie nights	Y.A.C/Southgate	On Going
Dance Fuel	Dance Class	Paid Program	Defunct
Karate	Firehouse Dojo	Paid Program	Defunct

Lions Pavilion / Memorial Park

Current and Past Facility			
Program	Description	Provider	Status
Dog Grooming	Dog grooming and obedience training		Defunct
Youth Day Camps	Youth summer program	Board of Education	Defunct
Youth Day Camps	Youth day care. Paid Rental	Early Years/Kids and Us	Defunct
Youth Day Programs	Youth summer program	SEGCHC	On Going
Youth Softball	Youth program Paid Rental	Dundalk Youth Softball	On Going
Slo-Pitch	Adult league Paid Rental	Self-organized	On Going
Men's Ball League	Teams- Bears Steelers Paid Rental	Self-organized	On Going
Men's Softball	Teams Smoke Paid Rental	Self-organized	On Going
Men's Ball League	Team's Bulls, Celtics, Elliott's Dairy	Self-organized	Defunct
Yoga in the Park	Classes		Defunct
Y.A.C Movies in the Park	Youth organized movie nights	Y.A.C/Southgate	On Going

Holstein Pavilion / Park

Current and Past Facility Programming			
Program	Description	Provider	Status
Men's Ball League	Team McClouds Paid Rental	Self-organized	2022
Men's Ball League	Team Bulls	Self-organized	Defunct
Youth Softball	Youth program	Self-organized	Defunct
Youth Day Camp	Youth day care	Early Years	Defunct

Swinton Park Community Centre

Current and Past Fac			
Program Description		Provider	Status
Seniors Drop IN	Seniors' cards darts and shuffleboard	Hillside Academy	On Going
Zumba Fitness	Paid fitness class		Defunct

Proton Community Park / Pavilion

Current and Past Facility Programming			
Program	Description	Provider	Status
Youth Softball	Youth program	Hopeville Minor Ball	Defunct
Men's Ball League	Teams- Hurricanes	Self-organized	On Going
Men's Ball League	Teams - Ventry	Self-organized	Defunct

Memorial Park Pool

Current and Past	Facility Programming		
Program	Description	Provider	Status
Lessons	Youth swim classes	Southgate	On Going
Aqua Fit	Aqua Fit Paid open fitness program		On Going
Swim Club	Youth competitive team	Southgate	Defunct
Lane Swim	Paid open session	Southgate	Removed

Adult Swim	Paid open swim for adult only	Southgate	On Going
Free Swim	Offered at special events	Public Donations	On Going

Pool Revenues/ Program Results			
Goal	Action	Numbers of Participants	Revenue
2020 Programs	Lessons Rentals Advanced Course Public Swim	187 15 11 25	\$12,776 \$750 \$1,260
2021 Programs	Lessons Rentals Advanced Course Public Swim	299 24 38 40	\$19,411 \$1,700 \$4,625
2022 Programs	Lessons Rentals Advanced Course Public Swim	283 20 19 30	\$20,805 \$1,500 \$6,995
2023 Programs	Lessons Rentals Advanced Course Public Swim	174 7 (12 Free) 6 20	\$12,702 \$385 \$2,210
2024 Programs	Lessons Rentals Advanced Course Public Swim	191 10 (6 Free) 0 30	\$13,964 \$551 \$0 \$6446

Pat Dales / Agricultural Lands

Current and Past F	acility Programming		
Program	Description	Provider	Status
Youth Soccer	Youth program	Southgate	On-Going
Youth Baseball	Youth Baseball Youth program overflow from Memorial Park		On Going
Slo-Pitch	Adult league	Self-organized	On Going

Programming Goals

Program	Provider	Program Results 2021	Program Results 2022	Program Results 2023	Program Results 2024
Youth Action	Southgate		15 Members 90 Participants	11 Members 110 Participants	On Hold/ Restructuring
Youth Ball Hockey	Southgate	Cancelled COVID-19	107 Participants	121 Participants	122 Participants
Youth Futsal (Indoor soccer)	Southgate	Cancelled COVID-19	Not Offered	57 Participants	42
Youth Basketball	Southgate	Cancelled COVID-19	72 Participants	63 Participants	48 Participants
3 on 3 Basketball League	Southgate		42 Participants 6 teams \$400 per team	46 Participants 6 teams \$600 per team	Continuation from 2023 league (next session 2025
Drop In Basketball	Southgate			29 Participants	30 Participants
Hope Through Hoops Program	Southgate/ Volunteer Partnership	N/A	N/A	15 Participants	N/A
Kids and Youth Learn to Skate (8-9 weeks)	Southgate	Jan Cancelled COVID-19 Fall 52	Winter 65 Participants	Winter 86 Participants	Winter 127 Participants
		Participants	Fall 70 Participants	Fall 79 Participants	Fall 127 Participants

Program	Provider	Program Results 2021	Program Results 2022	Program Results 2023	Program Results 2024
Kids and Youth Learn to Play	Southgate	Jan Cancelled COVID-19	Winter 7	Winter 18	Winter 40
Hockey (8-9 weeks)		Fall 2021 9 Participants	Fall 9 Participants	Fall 16 Participants	Fall 21 Participants
Youth Pick Wednesday Hockey Program	Southgate	Winter 2021 Cancelled COVID-19 Fall 2021 9 Participants	Winter 11 Participants Fall 5 Participants	Winter 45 Participants Fall Defunct/on hold	Defunct
Pickle Ball	Southgate/ Self-run Volunteers	Cancelled COVID-19	15 Participants	15 Participants	18 Participants
Playnastics	Southgate	N/A	N/A	N/A	25 Participants
Youth After School Drop-In Center	Southgate	Cancelled COVID-19	20 Participants	Winter 400 Participants Fall 300 Participants	Winter 620 (22Weeks) Fall 300 (10 Weeks)
Youth After School Shinny	Southgate	N/A	Fall 68 Participants	Winter 69 Fall 132 Participants	Winter 108 Fall 70 Participants
Youth Rec/Development Soccer	Southgate/ Volunteers	81 Participants ages 3-12	105 Participants	182 Participants	127 Participants

Recreation Programming Plan

Program	Provider	Program Results 2021	Program Results 2022	Program Results 2023	Program Results 2024
Youth House league Soccer	Southgate/ Volunteers	N/A	N/A	N/A	87 Participants
Foodfit program	Southgate/S EGCHC	34 Participants	48 Participants	43 Participants	Did not Run
Summer Sports Days	Southgate	20 Participants	N/A	N/A	N/A
Badminton	Southgate	N/A	15 Participants	23 Youth 3 Adult drop-ins	20 Youth 3 Adult drop-ins
Dance Jazz/Hip Hop	Southgate/ Volunteer Instructor	N/A	N/A	Summer 17 Fall 32 Participants	Winter 42 Participants
Ladies Ball Hockey League	Independent Group/ Southgate Partner			50 Participants 8 Youth Volunteers	60 8 Youth Volunteers

Programs in D	Development	
Frisbee Golf	Southgate	Incorporate Course into design of Norm Jack Park / Holstien Park
Outdoor Basketball	Southgate	Organize Mini 3 on 3 Tournaments Summer
Summer Sports Camp Days	Southgate	Organize Camp Days - Fun variety of activities utilizing Memorial Park / Holstien Park / Dromore Park / Hopeville / Proton Station
Adult/ Youth Broomball	Southgate	Potential Program to fill unused ice time.
Beach Volleyball	Southgate/ Self- Organized	Organize Mini Tournaments Summer
Flag Football	Southgate/ Volunteers	Organize Summer League / Indoor League with completion of Field House.
Adult Soccer	Southgate/ Volunteers	Expand Soccer Program to include Adult League or Program
Youth Tennis	Southgate/ Volunteer	Potential Program to be offered on Arena Surface Spring / Utilize Outdoor Courts.
Passive Winter Activities	Southgate/ Volunteer	Offer Snowshoe / Cross county skis for rent or use

Senior Progra Current	ms	
Lawn Bowling	Club Organized	Offered Monday Nights / Saturday Tournaments monthly.
Swinton Pepper	Hillside Academy	Saturday's twice Monthly September to April
Swinton Senior Lunch	Hillside Academy	Third Wednesday of the Month September to April
Swinton Cards/ Shuffleboard		Tuesday's weekly September to April
Senior Fitness	VON	Monday's Thursdays Macintyre Building / Holstien?
Seniors Lunches	Young at Heart	Changed Location
Seniors Holstein		Optimist Hall?
Pickleball	Southgate	Thursday's 10-12pm Dundalk Community Centre

Seniors Programs In Development			
Seniors Centre	Southgate	 Dedicated space for Senior's activities and drop in. New Multi Use Facility Macintyre Building Community Centre Auditorium 	
Senior Lunches	Southgate	Community Sponsored Lunch or Breakfast for seniors / Monthly	

Programming and Service Delivery/ Equipment				
Equipment	Program	Cost		
Soccer: Program Nets Balls Field paint Net Mesh	Youth/Adult Outdoor Soccer	\$1,000 \$300 \$500 \$200		
Volleyball:	Beach Volleyball	Grant funds		
Nets Balls	Indoor Volleyball	\$5,000		
9-hole Targets Discs	Frisbee Golf	\$6,000		
Stage 2 Gymnastic Apparatus	Playnastics	\$1,000-\$1,500		

Marketing Strategies		
Action	Timeline	Cost
Create Recreation awareness program.	Current/ On Going	Assumed in Operation Budget
Create central programming board / Community Centre display. Add secondary community board in Memorial Park	Completed TBD	
Implement a strategic plan for grants, local sponsorship and donations for program equipment.	2025	Assumed in Operation Budget
Research and Assist participants with subsidy programs.	Current/ On Going	

Public Consultation/ Evaluation		
Action	Timeline	Cost
Active communication with all user groups	Current/ On Going	Assumed in Operation Budget
 Create and implement a process to collect feedback from participants on programs, facilities, and future goals: Survey Participants / Parents at the end of programs to provide direct feedback on Program / Experience. Survey Participants / Parents / General Public / Facility Users for direct feedback on Facilities / Interests for Recreation. 	2025	Assumed in Operation Budget

 Analyse feedback: Hold a public open house to share results and have open discussion on community ideas for recreation. Share results in Recreation brochure, tax newsletter and websites. 	Assumed in Operation Budget
Incorporate feedback into strategic planning for next phases of Recreation growth.	

Revenues/ Prog	gram Results		
Goal	Action	Numbers of Participants	Increased Revenue
2019 Programs		163	\$5,585
2020 Programs	Arena Programs \$5982 Soccer Program \$898	132	\$6,880
2021 Programs	Arena Programs \$2,122/ \$9,227 Food fit \$850, Soccer \$3,492 No Jan Ice Programs	204	\$6,465 \$9,227.50
2022 Programs	Arena Programs \$14,110 Auditorium Programs \$4,245 Summer Programs \$4,155 Other \$1057	508	\$23,567
2023 Programs	Arena Programs \$19,665 Auditorium Programs \$10,735 Summer Outdoor Programs \$7655	Total Participants 1,912	\$42,620

	Other \$4565 1,197 Paid Program Participants 715 non-paid drop-in program Participants (Adult Pickleball, After School Youth Drop-in Center		
2024 Programs	Arena Programs \$25,678 Auditorium Programs \$9,215 Summer Outdoor Programs \$10,716 Other \$0 1,155 Paid Program Participants 938 non-paid drop-in programs (Adult Pickleball, Youth After school Drop-in Center) 80% of After School drop in Youth participate in paid programs as well	Total Participants: 2,093	\$45,609

Programming Analysis Summary

Increased Number of Participants:

Township of Southgate Program Participation since 2019, with exception of 2020 due to COVID-19 protocols, has increased in the number of participants. 2022-2023 had significant growth in number from 508 to 1,912 participants.

Factors that have contributed to this:

- Increase in population in the area.
- First full year of having a dedicated staff solely for recreational programs.
- Increased awareness of programs in the community.
- First year to run multiple programs in a regular scheduled time of year coming out of COVID-19.

• Completion of auditorium, creating gymnasium and drop in lounge.

Programs with the most significant increase in participation:

- Learn to Skate.
- Outdoor Soccer
- Ball Hockey.

Other program numbers have stayed relatively consistent.

New Programs Offered:

- House League Soccer
- Playnastics
- Expanded Current Programs by splitting age groups into more manageable age ranges.

Programs on Hold:

In 2024 some programs were put on hold due to staff capacity, Facility limitations, volunteer availability and reduced external sponsors:

- FoodFit
- Hope Through Hoops
- Jazz/Hip Hop Dance
- Youth Action Committee.

Program Demographics and Rationale:

The age group with the most participation in Programming has been ages 2-7, followed by ages 8-13.

The lowest rate of participation in Programming is high school ages and adults.

Factors contributing to these trends include:

- Programming has largely been focused on ages 2-17 since 2017.
- Introductory Programs have been most successful due to a short fall in Secondary Providers.
- Programs have become a primary option for young families to meet and build social groups for their kids and themselves.

- There has been an overall decrease in participation in organized minor sports with an increased interest in low commitment, local, affordable sport activities.
- Initial success of High School age numbers was developed by a core group of individuals that were very involved during COVID-19. With no social restrictions a void, in core individuals to lead, has not been filled.
- High School students are returning to, social groups, minor sports teams, school teams, and employment, limiting their time and commitment to structured programs.
- Many in the age group 13-18 are paying for their own programs. They are challenged in seeing the value of paying for an experience over a short period verses free uninhibited play over a longer period. Drop-in programs and events are generally more successful with this age group.
- Adult Programming has not been priority. Relying on the Secondary Provider Policy has created a void.
- As a result, there is little to analyze for Adult age programs. More Adult programs have been integrated such as 3 on 3 basketball league, ball hockey and in 2025 Learn to Skate.

Program Capacity:

Trends in Participation Numbers and the ability to offer programs has led to the conclusion that Programming has maxed out. Reasoning:

- Current staffing limits new programming.
- Facilities have limited hours to expand programming.
- Equipment / Storage of Equipment limits growth.

Increased Participation:

Factors that will increase Program Capacity:

- Marginal increase in participation is possible for some age groups in programs with registration spaces.
- Summer Program Assistant increased registration space in existing programs.
- Southgate Programmer has maxed his ability to expand. There is no more time to be allocated to increased programming.

- Addition of a Winter Season Part-time Student to assist in current program implementation.
- For Programming to see incremental increases staffing needs expanded. Two options to consider:

Administration Staff registration.

Increased Program Staff for program operation.

The Corporation of the Township of Southgate By-law Number 2025-026

being a by-law to confirm the proceedings of the Council of the Corporation of the Township of Southgate at its special meeting held on March 5, 2025.

Whereas, Section 5(1) of the Municipal Act 2001, S.O. 2001, c.25, as amended, grants powers of a Municipal Corporation to be exercised by its Council; and

Whereas, Section 5(3) of the Municipal Act 2001, S.O. 2001, c.25, as amended provides municipal power, including a municipality's capacity, rights, powers, and privileges under section 9, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise; and

Whereas, it is deemed expedient that the proceedings of the Special Council Meeting held on March 5, 2025 are confirmed and adopted by By-law;

Now Therefore the Council of the Corporation of the Township of Southgate hereby enacts as follows:

- 1. That the actions of the Council of the Corporation of the Township of Southgate at its Special Council Meeting held on March 5, 2025 in respect to each motion and resolution passed, reports received, and direction given by the Council at the said meeting, are hereby adopted and confirmed.
- 2. That the Mayor and the proper officials of the Corporation of the Township of Southgate are hereby authorized and directed to do all things necessary to give effect to the said action of the Council of the Corporation of the Township of Southgate.
- 3. That the Mayor (or Deputy Mayor) and the Clerk (or Deputy Clerk) are authorized and directed to execute all documents necessary in that behalf and are authorized and directed to affix the Seal of the Corporation of the Township of Southgate to all such documents.
- 4. That this by-law shall come into force and take effect upon being passed by Council.

Read a first, second and third time and finally passed this 5^{th} day of March 2025.

Brian Milne - Mayor
Lindsey Green - Clerk